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| | |
|-----------------------------|--|
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2023 BUDGET

MEMBERS OF COUNCIL

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|---------------|---------------|---------------|---------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 1010 | 55710 | Expense recoveries | | | | | |
| | | | TOTAL REVENUES | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | EXPENDITURE | | | | | |
| 01 | 1010 | 71000 | Salaries | \$ 89,923.89 | \$ 89,925.00 | \$ 84,151.32 | \$ 92,268.00 | \$ 2,343.00 |
| 01 | 1010 | 71080 | Honoraria via Payroll | \$ 1,980.00 | \$ 3,500.00 | \$ 3,831.00 | \$ 5,000.00 | \$ 1,500.00 |
| 01 | 1010 | 71500 | Benefits | \$ 4,944.65 | \$ 5,164.00 | \$ 4,895.51 | \$ 5,068.00 | \$ (96.00) |
| 01 | 1010 | 73100 | Office Supplies | \$ 2.38 | \$ 250.00 | \$ 1,763.47 | \$ 700.00 | \$ 450.00 |
| 01 | 1010 | 73410 | Gifts, Flowers, Awards | \$ 1,311.25 | \$ 700.00 | \$ 2,189.14 | \$ 2,000.00 | \$ 1,300.00 |
| 01 | 1010 | 73472 | Public Relations - Travel | \$ 497.53 | \$ 400.00 | \$ 111.30 | \$ 600.00 | \$ 200.00 |
| 01 | 1010 | 73473 | Public Relations - Meals/Tickets | \$ 1,139.35 | \$ 1,000.00 | \$ 1,385.57 | \$ 1,200.00 | \$ 200.00 |
| 01 | 1010 | 73475 | Public Relations - General | \$ 8,581.39 | \$ 7,500.00 | \$ 4,130.61 | \$ 7,000.00 | \$ (500.00) |
| 01 | 1010 | 73600 | Conferences - Registration | \$ 3,973.64 | \$ 8,000.00 | \$ 2,532.00 | \$ 11,900.00 | \$ 3,900.00 |
| 01 | 1010 | 73601 | Conferences - Accomodations | | \$ 5,000.00 | \$ 3,124.89 | \$ 9,000.00 | \$ 4,000.00 |
| 01 | 1010 | 73602 | Conferences - Travel, parking and taxi | | \$ 5,000.00 | \$ 546.74 | \$ 3,450.00 | \$ (1,550.00) |
| 01 | 1010 | 73603 | Conferences - Meals | | \$ 1,200.00 | \$ 623.28 | \$ 2,200.00 | \$ 1,000.00 |
| 01 | 1010 | 73610 | Training - Registration | | | | \$ 2,000.00 | \$ 2,000.00 |
| 01 | 1010 | 73612 | Training - Travel | | | | \$ 500.00 | \$ 500.00 |
| 01 | 1010 | 73613 | Training - Meals | | | | \$ 250.00 | \$ 250.00 |
| 01 | 1010 | 77400 | Miscellaneous | \$ 777.30 | \$ 1,500.00 | \$ 17,090.30 | \$ 1,500.00 | \$ - |
| 01 | 1010 | 77450 | Insurance | \$ 627.48 | \$ 650.00 | \$ 318.12 | \$ 650.00 | \$ - |
| 01 | 1010 | 81015 | Capital - Office Equipment & Furniture | | | | | |
| | | | TOTAL EXPENDITURES | \$ 113,758.86 | \$ 129,789.00 | \$ 126,693.25 | \$ 145,286.00 | \$ 15,497.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$113,758.86 | \$129,789.00 | \$126,693.25 | \$145,286.00 | \$15,497.00 |
| | | | NOTES: | | | | | |

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---------------------------------------|-----------------|-----------------|-------------------|------------------------|----------------|
| | | | REVENUES | | | | | |
| 01 | 1020 | 51047 | Tax Certificates | \$ (12,550.00) | \$ (10,000.00) | \$ (8,700.00) | \$ (8,500.00) | \$ 1,500.00 |
| 01 | 1020 | 51050 | NSF Charges | \$ (325.00) | \$ (300.00) | \$ (300.00) | \$ (300.00) | \$ - |
| 01 | 1020 | 51051 | Rent, Fees - Building | \$ (127,429.37) | \$ (127,400.00) | \$ (132,388.14) | \$ (133,575.00) | \$ (6,175.00) |
| 01 | 1020 | 51052 | Ontario Grants | \$ (5,000.00) | \$ (59,475.00) | \$ (24,750.44) | | \$ 59,475.00 |
| 01 | 1020 | 51420 | Other Municipalities - General Admin. | \$ (49,000.00) | \$ (49,000.00) | \$ (49,000.00) | \$ (49,000.00) | \$ - |
| 01 | 1020 | 52050 | Marriage licence fees | \$ (675.00) | \$ (2,000.00) | \$ (2,268.00) | \$ (5,000.00) | \$ (3,000.00) |
| 01 | 1020 | 52051 | Civil Marriage Fees | \$ (32,200.00) | \$ (30,000.00) | \$ (35,350.00) | \$ (30,000.00) | \$ - |
| 01 | 1020 | 52080 | Death Registration | \$ (1,840.00) | \$ (2,000.00) | \$ (1,890.00) | \$ (1,800.00) | \$ 200.00 |
| 01 | 1020 | 54500 | Donations | | | \$ (700,000.00) | | \$ - |
| 01 | 1020 | 55000 | Flags/Promotional Merchandise | \$ (360.00) | | \$ (457.52) | | \$ - |
| 01 | 1020 | 55790 | Miscellaneous recoveries | \$ (2,263.63) | \$ (4,000.00) | \$ (26,467.00) | \$ (2,500.00) | \$ 1,500.00 |
| 01 | 1020 | 55860 | Interfunctional Administration | \$ (14,900.00) | \$ (14,900.00) | \$ (14,900.00) | \$ (14,900.00) | \$ - |
| 01 | 1020 | 56030 | Hawkers and peddlers | | | \$ (540.00) | | \$ - |
| 01 | 1020 | 56040 | Marriage licences | \$ (1,200.00) | \$ (3,000.00) | \$ (4,032.00) | \$ - | \$ 3,000.00 |
| 01 | 1020 | 56050 | Café/Mobile Canteen licences | \$ (220.00) | \$ (200.00) | \$ (540.00) | \$ (300.00) | \$ (100.00) |
| 01 | 1020 | 56060 | Lotteries - Bingo | \$ (4,551.75) | \$ (5,000.00) | \$ 1,677.60 | \$ (3,000.00) | \$ 2,000.00 |
| 01 | 1020 | 56061 | Lotteries - Break Open Ticket | \$ (1,059.75) | \$ (2,000.00) | \$ (1,651.35) | \$ (1,500.00) | \$ 500.00 |
| 01 | 1020 | 56062 | Lotteries - Raffle | \$ (738.90) | \$ (1,000.00) | \$ (4,646.19) | \$ (2,000.00) | \$ (1,000.00) |
| 01 | 1020 | 56080 | Taxi | \$ (564.00) | \$ (900.00) | \$ (689.00) | \$ (500.00) | \$ 400.00 |
| 01 | 1020 | 59050 | Transfer from Reserve | \$ (65,083.84) | \$ (57,652.57) | \$ (334,952.09) | \$ (144,729.64) | \$ (87,077.07) |
| 01 | 1020 | 59100 | Transfer from Reserve Funds | \$ (202,200.00) | \$ (202,200.00) | \$ (202,200.00) | \$ (272,200.00) | \$ (70,000.00) |
| 01 | 1020 | 69100 | Capital - Transfer from Reserve Funds | \$ (97,145.39) | \$ (95,000.00) | \$ (103,120.24) | \$ (65,000.00) | \$ 30,000.00 |
| | | | | | | | | |
| | | | TOTAL REVENUES | \$ (619,306.63) | \$ (666,027.57) | \$ (1,647,164.37) | \$ (734,804.64) | \$ (68,777.07) |
| | | | | | | | | |
| | | | EXPENDITURES | | | | | |
| 01 | 1020 | 71000 | Salaries | \$ 735,769.79 | \$ 775,453.00 | \$ 765,191.32 | \$ 810,471.00 | \$ 35,018.00 |
| 01 | 1020 | 71010 | Salaries-Caretaking | \$ 57,563.37 | \$ 66,665.00 | \$ 85,336.57 | \$ 85,800.00 | \$ 19,135.00 |
| 01 | 1020 | 71500 | Benefits | \$ 255,851.61 | \$ 244,392.00 | \$ 244,546.83 | \$ 251,760.00 | \$ 7,368.00 |
| 01 | 1020 | 71510 | Benefits-Caretaking | \$ 17,712.06 | \$ 17,427.00 | \$ 27,940.09 | \$ 24,309.00 | \$ 6,882.00 |
| 01 | 1020 | 72000 | Building - R&M | \$ 35,116.85 | \$ 33,000.00 | \$ 51,110.61 | \$ 123,760.00 | \$ 90,760.00 |
| 01 | 1020 | 72030 | Utilities - Hydro | \$ 35,684.17 | \$ 42,400.00 | \$ 35,930.41 | \$ 36,200.00 | \$ (6,200.00) |
| 01 | 1020 | 72031 | Utilities - Gas | \$ 313.07 | \$ 310.00 | \$ 348.42 | \$ 320.00 | \$ 10.00 |
| 01 | 1020 | 72032 | Utilities - Water | \$ 662.35 | \$ 800.00 | \$ 675.32 | \$ 750.00 | \$ (50.00) |
| 01 | 1020 | 72033 | Utilities - Sewage | \$ 464.79 | \$ 800.00 | \$ 475.88 | \$ 480.00 | \$ (320.00) |
| 01 | 1020 | 72100 | Office Equipment - R&M | \$ 26,356.73 | \$ 32,000.00 | \$ 29,484.74 | \$ 39,000.00 | \$ 7,000.00 |
| 01 | 1020 | 72120 | Office Equipment - Lease | \$ 4,693.16 | \$ 4,900.00 | \$ 4,698.20 | \$ 4,800.00 | \$ (100.00) |
| 01 | 1020 | 72200 | Mach and Equip - R&M | \$ - | \$ 2,000.00 | | \$ 1,000.00 | \$ (1,000.00) |
| 01 | 1020 | 72300 | Vehicle - R&M | \$ 114.21 | \$ 1,500.00 | \$ 187.39 | \$ 1,000.00 | \$ (500.00) |
| 01 | 1020 | 72330 | Vehicle - Gas | \$ 2,047.04 | \$ 1,800.00 | \$ 4,444.49 | \$ 4,700.00 | \$ 2,900.00 |
| 01 | 1020 | 72340 | Vehicle - R&M - Licences | \$ 120.00 | \$ 125.00 | | \$ 125.00 | \$ - |
| 01 | 1020 | 72900 | Small Tools | | \$ 2,000.00 | \$ 121.91 | \$ 500.00 | \$ (1,500.00) |
| 01 | 1020 | 73100 | Office Supplies | \$ 6,507.01 | \$ 8,000.00 | \$ 6,634.88 | \$ 8,000.00 | \$ - |
| 01 | 1020 | 73110 | Postage | \$ 8,469.72 | \$ 9,000.00 | \$ 8,310.57 | \$ 9,000.00 | \$ - |
| 01 | 1020 | 73120 | Telephone/Internet | \$ 8,244.47 | \$ 12,500.00 | \$ 12,178.57 | \$ 12,100.00 | \$ (400.00) |
| 01 | 1020 | 73130 | Courier | \$ 5.60 | \$ 50.00 | \$ 15.52 | \$ 50.00 | \$ - |
| 01 | 1020 | 73140 | Books & Periodicals | \$ 85.93 | \$ 500.00 | \$ 331.40 | \$ 500.00 | \$ - |
| 01 | 1020 | 73160 | Software | \$ 109,526.18 | \$ 175,720.00 | \$ 140,335.57 | \$ 120,270.00 | \$ (55,450.00) |
| 01 | 1020 | 73200 | Bank/Service Charges | \$ 1,338.35 | \$ 1,500.00 | \$ 1,447.93 | \$ 1,500.00 | \$ - |
| 01 | 1020 | 73205 | Bank - Interest/Borrowing Charges | \$ 1,162.87 | \$ 3,000.00 | \$ 1,000.40 | \$ 500.00 | \$ (2,500.00) |
| 01 | 1020 | 73250 | Tax Write-Offs | \$ 142,251.01 | \$ 90,000.00 | \$ 52,657.02 | \$ 90,000.00 | \$ - |
| 01 | 1020 | 73260 | Vacancy Rebates | \$ 3,711.41 | \$ 4,000.00 | \$ 2,757.41 | \$ 4,000.00 | \$ - |
| 01 | 1020 | 73270 | Cash Over/Under | \$ (42.65) | | \$ (54.05) | | \$ - |

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|-----------------|-------------------|-----------------|-----------------|-----------------|
| 01 | 1020 | 73300 | Boot Allowance | \$ 223.82 | \$ 500.00 | | \$ 300.00 | \$ (200.00) |
| 01 | 1020 | 73310 | Clothing and Safety Apparel | \$ 84.64 | \$ 800.00 | \$ 1,269.42 | \$ 1,000.00 | \$ 200.00 |
| 01 | 1020 | 73400 | Advertising, Signs & Posters | \$ 4,539.95 | \$ 2,000.00 | \$ 4,404.28 | \$ 3,000.00 | \$ 1,000.00 |
| 01 | 1020 | 73410 | Gifts, Flowers, Awards | \$ 1,556.03 | \$ 1,500.00 | \$ 5,012.77 | \$ 2,000.00 | \$ 500.00 |
| 01 | 1020 | 73415 | Promotional items ie pins, mugs, etc | \$ 6,994.53 | \$ 10,000.00 | \$ 13,614.32 | \$ 10,000.00 | \$ - |
| 01 | 1020 | 73551 | Marriage Licences | | \$ 3,000.00 | \$ 3,600.00 | \$ 4,000.00 | \$ 1,000.00 |
| 01 | 1020 | 73570 | Flags | | \$ 6,000.00 | \$ 4,478.12 | \$ 6,000.00 | \$ - |
| 01 | 1020 | 73600 | Conferences - Registration | \$ 2,035.20 | \$ 7,000.00 | \$ 2,075.90 | \$ 7,000.00 | \$ - |
| 01 | 1020 | 73601 | Conferences - Accomodations | | \$ 7,000.00 | \$ 2,828.48 | \$ 4,500.00 | \$ (2,500.00) |
| 01 | 1020 | 73602 | Conferences - Travel, parking and taxi | | \$ 7,000.00 | \$ 1,431.92 | \$ 2,500.00 | \$ (4,500.00) |
| 01 | 1020 | 73603 | Conferences - Meals | | \$ 1,400.00 | \$ 463.93 | \$ 800.00 | \$ (600.00) |
| 01 | 1020 | 73610 | Training - Registration | \$ 2,162.40 | \$ 14,500.00 | \$ 17,441.01 | \$ 14,800.00 | \$ 300.00 |
| 01 | 1020 | 73611 | Training - Accomodations | | \$ 900.00 | \$ - | \$ 500.00 | \$ (400.00) |
| 01 | 1020 | 73612 | Training - Travel, parking and taxi | | \$ 300.00 | | \$ 250.00 | \$ (50.00) |
| 01 | 1020 | 73613 | Training - Meals | | \$ 100.00 | \$ - | \$ 50.00 | \$ (50.00) |
| 01 | 1020 | 73700 | Legal | \$ 11,596.74 | \$ 10,000.00 | \$ 8,927.52 | \$ 10,000.00 | \$ - |
| 01 | 1020 | 73710 | Audit | \$ 20,300.00 | \$ 25,000.00 | \$ 19,300.00 | \$ 26,250.00 | \$ 1,250.00 |
| 01 | 1020 | 73750 | Other Professional Services | \$ 29,401.78 | \$ 56,652.57 | \$ 9,859.56 | \$ 153,529.64 | \$ 96,877.07 |
| 01 | 1020 | 73752 | Marriage Commissioner Fees | \$ 23,000.00 | \$ 21,500.00 | \$ 25,500.00 | \$ 23,500.00 | \$ 2,000.00 |
| 01 | 1020 | 73780 | Association Membership | \$ 10,788.16 | \$ 12,000.00 | \$ 13,620.58 | \$ 12,000.00 | \$ - |
| 01 | 1020 | 77300 | Meetings | \$ 42.61 | \$ 600.00 | \$ 271.38 | \$ 200.00 | \$ (400.00) |
| 01 | 1020 | 77350 | Travel | | \$ 700.00 | | \$ - | \$ (700.00) |
| 01 | 1020 | 77400 | Miscellaneous | \$ 32,247.09 | \$ 18,000.00 | \$ 13,807.17 | \$ 23,400.00 | \$ 5,400.00 |
| 01 | 1020 | 77450 | Insurance | \$ 71,947.44 | \$ 75,500.00 | \$ 28,130.76 | \$ 90,000.00 | \$ 14,500.00 |
| 01 | 1020 | 77800 | Property Taxes | \$ 15,627.28 | \$ 15,810.00 | \$ 15,752.40 | \$ 15,810.00 | \$ - |
| 01 | 1020 | 78001 | Principal repayment | \$ 128,500.00 | \$ 131,000.00 | \$ 131,000.00 | \$ 16,710.00 | \$ (114,290.00) |
| 01 | 1020 | 78100 | Transfer to Reserve | \$ 80,000.00 | | \$ 613,436.00 | | \$ - |
| 01 | 1020 | 78200 | Transfer to Reserve Fund | \$ 472,913.58 | \$ 102,800.00 | \$ 875,180.92 | \$ 109,000.00 | \$ 6,200.00 |
| 01 | 1020 | 78500 | Grants to Groups | \$ 174,967.49 | \$ 143,000.00 | \$ 143,501.65 | \$ 133,000.00 | \$ (10,000.00) |
| 01 | 1020 | 83040 | Capital - Building - contract/Services | \$ 97,145.39 | \$ 95,000.00 | \$ 103,120.24 | \$ 15,000.00 | \$ (80,000.00) |
| 01 | 1020 | 84000 | Capital - Vehicles | | | | \$ 50,000.00 | \$ 50,000.00 |
| | | | TOTAL EXPENDITURES | \$ 2,639,803.23 | \$ 2,299,404.57 | \$ 3,534,135.73 | \$ 2,365,994.64 | \$ 66,590.07 |
| | | | | | | | | |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 2,020,496.60 | \$ 1,633,377.00 | \$ 1,886,971.36 | \$ 1,631,190.00 | \$ (2,187.00) |
| | | | | | | | | |
| | | | NOTES: | | | | | |
| 01 | 1020 | 51051 | Hydro utility - operations centre | \$ (92,000.00) | 240 Huckins St | | | |
| | | | Hydro utility- recover property taxes | \$ (10,500.00) | 240 Huckins St | | | |
| | | | Veolia - operations centre | \$ (17,000.00) | 240 Huckins St | | | |
| | | | One Care/Mid-Western Adult | \$ (4,900.00) | lease | | | |
| | | | One Care/Mid-Western Adult Taxes | \$ (3,775.00) | recovery of taxes | | | |
| | | | MPAC meeting room lease | \$ (5,400.00) | | | | |
| | | | | \$ (133,575.00) | | | | |
| 01 | 1020 | 51420 | MHLB-Admin. | \$ (12,000.00) | | | | |
| | | | Mid-Huron Recycle Centre | \$ (37,000.00) | | | | |
| | | | | \$ (49,000.00) | | | | |
| 01 | 1020 | 55860 | Admin Fee B.I.A. | \$ (500.00) | | | | |
| | | | Administration - MVMC | \$ (6,000.00) | | | | |
| | | | Sidewalk snow removal and salting - MVMC | \$ (8,400.00) | | | | |
| | | | | \$ (14,900.00) | | | | |

2023 BUDGET

GENERAL ADMINISTRATION

| | | | | | | | |
|----|------|-------|---|-----------------|--|--|--|
| 01 | 1020 | 59050 | Modernization Reserve | \$ (44,529.64) | Document management | | |
| | | | Contingency Reserve | \$ (5,000.00) | Integrity Commissioner | | |
| | | | Contingency Reserve | \$ (50,000.00) | Compensation Review | | |
| | | | Contingency Reserve | \$ (40,000.00) | Strategic Plan | | |
| | | | Energy Efficiency Reserve | \$ (5,200.00) | LED Conversion project | | |
| | | | | \$ (144,729.64) | | | |
| 01 | 1020 | 59100 | Waterfront Reserve Fund | \$ (2,200.00) | Great lakes and St. Lawrence Cities | | |
| | | | Waterfront Reserve Fund | \$ (25,000.00) | Parking meter administration fee | | |
| | | | Airport Reserve Fund | \$ (25,000.00) | Funding for AMGH Foundation donation | | |
| | | | Water Expansion Reserve Fund | \$ (75,000.00) | Water Administration fee | | |
| | | | PCP Reserve Fund | \$ (75,000.00) | Sewer Administration fee | | |
| | | | Infrastructure RF | \$ (38,000.00) | Town Hall window replacement - last phase | | |
| | | | Infrastructure RF | \$ (32,000.00) | Town Hall glass wall repair | | |
| | | | | \$ (272,200.00) | | | |
| 01 | 1020 | 69100 | Transfer from Infrastructure RF | \$ (15,000.00) | HVAC unit replacement | | |
| | | | Transfer from Infrastructure RF | \$ (50,000.00) | Facilities management vehicle | | |
| | | | | \$ (65,000.00) | | | |
| 01 | 1020 | 72000 | general | \$40,000.00 | | | |
| | | | Main floor window - last phase of replacement | \$38,000.00 | Town Hall | | |
| | | | Glass wall repair | \$32,000.00 | Town Hall | | |
| | | | Cargo platforms - snow removal | \$1,200.00 | | | |
| | | | LED Lighting conversion - Town Hall | \$5,200.00 | | | |
| | | | Sprinkler System - 240 Huckins St | \$7,360.00 | | | |
| | | | | \$123,760.00 | | | |
| 01 | 1020 | 72030 | Town Hall | \$35,000.00 | | | |
| | | | 234 N. Harbour - Custodial | \$720.00 | | | |
| | | | 240 Huckins | \$480.00 | | | |
| | | | | \$36,200.00 | | | |
| 01 | 1020 | 72100 | Copier Costs | \$2,000.00 | | | |
| | | | General allocation/IT Support | \$4,000.00 | | | |
| | | | Allocation for computer replacements | \$5,000.00 | (AV computer, printer and extra for unplanned replacement) | | |
| | | | Server hard drive upgrade | \$8,000.00 | | | |
| | | | Computer monitoring/Office 365 | \$20,000.00 | | | |
| | | | | \$39,000.00 | | | |
| 01 | 1020 | 73120 | Hurontel | \$7,500.00 | | | |
| | | | Cell phone monthly charges | \$3,600.00 | | | |
| | | | misc | \$1,000.00 | | | |
| | | | | \$12,100.00 | | | |
| 01 | 1020 | 73160 | Annual Software Support | 20,650.00 | (USTI -11250, ADP 7350, Misc 2050) | | |
| | | | Website Hosting, BrowseAloud - by-law 117 of 2022 | 14,000.00 | GHD Digital | | |
| | | | Esolutions Website - webhosting, Cludo, misc | 8,000.00 | (Cludo - 3900, Monsido - 3700 ?) | | |
| | | | Webcasting License | 8,000.00 | Escribe | | |
| | | | Accessibility bundle | 8,000.00 | Escribe | | |
| | | | Closed Captioning | 9,000.00 | | | |
| | | | Annual Software Support | \$6,500.00 | City Wide/Public Sector Digest - Asset Management | | |
| | | | Advantage Data - MESH | \$15,120.00 | | | |
| | | | MESH Facility management | \$1,500.00 | Inventory and inspections | | |
| | | | GIS annual license | \$1,500.00 | | | |
| | | | GIS updates and additional user fee | \$15,000.00 | | | |
| | | | Cloudpermit | \$12,000.00 | | | |
| | | | P11 program | \$1,000.00 | | | |
| | | | | \$120,270.00 | | | |

| | | | | | | | |
|----|------|-------|---|--------------|--------------------------------------|--|--|
| 01 | 1020 | 73610 | General allocation | \$7,300.00 | | | |
| | | | Training - Administrator | \$6,500.00 | | | |
| | | | Custodial training | \$1,000.00 | | | |
| | | | | \$14,800.00 | | | |
| 01 | 1020 | 73750 | Employee Group Evaluation, Pay Equity and Compensation Review | \$50,000.00 | | | |
| | | | Strategic Plan | \$40,000.00 | | | |
| | | | MTE-Taxation assistance | \$7,000.00 | | | |
| | | | Integrity Commissioner | \$5,000.00 | | | |
| | | | General Allocation | \$2,000.00 | | | |
| | | | Document management assistance | \$44,529.64 | | | |
| | | | Remediation estimates for Asset Retirement Obligation | \$5,000.00 | | | |
| | | | | \$153,529.64 | | | |
| 01 | 1020 | 77400 | Out of the Cold Program | \$8,000.00 | | | |
| | | | Council Meeting recordings | \$4,500.00 | | | |
| | | | General allocation | \$10,900.00 | | | |
| | | | | \$23,400.00 | | | |
| 01 | 1020 | 77800 | ONE Care/Mid-Western Adult Day | \$3,800.00 | | | |
| | | | Rose Bowra | \$10.00 | | | |
| | | | 240 Huckins Street | \$12,000.00 | | | |
| | | | | \$15,810.00 | | | |
| 01 | 1020 | 78001 | Town Hall | \$16,710.00 | Borrowings fully repaid in 2022 | | |
| 01 | 1020 | 78200 | to Airport Reserve fund | \$92,000.00 | Erth Power Lease payment 240 Huckins | | |
| | | | to Infrastructure RF | \$17,000.00 | Veolia lease payment 240 Huckins | | |
| | | | | \$109,000.00 | | | |
| 1 | 1020 | 78500 | General Allowance | \$50,000.00 | | | |
| | | | CT Scanner | \$75,000.00 | | | |
| | | | United Way | \$8,000.00 | \$1 per population | | |
| | | | | \$133,000.00 | | | |
| 01 | 1020 | 83040 | HVAC unit replacement | \$15,000.00 | | | |
| 01 | 1020 | 84000 | Vehicle -Facilities management | \$50,000.00 | | | |

2023 BUDGET

ELECTIONS

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|-----------------------------------|--------------|----------------|----------------|--------------|----------------|
| | | | REVENUES | | | | | |
| 01 | 1050 | 59050 | Transfer from Reserve | | \$ (30,000.00) | \$ (30,000.00) | | \$ 30,000.00 |
| | | | TOTAL REVENUES | \$ - | -\$ 30,000.00 | \$ (30,000.00) | \$ - | \$ 30,000.00 |
| | | | EXPENDITURE | | | | | |
| 01 | 1050 | 71000 | Salaries | | \$ 6,000.00 | \$ 6,000.00 | | \$ (6,000.00) |
| 01 | 1050 | 71500 | Benefits | | \$ 705.00 | \$ 264.61 | | \$ (705.00) |
| 01 | 1050 | 73100 | Office Supplies | | \$ 1,500.00 | \$ 989.86 | | \$ (1,500.00) |
| 01 | 1050 | 73110 | Postage | | \$ 6,500.00 | \$ 6,133.01 | | \$ (6,500.00) |
| 01 | 1050 | 73140 | Books & Periodicals | | \$ 100.00 | \$ - | | \$ (100.00) |
| 01 | 1050 | 73160 | Software | \$ 1,551.84 | \$ 12,820.00 | \$ 13,304.11 | | \$ (12,820.00) |
| 01 | 1050 | 73400 | Advertising | | \$ 2,500.00 | \$ 2,922.67 | | \$ (2,500.00) |
| 01 | 1050 | 73610 | Training - Registration | \$ 966.72 | | | | \$ - |
| 01 | 1050 | 73700 | Legal | | \$ 500.00 | \$ 1,679.04 | | \$ (500.00) |
| 01 | 1050 | 78100 | Transfer to Reserve | \$ 10,000.00 | | | \$ 10,000.00 | \$ 10,000.00 |
| | | | TOTAL EXPENDITURES | \$ 12,518.56 | \$ 30,625.00 | \$ 31,293.30 | \$ 10,000.00 | -\$ 20,625.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 12,518.56 | \$ 625.00 | \$ 1,293.30 | \$ 10,000.00 | \$ 9,375.00 |
| 01 | 1050 | 78100 | Transfer to Election Reserve | \$ 10,000.00 | | | | |

2023 BUDGET

FIRE DEPARTMENT

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Comparison |
|--------|------|-------|--|-----------------|---|---------------|-----------------|-------------------|
| 01 | 1400 | 79000 | Hydrant Maintenance/Rental | \$ 133,741.07 | \$ 140,225.00 | \$ 140,158.93 | \$ 146,000.00 | \$ 5,775.00 |
| 01 | 1400 | 81005 | Capital - Equipment & Machinery | \$ 8,609.91 | \$ 25,000.00 | \$ 19,151.85 | | \$ (25,000.00) |
| 01 | 1400 | 82001 | Capital - Building | | \$ 10,000.00 | \$ - | \$ 29,000.00 | \$ 19,000.00 |
| 01 | 1400 | 84000 | Capital - Vehicles | | \$ 425,000.00 | \$ 41,212.80 | \$ 373,660.00 | \$ (51,340.00) |
| 01 | 1400 | 88200 | Transfer to Reserve Fund | \$ 18,870.00 | | | | \$ - |
| | | | TOTAL EXPENDITURES | \$ 578,191.21 | \$ 1,101,010.00 | \$ 665,444.33 | \$ 1,208,366.00 | \$ 107,356.00 |
| | | | | | | | | |
| | | | TOTAL NET EXPENDITURES | \$ 269,845.48 | \$ 326,306.00 | \$ 298,370.04 | \$ 407,471.00 | \$ 81,165.00 |
| | | | | | | | | |
| Notes: | | | | | | | | |
| 01 | 1400 | 51440 | ACW | \$ (245,741.00) | | | | |
| | | | Central Huron | \$ (146,494.00) | | | | |
| | | | | \$ (392,235.00) | | | | |
| 01 | 1400 | 62222 | Reserve Fund Loan | \$ (373,660.00) | Purchase of Tanker truck - 10% deposit paid in 2022 | | | |
| 01 | 1400 | 69100 | Transfer from Fire Reserve Fund | \$ (15,000.00) | Storage container base | | | |
| | | | Transfer from Fire Reserve Fund | \$ (14,000.00) | HVAC Roof top unit - carryover from 2022 | | | |
| | | | | \$ (29,000.00) | | | | |
| 01 | 1400 | 71500 | annual allocation | \$ 48,465.00 | | | | |
| | | | allowance/reimburse fitness membership | \$ 2,250.00 | criteria approved by Council in 2016 | | | |
| | | | | \$ 50,715.00 | | | | |
| 01 | 1400 | 72000 | general allocation | \$ 6,000.00 | | | | |
| | | | roof repairs | \$ 4,000.00 | | | | |
| | | | apparatus ceiling repairs | \$ 45,000.00 | | | | |
| | | | | \$ 55,000.00 | | | | |
| 01 | 1400 | 72200 | General allocation | \$ 18,900.00 | | | | |
| | | | Frontline pumper hose replacement | \$ 10,000.00 | | | | |
| | | | | \$ 28,900.00 | | | | |
| 01 | 1400 | 72300 | General allocation including rear fill seal for tanker, pump testing | \$ 15,000.00 | | | | |
| 01 | 1400 | 72330 | Gas for portable equipment | \$ 200.00 | | | | |
| 01 | 1400 | 72340 | Medicals/DZ licences | \$ 1,600.00 | | | | |
| | | | general allocation | \$ 1,400.00 | | | | |
| | | | | \$ 3,000.00 | | | | |
| 01 | 1400 | 73000 | Foam | \$ 1,600.00 | | | | |
| 01 | 1400 | 73160 | Software - firepro | \$ 3,000.00 | | | | |
| | | | Who's Responding App | \$ 1,200.00 | | | | |
| | | | | \$ 4,200.00 | | | | |
| 1 | 1400 | 73205 | Interest on borrowing - capital vehicle purchase | \$ 5,000.00 | | | | |

Annual Depreciation of \$102,085 not included

2023 BUDGET

FIRE DEPARTMENT

| | | | | | | | |
|----|------|-------|--|---------------------|--------------------------|-------------------|--|
| 01 | 1400 | 73310 | General allocation | \$ 3,000.00 | | | |
| | | | Bunker gear | \$ 17,500.00 | | | |
| | | | Gloves | \$ 3,000.00 | | | |
| | | | Firefighter helmets x 3 | \$ 2,000.00 | | | |
| | | | Firefighter boot replacement x 8 | \$ 5,000.00 | | | |
| | | | | \$ 30,500.00 | | | |
| 01 | 1400 | 73610 | 7 x Firefighters 1 course through Mutual Aid | \$ 3,500.00 | | | |
| 1 | 1400 | 78001 | Principal repayment | \$ 105,000.00 | | | |
| | | | Borrowing from Town of Goderich Reserve Funds | | \$ 277,224.00 | | |
| | | | 2022 repayment | | \$ (105,000.00) | | |
| | | | Balance 2022 | | \$ 172,224.00 | | |
| 01 | 1400 | 78200 | Fire Reserve Fund | \$ 10,000.00 | for future capital | | |
| | | | Usual annual contribution of \$110,000 | | | | |
| | | | is reflected as principle repayment and interest | | | | |
| 01 | 1400 | 82001 | Storage container base | \$ 15,000.00 | | | |
| | | | HVAC roof top unit | \$ 14,000.00 | Carryover from 2022 | | |
| | | | | \$ 29,000.00 | | | |
| 01 | 1400 | 84000 | Tanker Truck | \$ 373,660.00 | 10% deposit paid in 2022 | | |
| | | | Cost Sharing % (2022 taxation year assessment totals) | | | | |
| | | | | Cost Sharing | Assessment | Proportion | |
| | | | ACW | 245,741.00 | 607,781,300 | 30.7290% | |
| | | | Central Huron | 146,494.00 | 362,316,300 | 18.3185% | |
| | | | Goderich | 407,471.00 | 1,007,778,609 | 50.9526% | |
| | | | | 799,706.00 | 1,977,876,209 | 100.00% | |

Annual Depreciation of \$102,085 not included

2023 BUDGET

POLICE SERVICES

| | | | | 2021 Actual | 2022 Budget | 2022 Actual to date | 2023 Budget | Budget Change |
|--------|------|-------|--------------------------------------|-----------------|--|------------------------|-----------------|-----------------|
| | | | REVENUES | | | | | |
| 01 | 1500 | 51052 | Ontario Grants | \$ (231,730.20) | \$ (233,665.00) | \$ (242,893.92) | \$ (364,742.00) | \$ (131,077.00) |
| 01 | 1500 | 55790 | Miscellaneous recoveries | \$ (15,529.62) | \$ (10,000.00) | \$ (16,171.74) | \$ (10,000.00) | \$ - |
| 01 | 1500 | 59050 | Transfer from Reserve | | \$ (100,000.00) | \$ (100,000.00) | \$ (50,000.00) | \$ 50,000.00 |
| 01 | 1500 | 61054 | Sale of Vehicles/Equipment | \$ (742.41) | | | | \$ - |
| | | | TOTAL REVENUES | \$ (248,002.23) | \$ (343,665.00) | \$ (359,065.66) | \$ (424,742.00) | \$ (81,077.00) |
| | | | EXPENDITURE | | | | | |
| 01 | 1500 | 71010 | Salaries-Caretaking | \$ 9,258.97 | \$ 8,456.00 | \$ 8,777.71 | \$ 12,200.00 | \$ 3,744.00 |
| 01 | 1500 | 71035 | Contract Services | \$ 2,141,016.00 | \$ 2,408,789.00 | \$ 2,408,784.00 | \$ 2,517,544.00 | \$ 108,755.00 |
| 01 | 1500 | 71510 | Benefits-Caretaking | \$ 2,553.68 | \$ 2,217.00 | \$ 2,374.91 | \$ 3,557.00 | \$ 1,340.00 |
| 01 | 1500 | 72000 | Building - R&M | \$ 7,601.35 | \$ 3,000.00 | \$ 1,567.33 | \$ 4,500.00 | \$ 1,500.00 |
| 01 | 1500 | 72020 | Rent | \$ 19,243.40 | \$ 19,000.00 | \$ 17,418.21 | \$ 18,000.00 | \$ (1,000.00) |
| 01 | 1500 | 72030 | Utilities - Hydro | \$ 325.77 | \$ 1,500.00 | \$ 892.71 | \$ 900.00 | \$ (600.00) |
| 01 | 1500 | 72031 | Utilities - Gas | \$ 554.08 | \$ 1,000.00 | \$ 724.40 | \$ 500.00 | \$ (500.00) |
| 01 | 1500 | 72032 | Utilities - Water | \$ 1.02 | | | \$ - | \$ - |
| 01 | 1500 | 72033 | Utilities - Sewage | \$ 81.72 | \$ 150.00 | \$ - | \$ - | \$ (150.00) |
| 01 | 1500 | 72120 | Office Equipment - Lease | \$ 1,129.36 | \$ 750.00 | \$ 591.19 | \$ 650.00 | \$ (100.00) |
| 01 | 1500 | 73120 | Telephone/Internet | \$ 3,442.93 | \$ 850.00 | \$ 793.09 | \$ 850.00 | \$ - |
| 01 | 1500 | 73760 | OPP Ride Program | \$ 8,397.44 | \$ 8,665.00 | \$ - | \$ 7,355.00 | \$ (1,310.00) |
| 01 | 1500 | 77400 | Miscellaneous | | | \$ 17,125.29 | | \$ - |
| 01 | 1500 | 77450 | Insurance | \$ 349.92 | \$ 370.00 | \$ 200.68 | \$ 450.00 | \$ 80.00 |
| | | | TOTAL EXPENDITURES | \$ 2,193,955.64 | \$ 2,454,747.00 | \$ 2,459,249.52 | \$ 2,566,506.00 | \$ 111,759.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 1,945,953.41 | \$ 2,111,082.00 | \$ 2,100,183.86 | \$ 2,141,764.00 | \$ 30,682.00 |
| NOTES: | | | | | | | | |
| 01 | 1500 | 51052 | RIDE Program | \$ (7,355.00) | grant approval has not yet been received | | | |
| | | | Court Security/Prisoner Transport | \$ (357,387.00) | estimate - grant not confirmed | | | |
| | | | | \$ (364,742.00) | | | | |
| 01 | 1500 | 59050 | Transfer from Court Security Reserve | \$ (50,000.00) | | | | |

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---|-----------------|-----------------|-----------------|------------------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 1700 | 59100 | Transfer from Reserve Funds | \$ (179,642.00) | \$ (250,772.00) | \$ (195,772.00) | \$ (204,931.00) | \$ 45,841.00 |
| | | | TOTAL REVENUES | (\$179,642.00) | \$ (250,772.00) | \$ (195,772.00) | \$ (204,931.00) | \$ 45,841.00 |
| | | | EXPENDITURE | | | | | |
| 01 | 1700 | 78500 | Grants to Groups | \$ 5,000.00 | \$ 6,000.00 | \$ 6,000.00 | \$ 6,000.00 | \$ - |
| 01 | 1700 | 78700 | MVCA Requisition - Regular | \$ 174,642.00 | \$ 189,772.00 | \$ 189,772.00 | \$ 198,931.00 | \$ 9,159.00 |
| 01 | 1700 | 78710 | MVCA Requisition - Special Projects | | \$ 55,000.00 | | \$ - | -\$ 55,000.00 |
| | | | TOTAL EXPENDITURES | \$ 179,642.00 | \$ 250,772.00 | \$ 195,772.00 | \$ 204,931.00 | -\$ 45,841.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | NOTES: | | | | | |
| 01 | 1700 | 59100 | From Water Expansion R.F. to Fund MVCA - levy | \$ (198,931.00) | | | | |
| | | | Lake Huron Centre Coast Conservation | \$ (6,000.00) | | | | |
| | | | | \$ (204,931.00) | | | | |
| 01 | 1700 | 78700 | Regular levy | \$ 198,931.00 | | | | |
| 01 | 1700 | 78500 | Lake Huron Centre Coast Conservation | \$ 6,000.00 | | | | |

2023 BUDGET

BUILDING DEPARTMENT

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|-----------------|-----------------|-----------------|-----------------|----------------|
| | | | REVENUES | | | | | |
| 01 | 1750 | 52010 | Zoning Certificates | \$ (6,600.00) | \$ (5,000.00) | \$ (4,950.00) | \$ (5,000.00) | \$ - |
| 01 | 1750 | 52130 | Sign application fee | \$ (2,800.00) | \$ - | \$ (700.00) | | \$ - |
| 01 | 1750 | 55790 | Miscellaneous recoveries | | | \$ (100.00) | | \$ - |
| 01 | 1750 | 56300 | Building permits | \$ (207,238.60) | \$ (100,000.00) | \$ (395,832.77) | \$ (100,000.00) | \$ - |
| 01 | 1750 | 56305 | Plumbing/Septic Inspections | \$ (43,350.00) | \$ (25,000.00) | \$ (58,232.52) | \$ (27,500.00) | \$ (2,500.00) |
| 01 | 1750 | 59100 | Transfer from Reserve Funds | | \$ (35,000.00) | \$ - | \$ (49,266.00) | \$ (14,266.00) |
| 01 | 1750 | 69100 | Transfer from Reserve Funds | | \$ (22,000.00) | \$ (21,989.49) | | \$ 22,000.00 |
| | | | | | | | | \$ - |
| | | | | \$ (259,988.60) | \$ (187,000.00) | \$ (481,804.78) | \$ (181,766.00) | \$ 5,234.00 |
| | | | EXPENDITURE | | | | | |
| 01 | 1750 | 71000 | Salaries | \$ 120,539.98 | \$ 162,080.00 | \$ 126,691.09 | \$ 134,154.00 | \$ (27,926.00) |
| 01 | 1750 | 71500 | Benefits | \$ 36,522.18 | \$ 49,064.00 | \$ 38,458.98 | \$ 39,058.00 | \$ (10,006.00) |
| 01 | 1750 | 72100 | Office Equipment - R&M | \$ 614.12 | \$ 1,000.00 | \$ 942.27 | \$ 1,000.00 | \$ - |
| 01 | 1750 | 72120 | Office Equipment - Lease | \$ 1,673.31 | \$ 1,800.00 | \$ 1,743.44 | \$ 1,800.00 | \$ - |
| 01 | 1750 | 72300 | Vehicle - R&M | \$ 120.00 | \$ 750.00 | \$ 32.00 | \$ 200.00 | \$ (550.00) |
| 01 | 1750 | 72320 | Vehicle - Lease/Rent | \$ 4,862.88 | \$ - | \$ 2,026.20 | | \$ - |
| 01 | 1750 | 73100 | Office Supplies | \$ 1,408.47 | \$ 1,000.00 | \$ 1,413.09 | \$ 1,500.00 | \$ 500.00 |
| 01 | 1750 | 73110 | Postage | \$ 1,350.80 | \$ 1,500.00 | \$ 1,350.80 | \$ 1,500.00 | \$ - |
| 01 | 1750 | 73120 | Telephone/Internet | \$ 1,839.95 | \$ 2,800.00 | \$ 2,599.41 | \$ 2,800.00 | \$ - |
| 01 | 1750 | 73300 | Boot Allowance | | \$ 250.00 | \$ 223.82 | \$ 250.00 | \$ - |
| 01 | 1750 | 73310 | Clothing and Safety Apparel | | \$ 200.00 | \$ 145.15 | \$ 200.00 | \$ - |
| 01 | 1750 | 73400 | Advertising, Signs & Posters | \$ 196.60 | \$ 150.00 | \$ - | \$ 500.00 | \$ 350.00 |
| 01 | 1750 | 73525 | Building code, maps, zoning by-law | | \$ - | | \$ 500.00 | \$ 500.00 |
| 01 | 1750 | 73600 | Conferences - Registration | \$ 304.26 | \$ 1,000.00 | \$ 863.94 | \$ 1,000.00 | \$ - |
| 01 | 1750 | 73601 | Conferences - Accomodations | | \$ 1,100.00 | \$ 873.26 | \$ 1,100.00 | \$ - |
| 01 | 1750 | 73602 | Conferences - Travel, parking and taxi | | \$ 300.00 | \$ 54.03 | \$ 300.00 | \$ - |
| 01 | 1750 | 73603 | Conferences - Meals | | \$ 150.00 | \$ 71.75 | \$ 150.00 | \$ - |
| 01 | 1750 | 73610 | Training - Registration | \$ 122.11 | \$ 2,500.00 | \$ 491.84 | \$ 2,500.00 | \$ - |
| 01 | 1750 | 73611 | Training - Accomodations | | \$ 1,500.00 | \$ 385.22 | \$ 1,500.00 | \$ - |
| 01 | 1750 | 73612 | Training - Travel, parking and taxi | | | \$ 194.55 | | \$ - |
| 01 | 1750 | 73613 | Training - Meals | | | \$ 55.40 | | \$ - |
| 01 | 1750 | 73700 | Legal | \$ 909.93 | \$ 3,000.00 | \$ 1,322.88 | \$ 3,000.00 | \$ - |
| 01 | 1750 | 73750 | Other Professional Services | | \$ 500.00 | \$ - | \$ 500.00 | \$ - |
| 01 | 1750 | 73780 | Association Membership | \$ 829.72 | \$ 650.00 | \$ 645.81 | \$ 850.00 | \$ 200.00 |
| 01 | 1750 | 77350 | Travel | | \$ 250.00 | \$ - | \$ 150.00 | \$ (100.00) |
| 01 | 1750 | 77400 | Miscellaneous | \$ 463.49 | \$ 600.00 | \$ 309.04 | \$ 600.00 | \$ - |
| 01 | 1750 | 77450 | Insurance | \$ 1,564.04 | \$ 1,650.00 | \$ 947.36 | \$ 2,170.00 | \$ 520.00 |
| 01 | 1750 | 77500 | Honoraria | \$ 1,000.00 | \$ 1,000.00 | \$ 1,000.00 | \$ 1,000.00 | \$ - |
| 01 | 1750 | 78200 | Transfer to Reserve Fund | \$ 85,666.76 | | \$ 276,026.96 | | \$ - |
| 01 | 1750 | 84000 | Capital - Vehicles | | \$ 22,000.00 | \$ 21,989.49 | | \$ (22,000.00) |
| | | | TOTAL EXPENDITURES | \$ 259,988.60 | \$ 256,794.00 | \$ 480,857.78 | \$ 198,282.00 | \$ (58,512.00) |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ - | \$ 69,794.00 | \$ (947.00) | \$ 16,516.00 | \$ (53,278.00) |

2023 BUDGET

PROTECTIVE INSPECTION AND CONTROL

| | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|--|----------------|------------------------------|-----------------|-----------------|----------------|
| | | REVENUES | | | | | |
| 01 | 1900 | 51057 Other Fees | \$ (100.00) | | | | \$ - |
| 01 | 1900 | 51600 Federal Grant | \$ (2,994.00) | | \$ (6,064.00) | | \$ - |
| 01 | 1900 | 55790 Miscellaneous recoveries | | | \$ (978.63) | | \$ - |
| 01 | 1900 | 56010 Dog Tags | \$ (15,970.40) | \$ 20,000.00) | \$ (19,200.97) | \$ (20,000.00) | \$ - |
| 01 | 1900 | 56410 Provincial Court Fines | \$ (8,172.00) | \$ 2,000.00) | \$ (12,119.75) | \$ (5,000.00) | \$ 8,000.00) |
| 01 | 1900 | 56420 Parking Tickets | \$ (50,820.00) | \$ 55,000.00) | \$ (34,280.00) | \$ (30,000.00) | \$ 25,000.00) |
| 01 | 1900 | 59100 Transfer from Reserve Funds | \$ (40,410.57) | \$ 62,500.00) | \$ (40,697.92) | \$ (72,455.00) | \$ 8,955.00) |
| 01 | 1900 | 69050 Transfer from Reserve | | \$ (43,200.00) | \$ (46,270.65) | | \$ 43,200.00) |
| | | TOTAL REVENUES | \$ (18,466.97) | \$ (182,700.00) | \$ (159,611.92) | \$ (127,455.00) | \$ 55,245.00) |
| | | | | | | | |
| 01 | 1900 | 71000 Salaries | \$ 112,417.47 | \$ 156,216.00 | \$ 134,233.77 | \$ 169,174.00 | \$ 12,958.00) |
| 01 | 1900 | 71500 Benefits | \$ 30,720.74 | \$ 47,261.00 | \$ 37,750.54 | \$ 54,845.00 | \$ 7,584.00) |
| 01 | 1900 | 72100 Office Equipment - R & M | \$ 260.93 | \$ 500.00 | \$ 447.66 | \$ 500.00 | \$ - |
| 01 | 1900 | 72120 Office Equipment - Lease | \$ 280.52 | \$ 300.00 | \$ 280.52 | \$ 300.00 | \$ - |
| 01 | 1900 | 72300 Vehicle - R&M | \$ 2,302.12 | \$ 2,000.00 | \$ 3,962.30 | \$ 1,500.00 | \$ (500.00) |
| 01 | 1900 | 72330 Vehicle - Gas | | | \$ 1,293.83 | \$ 1,000.00 | |
| 01 | 1900 | 73100 Office Supplies | \$ 2,249.62 | \$ 400.00 | \$ 206.99 | \$ 400.00 | \$ - |
| 01 | 1900 | 73103 Parking Tickets | \$ 12.34 | \$ 2,000.00 | | \$ 2,000.00 | \$ - |
| 01 | 1900 | 73110 Postage | \$ 1,350.80 | \$ 1,500.00 | \$ 1,414.04 | \$ 1,500.00 | \$ - |
| 01 | 1900 | 73120 Telephone/Internet | \$ 499.82 | \$ 1,700.00 | \$ 1,051.67 | \$ 1,200.00 | \$ (500.00) |
| 01 | 1900 | 73400 Advertising, Signs & Posters | \$ 608.98 | \$ 500.00 | \$ 284.93 | \$ 700.00 | \$ 200.00) |
| 01 | 1900 | 73553 Dog Tag Licences | \$ 307.11 | \$ 1,400.00 | \$ 1,525.00 | \$ - | \$ (1,400.00) |
| 01 | 1900 | 73610 Training - Registration | \$ 5,148.57 | \$ 2,000.00 | \$ 4,056.56 | \$ 5,000.00 | \$ 3,000.00) |
| 01 | 1900 | 73611 Training - Accomodations | | | \$ 1,618.23 | \$ 1,000.00 | \$ 1,000.00) |
| 01 | 1900 | 73612 Training - Travel, parking and taxi | | | \$ 511.77 | \$ 500.00 | \$ 500.00) |
| 01 | 1900 | 73613 Training - Meals | | \$ 250.00 | \$ - | \$ 100.00 | \$ (150.00) |
| 01 | 1900 | 73700 Legal | \$ 686.88 | \$ 1,500.00 | \$ 4,575.13 | \$ 1,500.00 | \$ - |
| 01 | 1900 | 73750 Other Professional Services | | | \$ 4,972.72 | \$ 5,000.00 | |
| 01 | 1900 | 73780 Association Membership | | \$ 500.00 | \$ 292.00 | \$ 500.00 | \$ - |
| 01 | 1900 | 77210 Pound Fees | \$ 2,018.72 | \$ 3,000.00 | \$ 481.98 | \$ 2,000.00 | \$ (1,000.00) |
| 01 | 1900 | 77230 Animal Control Officer | \$ 9,677.89 | | | \$ - | \$ - |
| 01 | 1900 | 77400 Miscellaneous | \$ 8,618.41 | \$ 18,550.00 | \$ 11,587.17 | \$ 9,200.00 | \$ 8,350.00) |
| 01 | 1900 | 77450 Insurance | \$ 1,564.04 | \$ 1,650.00 | \$ 947.36 | \$ 2,170.00 | \$ 520.00) |
| 01 | 1900 | 84000 Capital - Vehicles | | \$ 43,200.00 | \$ 46,270.65 | | \$ (43,200.00) |
| | | | | | | | \$ - |
| | | TOTAL EXPENDITURES | \$ 178,724.96 | \$ 284,427.00 | \$ 257,764.82 | \$ 260,089.00 | \$ 80,338.00) |
| | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 60,257.99 | \$ 101,727.00 | \$ 98,152.90 | \$ 132,634.00 | \$ 24,907.00) |
| | | NOTES: | | | | | |
| 01 | 1900 | 59100 Recover Water By-Law Enforcement | \$ (2,500.00) | Water Expansion Reserve Fund | | | |
| | | To offset waterfront by-law enforcement costs | \$ (65,955.00) | Waterfront Reserve Fund | | | |
| | | To offset equipment/training costs of waterfront enforcement | \$ (4,000.00) | Waterfront Reserve Fund | | | |
| | | | \$ (72,455.00) | | | | |
| 01 | 1900 | 71000 Two full time By-Law enforcement officers | | | | | |
| | | Allocation for Bldg.Dept.Admin support - 5% | | | | | |
| | | Plus 3 waterfront parking attendants in summer | | | | | |
| 01 | 1900 | 73120 cell phones - 2 by-law officers | \$ 1,200.00 | | | | |

2023 BUDGET

PROTECTIVE INSPECTION AND CONTROL

| | | | | | | | | |
|----|------|-------|---|-------------|--|--|--|--|
| 01 | 1900 | 73610 | Parking attendant training | \$ 1,500.00 | | | | |
| | | | By-law officer training | \$ 3,500.00 | | | | |
| | | | | \$ 5,000.00 | | | | |
| 01 | 1900 | 73750 | Short-term Rental monitoring | \$ 4,700.00 | | | | |
| | | | Summons serving | \$ 300.00 | | | | |
| | | | | \$ 5,000.00 | | | | |
| 01 | 1900 | 77400 | General allocation | \$ 3,200.00 | | | | |
| | | | Animal control equipment | \$ 500.00 | | | | |
| | | | Uniform for waterfront parking attendants | \$ 2,500.00 | | | | |
| | | | Uniform - by-law | \$ 3,000.00 | | | | |
| | | | | \$ 9,200.00 | | | | |
| | | | | | | | | |
| | | | | | | | | |

2023 BUDGET

CONNECTING LINK

| | | | | 2021 Actual | 2022 Budge | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|-----------------|------------------------------------|-------------|-----------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 2100 | 61052 | Ontario Grants | | | | \$ (225,000.00) | |
| 01 | 2100 | 69100 | Transfer from Reserve Funds | | | | \$ (25,000.00) | |
| | | | TOTAL REVENUES | \$ - | \$ - | \$ - | \$ (250,000.00) | \$ - |
| | | | | | | | | |
| | | | | | | | | |
| 01 | 2100 | 85200 | Road Construction - Materials | | | | \$ 250,000.00 | |
| | | | TOTAL EXPENDITURES | \$ - | \$ - | \$ - | \$ 250,000.00 | \$ - |
| | | | | | | | | |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | | | |
| 01 | 2100 | 61052 | Connecting Link grant | \$ (225,000.00) | Approval has not yet been received | | | |
| | | | Rail crossing - Huron Road | | | | | |
| | | | | | | | | |
| 01 | 2100 | 69100 | Transfer from Connecting Link Reserve Fund | \$ (25,000.00) | | | | |
| | | | | | | | | |
| 01 | 2100 | 85200 | Huron Road Rail crossing improvements | \$ 250,000.00 | Contingent on Grant approval | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

2023 BUDGET

PUBLIC WORKS

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|-----------------|-----------------|-----------------|------------------------|-----------------|
| | | | REVENUES | | | | | |
| 01 | 3000 | 55790 | Miscellaneous recoveries | \$ (15,806.57) | \$ (17,000.00) | \$ (15,088.55) | \$ (7,000.00) | \$ - |
| 01 | 3000 | 59050 | Transfer from Reserve | \$ (12,481.88) | | | | \$ - |
| 01 | 3000 | 69100 | Transfer from Reserve Funds | | \$ (365,000.00) | \$ (169,674.38) | \$ 715,000.00 | \$ (350,000.00) |
| | | | TOTAL REVENUES | \$ (28,288.45) | \$ (382,000.00) | \$ (184,762.93) | \$ (732,000.00) | \$ (850,000.00) |
| | | | EXPENDITURES | | | | | |
| 01 | 3000 | 71000 | Salaries | \$ 285,134.89 | \$ 292,943.00 | \$ 302,744.45 | \$ 308,620.00 | \$ 15,677.00 |
| 01 | 3000 | 71500 | Benefits | \$ 101,664.75 | \$ 94,906.00 | \$ 105,990.55 | \$ 99,664.00 | \$ 4,758.00 |
| 01 | 3000 | 72000 | Building - R&M | \$ 14,395.98 | \$ 12,000.00 | \$ 10,045.88 | \$ 12,000.00 | \$ - |
| 01 | 3000 | 72030 | Utilities - Hydro | \$ 3,793.01 | \$ 4,000.00 | \$ 4,225.96 | \$ 4,000.00 | \$ - |
| 01 | 3000 | 72031 | Utilities - Gas | \$ 6,198.24 | \$ 5,200.00 | \$ 6,007.66 | \$ 6,000.00 | \$ 800.00 |
| 01 | 3000 | 72032 | Utilities - Water | \$ 615.15 | \$ 600.00 | \$ 640.07 | \$ 600.00 | \$ - |
| 01 | 3000 | 72033 | Utilities - Sewage | \$ 468.71 | \$ 500.00 | \$ 480.91 | \$ 600.00 | \$ 100.00 |
| 01 | 3000 | 72100 | Office Equipment | \$ 898.07 | \$ 2,300.00 | \$ 3,465.46 | \$ 1,500.00 | \$ (800.00) |
| 01 | 3000 | 72120 | Office Equipment - Lease | \$ 84.16 | \$ 85.00 | \$ 84.16 | \$ 85.00 | \$ - |
| 01 | 3000 | 72200 | Mach and Equip - R&M | \$ 63,927.94 | \$ 65,000.00 | \$ 71,129.96 | \$ 65,000.00 | \$ - |
| 01 | 3000 | 72300 | Vehicle - R&M | \$ 83,593.34 | \$ 65,000.00 | \$ 77,745.83 | \$ 75,000.00 | \$ 10,000.00 |
| 01 | 3000 | 72330 | Vehicle - Gas | \$ 23,328.07 | \$ 15,000.00 | \$ 22,669.59 | \$ 22,000.00 | \$ 7,000.00 |
| 01 | 3000 | 72335 | Vehicle- Diesel/Propane | \$ 51,930.46 | \$ 50,000.00 | \$ 73,277.29 | \$ 60,000.00 | \$ 10,000.00 |
| 01 | 3000 | 72340 | Vehicle - Licences | \$ 11,020.88 | \$ 11,000.00 | \$ 11,269.71 | \$ 11,200.00 | \$ 200.00 |
| 01 | 3000 | 72900 | Small Tools | \$ 2,972.00 | \$ 3,500.00 | \$ 2,955.58 | \$ 3,000.00 | \$ (500.00) |
| 01 | 3000 | 73100 | Office Supplies | \$ 1,568.45 | \$ 1,000.00 | \$ 1,143.44 | \$ 1,000.00 | \$ - |
| 01 | 3000 | 73110 | Postage | \$ 405.24 | \$ 450.00 | \$ 405.24 | \$ 450.00 | \$ - |
| 01 | 3000 | 73120 | Telephone/Internet | \$ 3,019.67 | \$ 4,500.00 | \$ 4,633.36 | \$ 4,500.00 | \$ - |
| 01 | 3000 | 73130 | Courier | | \$ 20.00 | \$ 18.16 | | \$ (20.00) |
| 01 | 3000 | 73300 | Boot Allowance | \$ 2,548.73 | \$ 2,500.00 | \$ 2,087.39 | \$ 2,500.00 | \$ - |
| 01 | 3000 | 73310 | Clothing and Safety Apparel | \$ 8,943.17 | \$ 10,000.00 | \$ 5,772.92 | \$ 10,000.00 | \$ - |
| 01 | 3000 | 73400 | Advertising, Signs & Posters | \$ 203.52 | \$ 300.00 | \$ 295.61 | \$ 300.00 | \$ - |
| 01 | 3000 | 73600 | Conferences - Registration | \$ 717.41 | \$ 3,000.00 | \$ 712.32 | \$ 3,000.00 | \$ - |
| 01 | 3000 | 73601 | Conferences - Accomodations | | \$ 2,000.00 | \$ 611.95 | \$ 2,000.00 | \$ - |
| 01 | 3000 | 73602 | Conferences - Travel, parking and taxi | | \$ 750.00 | \$ 80.39 | \$ 750.00 | \$ - |
| 01 | 3000 | 73603 | Conferences - Meals | | \$ 500.00 | \$ 106.16 | \$ 500.00 | \$ - |
| 01 | 3000 | 73610 | Training - Registration | \$ 3,931.01 | \$ 10,000.00 | \$ 6,549.99 | \$ 12,000.00 | \$ 2,000.00 |
| 01 | 3000 | 73611 | Training - Accomodations | | \$ 1,000.00 | \$ 163.47 | \$ 1,500.00 | \$ 500.00 |
| 01 | 3000 | 73612 | Training - Travel, parking and taxi | | \$ 500.00 | \$ 226.87 | \$ 500.00 | \$ - |
| 01 | 3000 | 73613 | Training - Meals | | \$ 500.00 | \$ 74.77 | \$ 500.00 | \$ - |
| 01 | 3000 | 73700 | Legal | | \$ 500.00 | \$ 2,366.45 | \$ 500.00 | \$ - |
| 01 | 3000 | 73780 | Association Membership | \$ 1,750.36 | \$ 2,000.00 | \$ 1,602.44 | \$ 2,000.00 | \$ - |
| 01 | 3000 | 77400 | Miscellaneous | | | \$ 1,100.00 | | \$ - |
| 01 | 3000 | 77450 | Insurance | \$ 198,415.56 | \$ 208,000.00 | \$ 123,185.24 | \$ 257,663.00 | \$ 49,663.00 |
| 01 | 3000 | 78100 | Transfer to Reserve | | | | | \$ - |
| 01 | 3000 | 78200 | Transfer to Reserve Fund | | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 | \$ - |
| 01 | 3000 | 81005 | Capital - Equipment & Machinery | | | | \$ 40,000.00 | \$ 40,000.00 |
| 01 | 3000 | 83040 | Capital - Building - contract/Services | | \$ 60,000.00 | \$ 105,660.21 | | \$ (60,000.00) |
| 01 | 3000 | 84000 | Capital - Vehicles | | \$ 305,000.00 | \$ 64,014.17 | \$ 825,000.00 | \$ 520,000.00 |
| 01 | 3000 | 88200 | Capital - Transfer to Reserve Fund | \$ 150,000.00 | \$ 150,000.00 | \$ 150,000.00 | \$ - | \$ (150,000.00) |
| | | | TOTAL EXPENDITURES | \$ 1,021,528.77 | \$ 1,484,554.00 | \$ 1,263,543.61 | \$ 1,933,932.00 | \$ 449,378.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 993,240.32 | \$ 1,102,554.00 | \$ 1,078,780.68 | \$ 1,201,932.00 | \$ 99,378.00 |

2023 BUDGET

PUBLIC WORKS

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---|----------------|--|-------------|-------------|---------------|
| 01 | 3000 | 55790 | MVMC snow removal | \$ 8,000.00) | | | | |
| | | | GPMC - annual road maintenance | \$ 6,000.00) | | | | |
| | | | Misc. | \$ (4,000.00) | | | | |
| | | | | \$ (17,000.00) | | | | |
| 01 | 3000 | 69100 | Public Works Equipment RF | (\$270,000.00) | Salt Truck | | | |
| | | | Public Works Equipment RF | (\$265,000.00) | Snowplow truck | | | |
| | | | Public Works Equipment RF | (\$140,000.00) | Trackless Sidewalk Machine and Pickup cost less \$150k annual allocation | | | |
| | | | Infrastructure RF | (\$40,000.00) | Gate Yard Works | | | |
| | | | | (\$715,000.00) | | | | |
| 01 | 3000 | 71000 | includes 30% of bldg. admin support | | | | | |
| | | | includes 100% of Director of Operations, 25% Operations Manager and | | | | | |
| | | | general allocation for general public works | | | | | |
| 01 | 3000 | 72000 | General allocation | \$ 12,000.00 | | | | |
| 01 | 3000 | 78200 | Future equipment and vehicle needs | \$ 100,000.00 | to Public Works Equipment Reserve Fund - portion of OMPF | | | |
| 01 | 3000 | 81005 | Gate at Works building - Yard Waste entry | \$ 40,000.00 | | | | |
| 01 | 3000 | 84000 | Snowplow truck - carryover from 2021 | \$ 265,000.00 | Approved in 2021 budget | | | |
| | | | Salt Truck - carryover from 2022 | \$ 270,000.00 | Approved in 2022 budget | | | |
| | | | Trackless Sidewalk Maintenance Machine | \$ 240,000.00 | | | | |
| | | | Pickup Truck | \$ 50,000.00 | | | | |
| | | | | \$ 825,000.00 | | | | |

2023 BUDGET

ROAD MAINTENANCE

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|----------------|---------------|----------------|---------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 3100 | 51062 | Sweeping | \$ (2,142.56) | | | | \$ - |
| 01 | 3100 | 55300 | Wood sales | | | \$ (875.00) | | \$ - |
| 01 | 3100 | 55710 | Expense recoveries | \$ (13,583.42) | | \$ (400.00) | | \$ - |
| 01 | 3100 | 55792 | Expense recoveries - Curb Cuts | \$ (4,986.24) | | \$ (6,349.86) | | \$ - |
| 01 | 3100 | 56320 | Work Approval Permit | \$ (8,835.00) | \$ (3,500.00) | \$ (4,451.13) | \$ (3,500.00) | \$ - |
| | | | TOTAL REVENUES | \$ (29,547.22) | \$ (3,500.00) | \$ (12,075.99) | \$ (3,500.00) | \$ - |
| | | | EXPENDITURE | | | | | |
| 01 | 3100 | 71000 | Salaries | \$ 323,401.84 | \$ 332,511.00 | \$ 345,648.18 | \$ 329,195.00 | \$ (3,316.00) |
| 01 | 3100 | 71500 | Benefits | \$ 102,498.00 | \$ 110,784.00 | \$ 107,227.22 | \$ 112,605.00 | \$ 1,821.00 |
| 01 | 3100 | 72420 | Land Lease | \$ 3,000.00 | \$ 3,000.00 | \$ 3,000.00 | \$ 3,000.00 | \$ - |
| 01 | 3100 | 72700 | Maintenance | \$ 69,730.05 | \$ 50,000.00 | \$ 72,804.84 | \$ 80,000.00 | \$ 30,000.00 |
| 01 | 3100 | 72706 | Curb Cuts | \$ 8,774.78 | | \$ 5,952.96 | | \$ - |
| 01 | 3100 | 72710 | Crossing Protection - Services | \$ 14,978.60 | \$ 13,000.00 | \$ 13,217.85 | \$ 15,500.00 | \$ 2,500.00 |
| 01 | 3100 | 72720 | Traffic Light | \$ 20,195.03 | \$ 25,000.00 | \$ 17,461.22 | \$ 20,000.00 | \$ (5,000.00) |
| 01 | 3100 | 72730 | Tree Maintenance | \$ 9,500.46 | \$ 4,000.00 | \$ 3,142.00 | \$ 4,000.00 | \$ - |
| 01 | 3100 | 72740 | Safety Maintenance -excludes Clothing | \$ 2,537.95 | \$ 5,000.00 | \$ 3,367.75 | \$ 3,000.00 | \$ (2,000.00) |
| 01 | 3100 | 73700 | Legal | | | \$ 254.40 | | |
| 01 | 3100 | 73720 | Engineering/Inspections | \$ 4,201.08 | \$ 1,000.00 | \$ 5,628.16 | \$ 1,000.00 | \$ - |
| 01 | 3100 | 73750 | Other Professional Services | \$ 7,401.06 | \$ 6,000.00 | \$ 4,226.19 | \$ 6,000.00 | \$ - |
| | | | TOTAL EXPENDITURES | \$ 566,218.85 | \$ 550,295.00 | \$ 581,930.77 | \$ 574,300.00 | \$ 24,005.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 536,671.63 | \$ 546,795.00 | \$ 569,854.78 | \$ 570,800.00 | \$ 24,005.00 |
| | | | Notes | | | | | |
| 01 | 3100 | 72420 | Livery Theatre - parking lot maintenance | \$ 3,000.00 | | | | |
| 01 | 3100 | 72740 | general allocation | \$ 3,000.00 | | | | |
| 01 | 3100 | 73750 | testing road sign reflectivity | \$ 6,000.00 | | | | |

2023 BUDGET

SIDEWALK MAINTENANCE

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|-----------------------------------|--------------|--------------|--------------|--------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 3110 | 55710 | Expense recoveries | | | | | |
| | | | TOTAL REVENUES | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | EXPENDITURES | | | | | |
| 01 | 3110 | 71000 | Salaries | \$ 5,241.40 | \$ 6,169.00 | \$ 10,265.59 | \$ 12,978.00 | \$ 6,809.00 |
| 01 | 3110 | 71500 | Benefits | \$ 1,756.91 | \$ 2,164.00 | \$ 3,422.17 | \$ 4,658.00 | \$ 2,494.00 |
| 01 | 3110 | 72700 | Maintenance - Services | \$ 16,007.06 | \$ 20,000.00 | \$ 19,025.59 | \$ 15,000.00 | \$ (5,000.00) |
| | | | TOTAL EXPENDITURES | \$ 23,005.37 | \$ 28,333.00 | \$ 32,713.35 | \$ 32,636.00 | \$ 4,303.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 23,005.37 | \$ 28,333.00 | \$ 32,713.35 | \$ 32,636.00 | \$ 4,303.00 |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

Annual Depreciation Costs not included in budget requirements - \$83,608

2023 BUDGET

STORMWATER MANAGEMENT

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|-------|-------|-----------------------------------|--------------|----------------|----------------|--------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 3120 | 59100 | Transfer from Reserve Funds | | \$ (32,000.00) | \$ (32,119.49) | | |
| | | | TOTAL REVENUES | \$ - | \$ (32,000.00) | \$ (32,119.49) | \$ - | \$ - |
| | | | EXPENDITURES | | | | | |
| 01 | 3120 | 72760 | Sewer Maintenance | \$ 418.65 | \$ 5,000.00 | \$ 7,046.70 | \$ 23,600.00 | \$ 18,600.00 |
| 01 | 3120 | 73720 | Engineering/Inspections | \$ 3,303.09 | \$ 32,000.00 | \$ 42,925.55 | \$ 3,500.00 | -\$ 28,500.00 |
| | | | TOTAL EXPENDITURES | \$ 3,721.74 | \$ 37,000.00 | \$ 49,972.25 | \$ 27,100.00 | -\$ 9,900.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 3,721.74 | \$ 5,000.00 | \$ 17,852.76 | \$ 27,100.00 | -\$ 9,900.00 |
| | Notes | | | | | | | |
| 01 | 3120 | 59100 | Transfer from Infrastructure RF | | | | | |
| 01 | 3120 | 72760 | General allocation | \$ 5,000.00 | | | | |
| | | | Storm catch-basin relining | \$ 18,600.00 | | | | |
| | | | | \$ 23,600.00 | | | | |

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---|------------------|---|-----------------|-------------------|-----------------|
| | | | REVENUES | | | | | |
| 01 | 3200 | 59100 | Transfer from Reserve Funds | \$ (76,726.84) | \$ (79,390.00) | \$ 76,011.07) | \$ (107,908.00) | \$ (28,518.00) |
| 01 | 3200 | 65710 | Expense Recoveries | \$ (73,797.60) | | | | \$ - |
| 01 | 3200 | 69100 | Transfer from Reserve Funds | \$ (581,112.85) | \$ (780,057.00) | \$ 739,526.85) | \$ (1,296,216.00) | \$ (516,159.00) |
| | | | TOTAL REVENUES | \$ (731,637.29) | \$ (859,447.00) | \$ (815,537.92) | \$ (1,404,124.00) | \$ (544,677.00) |
| | | | EXPENDITURE | | | | | |
| 01 | 3200 | 71000 | Salaries | \$ 20,737.72 | \$ 21,230.00 | \$ 15,219.82 | \$ 17,430.00 | \$ (3,800.00) |
| 01 | 3200 | 71500 | Benefits | \$ 6,776.95 | \$ 8,660.00 | \$ 4,981.15 | \$ 5,578.00 | \$ (3,082.00) |
| 01 | 3200 | 72710 | Crossing Protection | \$ 2,151.12 | \$ 2,500.00 | \$ 2,258.68 | \$ 2,500.00 | \$ - |
| 01 | 3200 | 72760 | Sewer Maintenance | \$ 47,061.05 | \$ 45,000.00 | \$ 41,054.76 | \$ 82,400.00 | \$ 37,400.00 |
| 01 | 3200 | 73720 | Engineering/Inspections | | | \$ 12,496.66 | | \$ - |
| 01 | 3200 | 77450 | Insurance | | \$ 2,000.00 | | | \$ (2,000.00) |
| 01 | 3200 | 85730 | Capital - Engineering | \$ 68,658.11 | \$ 88,875.00 | \$ 67,597.61 | \$ 120,490.00 | \$ 31,615.00 |
| 01 | 3200 | 85740 | Capital - Contract/Services | \$ 586,252.34 | \$ 691,182.00 | \$ 671,929.24 | \$ 1,175,726.00 | \$ 484,544.00 |
| | | | TOTAL EXPENDITURES | \$ 731,637.29 | \$ 859,447.00 | \$ 815,537.92 | \$ 1,404,124.00 | \$ 544,677.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | Notes | | | | | |
| 01 | 3200 | 59100 | Pollution Control Plant Reserve fund | (\$107,908.00) | To fund department operating shortfall | | | |
| 01 | 3200 | 69100 | Pollution Control Plant Reserve fund | (\$1,296,216.00) | To fund sanitary sewer portion of road construction | | | |
| 01 | 3200 | 72760 | includes 1/3 of ONE call locates of sanitarysew | \$45,000.00 | | | | |
| | | | 2 manhole chambers relining | \$37,400.00 | | | | |
| | | | | \$82,400.00 | | | | |
| 01 | 3200 | 85730 | Engineering | | | | | |
| | | | Albert St - Nelson to Anglesea | \$ 52,800.00 | | | | |
| | | | Anglesea - Cambria to Albert | \$ 65,440.00 | | | | |
| | | | Top Coat Paving | | | | | |
| | | | Cobourg/Lighthouse and Essex | \$ 2,250.00 | | | | |
| | | | | \$120,490.00 | | | | |
| 01 | 3200 | 85740 | Construction | | | | | |
| | | | Albert St - Nelson to Anglesea | \$ 442,242.00 | | | | |
| | | | Anglesea - Cambria to Albert | \$ 688,484.00 | | | | |
| | | | Top Coat Paving | | | | | |
| | | | Cobourg, Lighthouse, Essex | \$ 45,000.00 | | | | |
| | | | | \$ 1,175,726.00 | | | | |

2023 BUDGET

WATER

| | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|---------|-------|--|-------------------|------------------------------------|-------------------|------------------|-----------------|
| | | REVENUES | | | | | |
| 01 3250 | 51051 | Rent, Fees - Building | \$ (7,401.28) | \$ (7,700.00) | \$ (7,778.75) | \$ (7,850.00) | -\$ 150.00 |
| 01 3250 | 51064 | Water billings/fees | \$ (3,054,427.05) | \$ (3,200,000.00) | \$ (2,955,531.32) | \$ 6,200,000.00) | \$ - |
| 01 3250 | 55790 | Miscellaneous recoveries | \$ (4,400.00) | | \$ (83,060.66) | \$ 60,000.00) | -\$ 50,000.00 |
| 01 3250 | 65710 | Expense recoveries | \$ (84,769.96) | | | | \$ - |
| 01 3250 | 69100 | Transfer from Reserve Funds | \$ (719,281.48) | \$ (4,934,939.00) | \$ (1,215,274.58) | \$ 4,570,955.00) | \$ 363,984.00 |
| | | TOTAL REVENUES | \$ (3,870,279.77) | \$ (8,142,639.00) | \$ (4,261,645.31) | \$ 7,828,805.00) | \$ 313,834.00 |
| | | EXPENDITURE | | | | | |
| 01 3250 | 71500 | Benefits | \$ 794.28 | \$ 800.00 | \$ 794.28 | \$ 800.00 | \$ - |
| 01 3250 | 72030 | Utilities - Hydro | \$ 143,339.79 | \$ 148,000.00 | \$ 140,914.10 | \$ 150,000.00 | \$ 2,000.00 |
| 01 3250 | 72700 | Maintenance - Services | \$ 740,943.91 | \$ 755,000.00 | \$ 791,096.81 | \$ 760,000.00 | \$ 5,000.00 |
| 01 3250 | 73120 | Telephone/Internet | \$ 3,403.37 | \$ 3,400.00 | \$ 3,741.28 | \$ 3,500.00 | \$ 100.00 |
| 01 3250 | 73400 | Advertising, Signs & Posters | | \$ 250.00 | | \$ - | \$ (250.00) |
| 01 3250 | 73710 | Audit | \$ 1,000.00 | \$ 1,000.00 | \$ 1,000.00 | \$ 1,000.00 | \$ - |
| 01 3250 | 73720 | Engineering/Inspections | \$ 7,025.28 | \$ 10,000.00 | \$ 203.52 | \$ 110,000.00 | \$ 100,000.00 |
| 01 3250 | 73750 | Other Professional Services | \$ 656.36 | \$ 5,000.00 | \$ 1,219.96 | \$ 5,000.00 | \$ - |
| 01 3250 | 73780 | Association Membership | \$ 727.58 | \$ 730.00 | | \$ 750.00 | \$ 20.00 |
| 01 3250 | 77450 | Insurance | \$ 40,955.11 | \$ 43,000.00 | \$ 25,856.08 | \$ 52,200.00 | \$ 9,200.00 |
| 01 3250 | 77800 | Property Taxes | \$ 18,485.00 | \$ 19,000.00 | \$ 18,564.30 | \$ 19,000.00 | \$ - |
| 01 3250 | 78200 | Transfer to Reserve Fund | \$ 2,037,620.58 | \$ 2,150,020.00 | \$ 1,990,436.27 | \$ 2,080,600.00 | \$ (69,420.00) |
| 01 3250 | 79015 | Collection Fee | \$ 71,277.07 | \$ 71,500.00 | \$ 72,544.13 | \$ 75,000.00 | \$ 3,500.00 |
| 01 3250 | 81005 | Equipment & Machinery | \$ 160,406.29 | \$ 946,000.00 | \$ 387,745.92 | \$ 502,000.00 | \$ (444,000.00) |
| 01 3250 | 83040 | Building - contract/Services | | \$ 3,025,000.00 | \$ 23,209.99 | \$ 3,000,000.00 | \$ (25,000.00) |
| 01 3250 | 85230 | Engineering | \$ 87,867.12 | \$ 109,300.00 | \$ 82,249.14 | \$ 119,090.00 | \$ 9,790.00 |
| 01 3250 | 85740 | Contract/Services | \$ 555,778.03 | \$ 854,639.00 | \$ 722,069.53 | \$ 949,865.00 | \$ 95,226.00 |
| | | TOTAL EXPENDITURES | \$ 3,870,279.77 | \$ 8,142,639.00 | \$ 4,261,645.31 | \$ 7,828,805.00 | \$ (313,834.00) |
| | | TOTAL NET DEPARTMENT EXPENDITURES | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | NOTES | | | | | |
| 01 3250 | 51051 | Hurontel - water tower | \$ (7,850.00) | | | | |
| 01 3250 | 51064 | Water rates | \$ (2,874,740.00) | | | | |
| | | Hydrants | \$ (144,340.00) | | | | |
| | | Fountains and taps | \$ (920.00) | | | | |
| | | Water Tower rate revenue estimate | \$ (180,000.00) | Rate of \$4 per customer per month | | | |
| | | | \$ (3,200,000.00) | | | | |
| 01 3250 | 55790 | Water capital contribution - Boundary Adjustment | \$ (50,000.00) | | | | |
| 01 3250 | 69100 | Water Expansion Reserve Fund | | | | | |
| | | Equipment and Machinery | \$ (502,000.00) | | | | |
| | | Water Treatment Plant MCC and HVAC upgrades | \$ (2,750,000.00) | | | | |
| | | Road Construction | \$ (949,865.00) | | | | |
| | | Road Construction - Engineering | \$ (119,090.00) | | | | |
| | | OCIF Reserve Fund - Water Plant project | \$ (250,000.00) | | | | |
| | | | \$ (4,570,955.00) | | | | |
| 01 3250 | 72700 | Veolia contract | \$ 624,185.00 | | | | |
| | | Various maintenance (includes 1/3 OneCall) | \$ 85,815.00 | | | | |
| | | Hydrant repaint | \$ 50,000.00 | | | | |
| | | | \$ 760,000.00 | | | | |
| 01 3250 | 73720 | Engineering: | | | | | |

| | | | | | | | |
|----|------|-------|---|-----------------|--|--|--|
| | | | Regular | \$ 7,500.00 | | | |
| | | | Technical investigation- water future options/needs | \$ 100,000.00 | | | |
| | | | Inspection of Supply line under WTP | \$ 2,500.00 | | | |
| | | | | \$ 110,000.00 | | | |
| 01 | 3250 | 78200 | Water Expansion Reserve Fund | \$ 1,900,600.00 | net operating surplus | | |
| | | | Water Tower Reserve Fund | \$ 180,000.00 | allocation of fee charged \$4 per customer per month | | |
| | | | | | to save for replacement Bylaw 109 of 2017 | | |
| | | | | \$ 2,080,600.00 | | | |
| 01 | 3250 | 79015 | Fee to bill and collect water billings | \$ 66,180.00 | | | |
| | | | Meter reading fee (split with Dept 4400) | \$ 8,820.00 | | | |
| | | | | \$ 75,000.00 | | | |
| 01 | 3250 | 81005 | Equipment & Machinery | | | | |
| | | | Travelling Screen Replacement | \$ 143,000.00 | partial carryover | | |
| | | | Raw Water Mag Meter | \$ 9,000.00 | | | |
| | | | Online Analyzer | \$ 16,000.00 | | | |
| | | | Locator Kit | \$ 11,000.00 | | | |
| | | | Gate Vales Setting Tanks | \$ 16,000.00 | | | |
| | | | Low Lift Pump #1 | \$ 40,000.00 | | | |
| | | | Packing reconstructed on High Lift Pump #2 | \$ 15,000.00 | | | |
| | | | Inspection of Clear Well | \$ 12,000.00 | | | |
| | | | Storm water outlet maintenance | \$ 8,000.00 | | | |
| | | | Safety upgrades | \$ 10,000.00 | | | |
| | | | Replacement of digital meters - approx 100 | \$ 100,000.00 | | | |
| | | | Installation of meters | \$ 50,000.00 | | | |
| | | | Meter reading equipment | \$ 20,000.00 | | | |
| | | | Security camera | \$ 2,000.00 | | | |
| | | | Second gate | \$ 50,000.00 | | | |
| | | | | \$ 502,000.00 | | | |
| 01 | 3250 | 83040 | Master Control Centre replacement | \$ 2,000,000.00 | | | |
| | | | HVAC system replacement | \$ 1,000,000.00 | | | |
| | | | | \$ 3,000,000.00 | | | |
| 01 | 3250 | 85230 | Engineering | | | | |
| | | | Albert St - Nelson to Anglesea | \$ 68,475.00 | | | |
| | | | Anglesea St - Cambria to Albert | \$ 47,840.00 | | | |
| | | | Top Coat Paving | | | | |
| | | | Lighthouse, Essex, Cobourg | \$ 2,775.00 | | | |
| | | | | \$ 119,090.00 | | | |
| 01 | 3250 | 85740 | Construction | | | | |
| | | | Albert St - Nelson to Anglesea | \$ 573,006.00 | | | |
| | | | Anglesea St - Cambria to Albert | \$ 320,359.00 | | | |
| | | | As Builts | \$ 1,000.00 | | | |
| | | | Top Coat Paving | | | | |
| | | | Lighthouse, Essex, Cobourg | \$ 55,500.00 | | | |
| | | | | \$ 949,865.00 | | | |

2023 BUDGET

ASSET MANAGEMENT

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|------------------------|---|------------------------|------------------------|----------------------|
| | | | REVENUES | | | | | |
| 01 | 3300 | 51072 | Federal Grants | | | \$ 1,589.51 | | \$ - |
| 01 | 3300 | 59050 | Transfer from Reserve | | \$ (20,000.00) | \$ (20,000.00) | | \$ 20,000.00 |
| 01 | 3300 | 59100 | Transfer from Reserve Funds | \$ (160,398.53) | \$ (145,931.00) | \$ (118,366.19) | \$ (146,970.00) | \$ (1,039.00) |
| 01 | 3300 | 69050 | Transfer from Reserve | | \$ (15,000.00) | \$ (48,489.33) | | \$ 15,000.00 |
| | | | TOTAL REVENUES | \$ (160,398.53) | \$ (180,931.00) | \$ (185,266.01) | \$ (146,970.00) | \$ 33,961.00 |
| | | | EXPENDITURE | | | | | |
| 01 | 3300 | 71000 | Salaries | \$ 72,449.41 | \$ 73,626.00 | \$ 73,607.54 | \$ 75,835.00 | \$ 2,209.00 |
| 01 | 3300 | 71500 | Benefits | \$ 30,181.03 | \$ 24,874.00 | \$ 24,143.88 | \$ 25,605.00 | \$ 731.00 |
| 01 | 3300 | 72100 | Office Equipment - R&M | \$ 36.43 | \$ 100.00 | \$ 681.16 | \$ 100.00 | \$ - |
| 01 | 3300 | 72120 | Office Equipment - Lease | \$ 28.04 | \$ 31.00 | \$ 28.04 | \$ 30.00 | \$ (1.00) |
| 01 | 3300 | 73100 | Office Supplies | \$ 2.97 | \$ 100.00 | \$ 3.22 | \$ 100.00 | \$ - |
| 01 | 3300 | 73110 | Postage | \$ 135.08 | \$ 150.00 | \$ 135.08 | \$ 150.00 | \$ - |
| 01 | 3300 | 73120 | Telephone/Internet | \$ 968.67 | \$ 1,000.00 | \$ 996.48 | \$ 1,000.00 | \$ - |
| 01 | 3300 | 73400 | Advertising, Signs & Posters | | \$ 500.00 | | \$ 500.00 | \$ - |
| 01 | 3300 | 73436 | Environmental Committee Initiatives | | \$ 11,000.00 | \$ 1,950.17 | | \$ (11,000.00) |
| 01 | 3300 | 73600 | Conferences - Registration | | \$ 500.00 | | \$ 500.00 | \$ - |
| 01 | 3300 | 73610 | Training - Registration | \$ 2,080.99 | \$ 1,950.00 | | \$ 2,200.00 | \$ 250.00 |
| 01 | 3300 | 73611 | Training - Accomodations | | | | \$ 700.00 | \$ 700.00 |
| 01 | 3300 | 73612 | Training - Travel, parking and taxi | | \$ - | | \$ 200.00 | \$ 200.00 |
| 01 | 3000 | 73613 | Training - Meals | | \$ - | | \$ 50.00 | \$ 50.00 |
| 01 | 3300 | 73750 | Professional services | \$ 54,515.91 | \$ 71,850.00 | \$ 48,725.62 | \$ 45,000.00 | \$ (26,850.00) |
| 01 | 3300 | 77400 | Miscellaneous | | | \$ 100.00 | | |
| 01 | 3300 | 78100 | Transfer to Reserve | \$ 14,500.00 | | \$ 40,000.54 | | \$ - |
| 01 | 3300 | 78200 | Transfer to Reserve Fund | | | | \$ 135,000.00 | \$ 135,000.00 |
| 01 | 3300 | 81005 | Equipment and Machinery | | \$ 15,000.00 | \$ 48,489.33 | | |
| | | | TOTAL EXPENDITURES | \$ 174,898.53 | \$ 200,681.00 | \$ 238,861.06 | \$ 286,970.00 | \$ 101,289.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 14,500.00 | \$ 19,750.00 | \$ 53,595.05 | \$ 140,000.00 | \$ 135,250.00 |
| 01 | 3300 | 59100 | PCP Reserve Fund | \$ (53,485.00) | Share of Environmental Position: | | | |
| | | | Water Expansion Reserve Fund | \$ (53,485.00) | Share of Environmental Position: | | | |
| | | | PCP Reserve Fund | \$ (40,000.00) | Sewer condition assessment | | | |
| | | | | \$ (146,970.00) | | | | |
| 01 | 3300 | 71000 | Salaries and Benefits include | | | | | |
| | | | Asset/Enviro. Coordinator | | | | | |
| | | | 15% Secretary's time | | | | | |
| 01 | 3300 | 73750 | Condition assessment sewer scoping program | \$ 40,000.00 | | | | |
| | | | Mayor's Megawatt Challenge Network | \$ 5,000.00 | | | | |
| | | | | \$ 45,000.00 | | | | |
| 01 | 3300 | 78200 | Transfer to Road Reconstruction RF | \$ 135,000.00 | Transfer of approx 1.5% tax rate increase for | | | |
| | | | | | asset replacement - roads and storm sewers | | | |

2023 BUDGET

AIRPORT

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|-----------------|-----------------|-----------------|------------------------|----------------|
| | | | REVENUES | | | | | |
| 01 | 3600 | 51066 | Rent - Weather Station | \$ (480.00) | \$ (500.00) | \$ (480.00) | \$ (480.00) | \$ 20.00 |
| 01 | 3600 | 51067 | Rent - Hangar | \$ (32,328.30) | \$ (31,400.00) | \$ (35,820.72) | \$ (36,000.00) | \$ (4,600.00) |
| 01 | 3600 | 51069 | Aviation Fuel | \$ (79,262.57) | \$ (90,000.00) | \$ (108,883.16) | \$ (85,000.00) | \$ 5,000.00 |
| 01 | 3600 | 53605 | Rent - Land | \$ (46,286.31) | \$ (30,000.00) | \$ (54,228.91) | \$ (40,000.00) | \$ (10,000.00) |
| 01 | 3600 | 53761 | Parking - Monthly, Daily | | | \$ (2,039.80) | \$ (2,000.00) | \$ (2,000.00) |
| 01 | 3600 | 53765 | Access fees | \$ (1,077.40) | \$ (900.00) | \$ (2,321.50) | \$ (1,500.00) | \$ (600.00) |
| 01 | 3600 | 53767 | Landing fees | | | \$ (100.00) | | \$ - |
| 01 | 3600 | 55700 | Expense recoveries - Property Taxes | \$ (641.31) | \$ (400.00) | \$ (657.63) | \$ (650.00) | \$ (250.00) |
| 01 | 3600 | 55790 | Miscellaneous recoveries | \$ (33,274.70) | | \$ (873.90) | | \$ - |
| 01 | 3600 | 59100 | Transfer from Reserve Funds | \$ (72,102.72) | \$ (31,000.00) | \$ (25,695.15) | | \$ 31,000.00 |
| 01 | 3600 | 69100 | Transfer from Reserve Funds | | \$ (417,000.00) | \$ (427,767.71) | \$ (130,000.00) | \$ 287,000.00 |
| | | | TOTAL REVENUES | \$ (265,453.31) | \$ (601,200.00) | \$ (658,868.48) | \$ (295,630.00) | \$ 305,570.00 |
| | | | EXPENDITURE | | | | | |
| 01 | 3600 | 71000 | Salaries | \$ 60,288.51 | \$ 75,238.00 | \$ 66,972.92 | \$ 67,353.00 | - 7,885.00 |
| 01 | 3600 | 71010 | Salaries - Caretaking | | | \$ 5,262.34 | \$ - | |
| 01 | 3600 | 71019 | Runway-R&M | \$ 2,058.69 | \$ 10,000.00 | \$ 6,206.74 | \$ 10,000.00 | - |
| 01 | 3600 | 71500 | Benefits | \$ 28,021.66 | \$ 23,695.00 | \$ 22,220.51 | \$ 23,042.00 | - 653.00 |
| 01 | 3600 | 71510 | Benefits - Caretaking | | | \$ 1,573.61 | | |
| 01 | 3600 | 72000 | Building - R&M | \$ 6,691.34 | \$ 41,000.00 | \$ 42,879.16 | \$ 30,000.00 | - 11,000.00 |
| 01 | 3600 | 72030 | Utilities - Hydro | \$ 8,281.41 | \$ 7,000.00 | \$ 9,701.28 | \$ 8,500.00 | 1,500.00 |
| 01 | 3600 | 72031 | Utilities - Gas | \$ 640.40 | \$ 800.00 | \$ 866.11 | \$ 800.00 | - |
| 01 | 3600 | 72035 | Utilities - Oil | \$ 7,368.22 | \$ 6,000.00 | \$ 9,391.03 | \$ 9,000.00 | 3,000.00 |
| 01 | 3600 | 72100 | Office Equipment - R & M | \$ 222.46 | \$ 150.00 | \$ 156.91 | \$ 250.00 | 100.00 |
| 01 | 3600 | 72120 | Office Equipment - Lease | \$ 27.56 | \$ 30.00 | \$ 27.68 | \$ 30.00 | - |
| 01 | 3600 | 72200 | Mach and Equip - R&M | \$ 2,367.25 | \$ 9,000.00 | \$ 7,760.55 | \$ 9,000.00 | - |
| 01 | 3600 | 72220 | Mach & Equip - Lease/Rent | | \$ 500.00 | | | - 500.00 |
| 01 | 3600 | 72300 | Vehicle - R&M | \$ 271.66 | \$ 1,300.00 | \$ 2,030.38 | \$ 1,500.00 | 200.00 |
| 01 | 3600 | 72330 | Vehicle - Gas | \$ 4,364.04 | \$ 3,000.00 | \$ 5,049.89 | \$ 4,900.00 | 1,900.00 |
| 01 | 3600 | 72335 | Vehicle- Diesel/Propane | \$ 4,281.91 | \$ 4,000.00 | \$ 4,424.84 | \$ 4,500.00 | 500.00 |
| 01 | 3600 | 72340 | Vehicle - Licences | \$ 275.00 | \$ 300.00 | \$ 160.26 | \$ 300.00 | - |
| 01 | 3600 | 72400 | Grounds - R&M | \$ 12,708.79 | \$ 11,000.00 | \$ 9,835.08 | \$ 10,000.00 | - 1,000.00 |
| 01 | 3600 | 72900 | Small Tools | \$ 204.97 | \$ 500.00 | \$ 401.63 | \$ 500.00 | - |
| 01 | 3600 | 73100 | Office Supplies | \$ 202.27 | \$ 400.00 | \$ 310.69 | \$ 500.00 | 100.00 |
| 01 | 3600 | 73110 | Postage | \$ 132.74 | \$ 150.00 | \$ 132.74 | \$ 150.00 | - |
| 01 | 3600 | 73120 | Telephone/Internet | \$ 2,487.56 | \$ 2,400.00 | \$ 2,543.45 | \$ 2,630.00 | 230.00 |
| 01 | 3600 | 73200 | Bank/Service Charges | \$ 3,427.35 | \$ 4,300.00 | \$ 4,845.76 | \$ 4,100.00 | - 200.00 |
| 01 | 3600 | 73300 | Boot Allowance | | \$ 500.00 | \$ 179.99 | \$ 250.00 | - 250.00 |
| 01 | 3600 | 73310 | Clothing and Safety Apparel | | \$ 600.00 | \$ 46.41 | \$ 600.00 | - |
| 01 | 3600 | 73400 | Advertising, Signs & Posters | \$ 473.29 | \$ 200.00 | \$ 3,048.77 | \$ 450.00 | 250.00 |
| 01 | 3600 | 73530 | Aviation Fuel | \$ 67,449.98 | \$ 78,000.00 | \$ 99,253.89 | \$ 72,250.00 | - 5,750.00 |
| 01 | 3600 | 73600 | Conferences - Registration | | \$ 300.00 | | \$ 500.00 | 200.00 |
| 01 | 3600 | 73601 | Conferences - Accomodations | | \$ 500.00 | | \$ 500.00 | - |
| 01 | 3600 | 73602 | Conferences - Travel, parking and taxi | | \$ 100.00 | | \$ 100.00 | - |
| 01 | 3600 | 73603 | Conferences - Meals | | \$ 300.00 | | \$ 300.00 | - |

2023 BUDGET

AIRPORT

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|-------|------|-------|---|----------------|---|---------------|---------------|-----------------|
| 01 | 3600 | 73610 | Training - Registration | \$ 323.34 | \$ 2,000.00 | \$ 120.00 | \$ 2,000.00 | - |
| 01 | 3600 | 73613 | Training - Meals | | \$ 300.00 | | | - 300.00 |
| 01 | 3600 | 73700 | Legal | \$ 3,428.52 | \$ 500.00 | \$ 1,728.08 | \$ 500.00 | - |
| 01 | 3600 | 73750 | Other Professional Services | \$ 102,497.49 | \$ 6,650.00 | \$ 24,084.02 | \$ 15,550.00 | 8,900.00 |
| 01 | 3600 | 73780 | Association Membership | \$ 424.00 | \$ 900.00 | \$ 444.00 | \$ 500.00 | - 400.00 |
| 01 | 3600 | 77300 | Meetings | \$ 123.12 | \$ 100.00 | \$ - | | - 100.00 |
| 01 | 3600 | 77400 | Miscellaneous | \$ 383.58 | \$ 100.00 | \$ 145.00 | \$ 500.00 | 400.00 |
| 01 | 3600 | 77450 | Insurance | \$ 14,930.60 | \$ 15,500.00 | \$ 11,347.92 | \$ 19,150.00 | 3,650.00 |
| 01 | 3600 | 77800 | Property Taxes | \$ 3,634.19 | \$ 3,700.00 | \$ 3,726.40 | \$ 3,800.00 | 100.00 |
| 01 | 3600 | 78200 | Transfer to Reserve Fund | \$ 43,400.00 | \$ 8,400.00 | \$ 8,400.00 | \$ 8,400.00 | - |
| 01 | 3600 | 81005 | Capital -Equipment & Machinery | | \$ 35,000.00 | | \$ 35,000.00 | - |
| 01 | 3600 | 81028 | Capital - Building | | | | \$ 50,000.00 | 50,000.00 |
| 01 | 3600 | 84000 | Capital - Vehicles | | | | \$ 45,000.00 | 45,000.00 |
| 01 | 3600 | 85640 | Capital - Runway - Contract/Services | | \$ 382,000.00 | \$ 427,767.71 | | - 382,000.00 |
| | | | TOTAL EXPENDITURES | \$ 381,391.90 | \$ 736,413.00 | \$ 783,045.75 | \$ 442,405.00 | \$ (294,008.00) |
| | | | | | | | | |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 115,938.59 | \$ 135,213.00 | \$ 124,177.27 | \$ 146,775.00 | \$ 11,562.00 |
| NOTES | | | | | | | | |
| 01 | 3600 | 53605 | Crop share estimate | (\$40,000.00) | | | | |
| 01 | 3600 | 69100 | Transfer from Airport Reserve fund | (\$25,000.00) | Fuel tank | | | |
| | | | Transfer from Airport Reserve fund | (\$45,000.00) | Truck | | | |
| | | | Transfer from Airport Reserve fund | (\$25,000.00) | Airport Roof | | | |
| | | | Transfer from Airport Reserve fund | (\$35,000.00) | Mower | | | |
| | | | | (\$130,000.00) | | | | |
| 01 | 3600 | 71000 | Salaries: | | | | | |
| | | | Manager and Airport Assistant - part time | | | | | |
| | | | 5% Secretary's time | | | | | |
| 01 | 3600 | 72000 | General allocation | \$ 10,000.00 | | | | |
| | | | Windows | \$ 20,000.00 | | | | |
| | | | | \$ 30,000.00 | | | | |
| 01 | 3600 | 72200 | General allocation | \$ 5,000.00 | | | | |
| | | | Pull mower deck attachment | \$ 4,000.00 | | | | |
| | | | | \$ 9,000.00 | | | | |
| 01 | 3600 | 72400 | General allocation | \$ 10,000.00 | | | | |
| 01 | 3600 | 73750 | Consulting | \$ 5,000.00 | | | | |
| | | | Airport Kiosk serve and support fees | \$ 2,100.00 | | | | |
| | | | Condition assessment of runways | \$ 8,450.00 | | | | |
| | | | | \$ 15,550.00 | | | | |
| 01 | 3600 | 77450 | AON | \$ 6,340.00 | | | | |
| | | | B & M | \$ 12,810.00 | | | | |
| | | | | \$ 19,150.00 | | | | |
| 01 | 3600 | 78200 | Infrastructure Reserve Fund | \$ 8,400.00 | Represents previous lease payment on fuel system | | | |
| | | | | | transfer to be ongoing to repay RF for purchase of new fuel system in 201 | | | |
| 01 | 3600 | 81005 | Mower | \$ 35,000.00 | Carryover from 2022 | | | |
| 01 | 3600 | 81028 | Fuel tank upgrade | \$ 25,000.00 | Increase Aviation Fuel tank size to 10,000L | | | |

Annual Depreciation Costs not included in budget requirements - \$63,758

2023 BUDGET

AIRPORT

| | | | | | | | | |
|----|------|-------|--------------|--------------|--|--|--|--|
| | | | Airport Roof | \$ 25,000.00 | | | | |
| | | | | \$ 50,000.00 | | | | |
| | | | | | | | | |
| 01 | 3600 | 84000 | Pickup Truck | \$ 45,000.00 | | | | |

2023 BUDGET

MARINA

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|--------|-------|------------------------------------|----------------|---------------|----------------|-----------------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 3700 | 53605 | Rent - Land | \$ (2,399.89) | \$ (2,400.00) | \$ (2,522.28) | \$ (2,500.00) | \$ (100.00) |
| 01 | 3700 | 54200 | Ramp fees - Maitland Valley Marina | \$ (8,711.71) | \$ (7,000.00) | \$ (7,831.29) | \$ (7,500.00) | \$ (500.00) |
| 01 | 3700 | 55790 | Miscellaneous recoveries | | | | | |
| | | | TOTAL REVENUES | \$ (11,111.60) | \$ (9,400.00) | \$ (10,353.57) | \$ (10,000.00) | \$ (600.00) |
| | | | | | | | | |
| 01 | 3700 | 72400 | Grounds - R&M | \$ 1,190.61 | \$ 1,200.00 | \$ 2,177.66 | \$ 2,000.00 | \$ 800.00 |
| 01 | 3700 | 77400 | Miscellaneous | \$ 264.58 | \$ 4,000.00 | | \$ 2,000.00 | \$ (2,000.00) |
| 01 | 3700 | 77450 | Insurance | \$ 14,828.40 | \$ 15,600.00 | \$ 8,489.68 | \$ 19,200.00 | \$ 3,600.00 |
| 01 | 3700 | 78100 | Transfer to Reserve | | | | | \$ - |
| | | | TOTAL EXPENDITURES | \$ 16,283.59 | \$ 20,800.00 | \$ 10,667.34 | \$ 23,200.00 | \$ 2,400.00 |
| | | | | | | | | |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$5,171.99 | \$11,400.00 | \$313.77 | \$13,200.00 | \$1,800.00 |
| | | | | | | | | |
| | Notes: | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

| | | | | | | | |
|----|--|-------|--|-----------------|--------------------------------|--|--|
| | | | Waterfront Reserve Fund | \$ (32,500.00) | Wheelhouse roof | | |
| | | | | \$ (185,500.00) | | | |
| 01 | 3800 | 72200 | Signage - paid parking | \$ 2,500.00 | | | |
| | | | Consumables - meters | \$ 2,550.00 | | | |
| | | | EMV unit installation into Parking Meters | \$ 17,792.00 | | | |
| | | | Consumables - enforcement | \$ 2,400.00 | | | |
| | | | | \$ 25,242.00 | | | |
| 01 | 3800 | 73120 | Wifi at two locations at the beach | \$ 2,800.00 | | | |
| | | | Parking meter reader cell phones | \$ 2,000.00 | | | |
| | | | | \$ 4,800.00 | | | |
| 01 | 3800 | 73160 | Sentinel charges - parking meters | \$ 7,140.00 | | | |
| | | | Software fee | \$ 19,370.00 | | | |
| | | | | \$ 26,510.00 | | | |
| 01 | 3800 | 77400 | Waterfront parking - revenue sharing | \$ 13,150.00 | | | |
| | | | | | to Housing Initiatives Reserve | | |
| 01 | 3800 | 78100 | Port Expansion land lease | \$ 150,000.00 | | | |
| 01 | 3800 | 78200 | Operation fee - GPMC | \$ 303,565.00 | to Waterfront Reserve Fund | | |
| | | | Lease payments on CPR station | \$ 16,245.00 | to Waterfront Reserve Fund | | |
| | | | Net operating surplus for department | \$ 248,625.00 | to Waterfront Reserve Fund | | |
| | | | Wharfage Port Expansion land Dock 8 | \$ 15,000.00 | to Port Expansion Reserve Fund | | |
| | | | Port Expansion land lease | \$ 22,100.00 | to Port Expansion Reserve Fund | | |
| | | | Repayment - Boardwalk and shoreline protection | \$ 200,000.00 | to Infrastructure Reserve Fund | | |
| | | | | \$ 805,535.00 | | | |
| 01 | 3800 | 81028 | Wheelhouse Roof | \$ 42,500.00 | | | |
| | | | | | Carryover from 2022 | | |
| 01 | 3800 | 85240 | Bridge - south end of Cove | \$ 153,000.00 | | | |
| | | | | | | | |
| | | | | | | | |
| ** | Costs for enforcement of Waterfront Parking are reflected in department 1900 | | | | | | |
| | and funded by the Waterfront Reserve fund | | | | | | |

2023 BUDGET

GARBAGE COLLECTION

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---|-----------------|-----------------|-----------------|-----------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 4200 | 51073 | Garbage Stickers | \$ (253,540.00) | \$ (287,500.00) | \$ (290,349.51) | \$ (287,500.00) | \$ - |
| | | | TOTAL REVENUES | \$ (253,540.00) | \$ (287,500.00) | \$ (290,349.51) | \$ (287,500.00) | \$ - |
| | | | EXPENDITURE | | | | | |
| 01 | 4200 | 71027 | Sticker Commission | \$ 6,253.15 | \$ 6,500.00 | \$ 5,668.94 | \$ 6,000.00 | -\$ 500.00 |
| 01 | 4200 | 71030 | Sticker Purchases | \$ 4,800.41 | \$ 5,000.00 | | \$ 5,000.00 | \$ - |
| 01 | 4200 | 71035 | Contract Services | \$ 195,258.73 | \$ 215,200.00 | \$ 216,023.54 | \$ 225,000.00 | \$ 9,800.00 |
| 01 | 4200 | 73400 | Promotion, Advertising, Signs & Posters | \$ 3,516.34 | \$ 1,000.00 | \$ 2,270.56 | \$ 2,000.00 | \$ 1,000.00 |
| 01 | 4200 | 73700 | Legal | \$ 330.72 | | | | \$ - |
| 01 | 4200 | 73750 | Other Professional Services | \$ 16,650.00 | \$ 16,650.00 | \$ 16,650.00 | \$ 16,650.00 | \$ - |
| 01 | 4200 | 77010 | Tipping Fees | \$ 96,077.46 | \$ 100,000.00 | \$ 88,243.19 | \$ 105,000.00 | \$ 5,000.00 |
| | | | TOTAL EXPENDITURES | \$ 322,886.81 | \$ 344,350.00 | \$ 328,856.23 | \$ 359,650.00 | \$ 15,300.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 69,346.81 | \$ 56,850.00 | \$ 38,506.72 | \$ 72,150.00 | \$ 15,300.00 |
| | | | NOTES: | | | | | |
| 01 | 4200 | 51073 | revenue based on 115,000 stickers @ \$2.50 | \$ (287,500.00) | | | | |
| 01 | 4200 | 73400 | waste schedule | \$ 500.00 | | | | |
| | | | radio and newspaper ads | \$ 1,500.00 | | | | |
| | | | | \$ 2,000.00 | | | | |
| 01 | 4200 | 73750 | Contribution to Mid Huron Landfill Site Board | \$ 16,650.00 | | | | |

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---|---------------|----------------|----------------|---------------|----------------|
| | | | REVENUES | | | | | |
| 01 | 4250 | 55790 | Miscellaneous recoveries | | | | \$ (5,000.00) | |
| 01 | 4250 | 59050 | Transfer from reserve | | \$ (35,000.00) | \$ (35,000.00) | \$ - | \$ 35,000.00 |
| | | | TOTAL REVENUES | \$ - | \$ (35,000.00) | \$ (35,000.00) | \$ (5,000.00) | \$ 35,000.00 |
| | | | EXPENDITURE | | | | | |
| 01 | 4250 | 73400 | Advertising, Signs & Posters | \$ 777.91 | \$ 1,000.00 | \$ 1,074.88 | \$ 1,000.00 | \$ - |
| 01 | 4250 | 73566 | Yard Waste Disposal | \$ 61,250.09 | \$ 65,000.00 | \$ 53,966.20 | \$ 65,000.00 | \$ - |
| 01 | 4250 | 73750 | Professional Services | \$ 11,914.00 | \$ 35,000.00 | \$ 35,508.80 | \$ 5,000.00 | \$ (30,000.00) |
| 01 | 4250 | 78760 | Bluewater Recycling | \$ 248,441.56 | \$ 253,293.00 | \$ 240,778.60 | \$ 266,164.00 | \$ 12,871.00 |
| | | | TOTAL EXPENDITURE | \$ 322,383.56 | \$ 354,293.00 | \$ 331,328.48 | \$ 337,164.00 | \$ (17,129.00) |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 322,383.56 | \$ 319,293.00 | \$ 296,328.48 | \$ 332,164.00 | \$ 17,871.00 |
| | | | NOTES: | | | | | |
| 01 | 4250 | 55790 | Mid-Huron Recycle Centre - contribution rebate | \$ (5,000.00) | | | | |
| 01 | 4250 | 78760 | Residential and Commercial exp. Combined | \$ 266,164.00 | | | | |
| 01 | 4250 | 73750 | Mid-Huron Recycle Centre - operating contributi | \$ 5,000.00 | | | | |

| | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|--|-------------------|---------------------------|-------------------|--------------------------|-----------------|
| | | REVENUES | | | | | |
| 01 | 4400 | 51074 Sewer Billings | \$ (1,919,977.35) | \$ (2,030,000.00) | \$ (2,023,810.35) | \$ (2,090,000.00) | (\$60,000.00) |
| 01 | 4400 | 51075 Leachate processing | \$ (78,486.29) | \$ (75,000.00) | \$ (90,480.42) | \$ (78,000.00) | - 3,000.00 |
| 01 | 4400 | 52455 Leachate Transfer Station | \$ (728.75) | \$ (1,000.00) | \$ (715.00) | \$ (800.00) | 200.00 |
| 01 | 4400 | 55790 Miscellaneous recoveries | \$ (2,989.58) | | \$ (3,382.64) | | - |
| 01 | 4400 | 69100 Capital - Transfer from Reserve Funds | \$ (104,220.69) | \$ (410,000.00) | \$ (420,752.97) | \$ (105,300.00) | 304,700.00 |
| | | TOTAL REVENUES | (\$2,106,402.66) | (\$2,516,000.00) | (\$2,539,141.38) | (\$2,274,100.00) | \$241,900.00 |
| | | EXPENDITURE | | | | | |
| 01 | 4400 | 72030 Utilities - Hydro | \$ 101,348.88 | \$ 109,200.00 | \$ 96,488.12 | \$ 101,000.00 | \$ (8,200.00) |
| 01 | 4400 | 72032 Utilities - Water | \$ 697.98 | \$ 625.00 | \$ 803.24 | \$ 750.00 | \$ 125.00 |
| 01 | 4400 | 72760 Sewer Maintenance | \$ 688,719.64 | \$ 688,000.00 | \$ 700,625.57 | \$ 700,000.00 | \$ 12,000.00 |
| 01 | 4400 | 73120 Telephone/Internet | \$ 735.36 | \$ 780.00 | \$ 688.29 | \$ 780.00 | \$ - |
| 01 | 4400 | 73710 Audit | \$ 1,000.00 | \$ 1,000.00 | \$ 1,000.00 | \$ 1,000.00 | \$ - |
| 01 | 4400 | 73720 Engineering/Inspections | \$ 4,184.44 | \$ 5,000.00 | | \$ 4,000.00 | \$ (1,000.00) |
| 01 | 4400 | 73750 Other Professional Services | \$ 656.36 | \$ 700.00 | \$ 4,233.70 | \$ 1,000.00 | \$ 300.00 |
| 01 | 4400 | 77400 Miscellaneous | | | \$ 40.69 | | |
| 01 | 4400 | 77450 Insurance | \$ 29,422.44 | \$ 31,000.00 | \$ 16,913.76 | \$ 38,962.00 | \$ 7,962.00 |
| 01 | 4400 | 77800 Property Taxes | \$ 22,363.72 | \$ 22,500.00 | \$ 22,459.66 | \$ 22,500.00 | \$ - |
| 01 | 4400 | 78200 Transfer to Reserve Fund | \$ 1,081,776.08 | \$ 1,175,695.00 | \$ 1,202,591.25 | \$ 1,224,108.00 | \$ 48,413.00 |
| 01 | 4400 | 79015 Collection Fee | \$ 71,277.07 | \$ 71,500.00 | \$ 72,544.13 | \$ 74,700.00 | \$ 3,200.00 |
| 01 | 4400 | 81005 Equipment & Machinery | \$ 103,805.10 | \$ 85,000.00 | \$ 77,821.77 | \$ 105,300.00 | \$ 20,300.00 |
| 01 | 4400 | 83040 Building - contract/Services | | \$ 325,000.00 | \$ 342,931.20 | | \$ (325,000.00) |
| 01 | 4400 | 85230 Engineering | \$ 415.59 | | | | \$ - |
| | | TOTAL EXPENDITURES | \$ 2,106,402.66 | \$ 2,516,000.00 | \$ 2,539,141.38 | \$ 2,274,100.00 | \$ (241,900.00) |
| | | TOTAL NET DEPARTMENT EXPENDITURES | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 01 | 4400 | 69100 PCP Reserve fund | \$ (105,300.00) | to fund capital equipment | | | |
| 01 | 4400 | 72760 Veolia contract | \$ 540,000.00 | | | | |
| | | various maintenance | \$ 15,000.00 | | | | |
| | | Sunset Drive collection fees | \$ 145,000.00 | | | | |
| | | | \$ 700,000.00 | | | | |
| 01 | 4400 | 78200 Transfer to PCP Reserve Fund | | | | | |
| | | 50% of Leachate Revenue | \$ 39,000.00 | | | | |
| | | Estimated Operating Surplus | \$ 1,185,108.00 | | | | |
| | | | \$ 1,224,108.00 | | | | |
| 01 | 4400 | 79015 collection | \$ 65,880.00 | | | | |
| | | meter reading (split with Dept 3250) | \$ 8,820.00 | | | | |
| | | | \$ 74,700.00 | | | | |
| 01 | 4400 | 81005 Upgrade/Replace SCADA | \$ 70,000.00 | | | | |
| | | Security cameras | \$ 3,000.00 | | | | |
| | | Roof on detached garage | \$ 2,500.00 | | | | |
| | | Crashbar - Chemical room door | \$ 1,000.00 | | | | |
| | | MSA Altair 4XR Units | \$ 2,000.00 | | | | |
| | | Access by main gate | \$ 1,800.00 | | | | |
| | | Replace/relocate 600V Panel, Transformer - Belt room | \$ 15,000.00 | | | | |
| | | Safety upgrades | \$ 10,000.00 | | | | |
| | | | \$ 105,300.00 | | | | |

2023 BUDGET

MAITLAND CEMETERY

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|-----------------|-----------------|-----------------|-----------------|----------------|
| | | | REVENUES | | | | | |
| 01 | 4700 | 51076 | Grave opening charges | \$ (13,079.00) | \$ (15,000.00) | \$ (20,787.00) | \$ (15,000.00) | \$ - |
| 01 | 4700 | 51077 | Sale of interment rights | \$ (33,601.00) | \$ (30,000.00) | \$ (58,850.00) | \$ (40,000.00) | \$ (10,000.00) |
| 01 | 4700 | 52341 | Cremation opening charge | \$ (23,946.00) | \$ (20,000.00) | \$ (24,474.00) | \$ (20,000.00) | \$ - |
| 01 | 4700 | 52345 | Foundation Charge | \$ (13,824.00) | \$ (10,000.00) | \$ (7,178.02) | \$ (7,000.00) | \$ 3,000.00 |
| 01 | 4700 | 52348 | Storage Fee | \$ (268.00) | \$ (300.00) | \$ (556.00) | \$ (400.00) | \$ (100.00) |
| 01 | 4700 | 52349 | Lot Transfer Fee | \$ (82.00) | \$ (100.00) | \$ (340.00) | \$ (100.00) | \$ - |
| 01 | 4700 | 53625 | Rent - House | \$ (11,700.00) | \$ (15,600.00) | \$ (15,600.00) | \$ (15,600.00) | \$ - |
| 01 | 4700 | 55420 | Marker and monument contributions | \$ (2,600.00) | \$ (2,500.00) | \$ (2,100.00) | \$ (2,000.00) | \$ 500.00 |
| 01 | 4700 | 55710 | Expense Recoveries | \$ (4,310.00) | | \$ (6,480.00) | | \$ - |
| 01 | 4700 | 56090 | License Fee | \$ (312.00) | | \$ (420.00) | | \$ - |
| 01 | 4700 | 59301 | Transfer from perpetual care | \$ (7,431.65) | \$ (5,000.00) | \$ (3,765.86) | \$ (5,000.00) | \$ - |
| 01 | 4700 | 59302 | Transfer from perpetuity | \$ (781.64) | \$ (1,000.00) | \$ (757.60) | \$ (1,000.00) | \$ - |
| 01 | 4700 | 59303 | Transfer from Monuments and Markers | \$ (942.95) | \$ (1,400.00) | \$ (639.13) | \$ (1,400.00) | \$ - |
| 01 | 4700 | 59305 | Transfer from Robert Mackay | \$ (207.31) | \$ (160.00) | \$ (170.15) | \$ (160.00) | \$ - |
| 01 | 4700 | 69050 | Capital - Transfer from Reserves | | | | \$ (60,000.00) | \$ (60,000.00) |
| | | | TOTAL REVENUES | \$ (113,085.55) | \$ (101,060.00) | \$ (142,117.76) | \$ (167,660.00) | \$ (66,600.00) |
| | | | EXPENDITURE | | | | | |
| 01 | 4700 | 71000 | Salaries | \$ 27,655.64 | \$ 25,946.00 | \$ 31,266.82 | \$ 30,788.00 | \$ 4,842.00 |
| 01 | 4700 | 71012 | Rental House-R&M | \$ 1,833.51 | \$ 6,000.00 | \$ 564.99 | \$ 2,500.00 | \$ (3,500.00) |
| 01 | 4700 | 71014 | Rental House-R&M-Hydro/Gas | \$ 359.73 | \$ 500.00 | \$ - | \$ - | \$ (500.00) |
| 01 | 4700 | 71500 | Benefits | \$ 8,539.03 | \$ 9,575.00 | \$ 8,517.51 | \$ 12,251.00 | \$ 2,676.00 |
| 01 | 4700 | 72000 | Building - R&M | \$ 1,107.71 | \$ 1,500.00 | \$ 883.89 | \$ 1,500.00 | \$ - |
| 01 | 4700 | 72030 | Utilities - Hydro | \$ 1,057.19 | \$ 1,000.00 | \$ 1,076.38 | \$ 1,250.00 | \$ 250.00 |
| 01 | 4700 | 72100 | Office Equipment - R&M | \$ 22.64 | \$ 1,000.00 | \$ - | \$ 500.00 | \$ (500.00) |
| 01 | 4700 | 72200 | Mach and Equip - R&M | \$ 2,656.99 | \$ 4,000.00 | \$ 5,641.90 | \$ 4,000.00 | \$ - |
| 01 | 4700 | 72300 | Vehicle - R&M | | \$ 1,500.00 | \$ 1,355.09 | \$ 1,000.00 | \$ (500.00) |
| 01 | 4700 | 72330 | Vehicle - Gas | \$ 1,896.07 | \$ 1,500.00 | \$ 1,838.68 | \$ 2,000.00 | \$ 500.00 |
| 01 | 4700 | 72335 | Vehicle - Diesel | | \$ 500.00 | \$ - | \$ - | \$ (500.00) |
| 01 | 4700 | 72400 | Grounds - R&M | \$ 71,243.24 | \$ 70,000.00 | \$ 67,136.39 | \$ 70,000.00 | \$ - |
| 01 | 4700 | 72900 | Small Tools | \$ 795.20 | \$ 1,000.00 | \$ 832.90 | \$ 1,000.00 | \$ - |
| 01 | 4700 | 73055 | Licence to Operate | | \$ 820.00 | \$ 639.00 | \$ 700.00 | \$ (120.00) |
| 01 | 4700 | 73120 | Telephone/Internet | \$ 439.90 | \$ 600.00 | \$ 577.99 | \$ 600.00 | \$ - |
| 01 | 4700 | 73310 | Clothing and Safety Apparel | | \$ 750.00 | \$ - | \$ 750.00 | \$ - |
| 01 | 4700 | 73560 | Foundation Supplies | \$ 1,252.09 | \$ 2,000.00 | \$ 8,319.57 | \$ 2,000.00 | \$ - |
| 01 | 4700 | 73610 | Training - Registration | | | | \$ 2,000.00 | |
| 01 | 4700 | 73700 | Legal | \$ 50.00 | \$ 200.00 | | | \$ (200.00) |
| 01 | 4700 | 73710 | Audit | \$ 500.00 | \$ 500.00 | \$ 500.00 | \$ 500.00 | \$ - |
| 01 | 4700 | 73750 | Other Professional Services | \$ 160.00 | \$ 1,000.00 | \$ - | \$ 1,000.00 | \$ - |
| 01 | 4700 | 77400 | Miscellaneous | | \$ 1,000.00 | \$ 400.00 | \$ 1,000.00 | \$ - |
| 01 | 4700 | 77450 | Insurance | \$ 5,875.88 | \$ 6,200.00 | \$ 3,405.48 | \$ 7,830.00 | \$ 1,630.00 |
| 01 | 4700 | 77800 | Property Taxes | \$ 1,928.56 | \$ 2,000.00 | \$ 1,978.21 | \$ 2,000.00 | \$ - |
| 01 | 4700 | 78100 | Transfer to Reserve | \$ 5,000.00 | \$ 5,000.00 | \$ 25,000.00 | \$ 5,000.00 | \$ - |
| 01 | 4700 | 78200 | Transfer to Reserve Fund | | | | | \$ - |
| 01 | 4700 | 78501 | Transfer to Monument Care | \$ 2,600.00 | \$ 2,500.00 | \$ 2,100.00 | \$ 2,000.00 | \$ (500.00) |
| 01 | 4700 | 78502 | Transfer to perpetual care | \$ 9,479.00 | \$ 12,000.00 | \$ 15,112.25 | \$ 16,000.00 | \$ 4,000.00 |
| 01 | 4700 | 81028 | Capital - Building | | | | \$ 60,000.00 | \$ 60,000.00 |
| | | | TOTAL EXPENDITURES | \$ 144,452.38 | \$ 158,591.00 | \$ 177,147.05 | \$ 228,169.00 | \$ 67,578.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 31,366.83 | \$ 57,531.00 | \$ 35,029.29 | \$ 60,509.00 | \$ 978.00 |
| 01 | 4700 | 69050 | Transfer from Contingency Reserve | \$ (60,000.00) | | | | |
| | | | Annual Depreciation Costs not included in 2022 Actuals | | | | | |
| | | | Reserve to be repaid thru sales revenue over time | | | | | |

2023 BUDGET

MAITLAND CEMETERY

| | | | | | | | | |
|----|------|-------|------------------------------|--------------|-------------------------------|--|--|--|
| 01 | 4700 | 71012 | General allocation | \$ 2,500.00 | | | | |
| 01 | 4700 | 72400 | General allocation | \$ 12,000.00 | | | | |
| | | | Grounds maintenance contract | \$ 58,000.00 | | | | |
| | | | | \$ 70,000.00 | | | | |
| 01 | 4700 | 78100 | Water Tank Reserve | \$ 5,000.00 | | | | |
| 01 | 4700 | 78502 | Transfer to perpetual care | \$ 16,000.00 | 40% of interment rights sales | | | |
| 01 | 4700 | 81028 | 2 new Columbariums | \$ 60,000.00 | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

2023 BUDGET

MACKAY CENTRE

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---------------------------------------|----------------|----------------|----------------|----------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 5000 | 51051 | Rent, Fees - Building | \$ (1,200.00) | \$ (3,500.00) | \$ (3,500.00) | \$ (3,500.00) | \$ - |
| 01 | 5000 | 59050 | Transfer from Reserve | \$ (15,000.00) | \$ (15,000.00) | \$ (15,000.00) | \$ (15,000.00) | \$ - |
| 01 | 5000 | 69100 | Capital - Transfer from Reserve Funds | \$ (67,736.61) | | | | \$ - |
| | | | TOTAL REVENUES | \$ (83,936.61) | \$ (18,500.00) | \$ (18,500.00) | \$ (18,500.00) | \$ - |
| | | | | | | | | |
| | | | | | | | | |
| 01 | 5000 | 71010 | Salaries-Caretaking | \$ 18,815.35 | \$ 31,417.00 | \$ 33,022.00 | \$ 38,988.00 | \$ 7,571.00 |
| 01 | 5000 | 71510 | Benefits-Caretaking | \$ 2,765.77 | \$ 8,190.00 | \$ 3,628.76 | \$ 11,138.00 | \$ 2,948.00 |
| 01 | 5000 | 72000 | Building - R&M | \$ 12,236.77 | \$ 15,000.00 | \$ 13,777.83 | \$ 9,000.00 | \$ (6,000.00) |
| 01 | 5000 | 73700 | Legal | | | \$ 381.60 | | |
| 01 | 5000 | 77400 | Miscellaneous | \$ 15,000.00 | \$ 15,000.00 | \$ 15,000.00 | \$ 15,000.00 | \$ - |
| 01 | 5000 | 77450 | Insurance | \$ 10,470.60 | \$ 11,000.00 | \$ 6,369.60 | \$ 14,600.00 | \$ 3,600.00 |
| 01 | 5000 | 81028 | Building | \$ 67,736.61 | \$ - | | | \$ - |
| | | | TOTAL EXPENDITURES | \$ 127,025.10 | \$ 80,607.00 | \$ 72,179.79 | \$ 88,726.00 | \$ 8,119.00 |
| | | | | | | | | |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 43,088.49 | \$ 62,107.00 | \$ 53,679.79 | \$ 70,226.00 | \$ 8,119.00 |
| | | | | | | | | |
| 01 | 5000 | 59050 | Mackay Centre for Seniors Reserve | \$ (15,000.00) | | | | |
| | | | | | | | | |
| 01 | 5000 | 72000 | General allocation | \$ 9,000.00 | | | | |
| | | | | | | | | |
| 01 | 5000 | 77400 | Annual payment from Reserve | \$ 15,000.00 | | | | |
| | | | | | | | | |

2023 BUDGET

CHILD CARE CENTRE

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---|-----------------|---|-------------|-------------|---------------|
| 01 | 5400 | 59050 | Transfer from Energy Efficiency Reserve | \$ (7,798.00) | LED Conversion project | | | |
| 01 | 5400 | 61072 | Enabling Accessibility Fund | \$ (96,185.00) | | | | |
| 01 | 5400 | 61058 | County - Sun shades installation | \$ (74,000.00) | | | | |
| 1 | 5400 | 69050 | Childcare Reserve | \$ (25,000.00) | Irrigation System | | | |
| | | | Childcare Reserve | \$ (75,000.00) | Parking Lot | | | |
| | | | Childcare Reserve | \$ (5,000.00) | Hillside Slide - Portion of Compass donation received in 2022 | | | |
| | | | | \$ (105,000.00) | | | | |
| 01 | 5400 | 72000 | general operating | \$ 40,000.00 | | | | |
| | | | contract - garbage cleanup | \$ 400.00 | | | | |
| | | | quarterly spray and buffing of floors | \$ 3,000.00 | | | | |
| | | | carpet cleaning | \$ 1,200.00 | | | | |
| | | | LED Ligthting project | \$ 7,798.00 | | | | |
| | | | Exterior door replacement | \$ 3,000.00 | | | | |
| | | | | \$ 55,398.00 | | | | |
| 01 | 5400 | 73160 | Hi Mama App | \$ 2,800.00 | | | | |
| 01 | 5400 | 81005 | Accessible playground equipment | \$ 96,185.00 | Contingent on grant approval - EAF | | | |
| | | | Sensory Room play equipment | | | | | |
| | | | Hillside slide | \$ 11,050.00 | | | | |
| | | | Sun Shades - installation | \$ 74,000.00 | | | | |
| | | | | \$ 181,235.00 | | | | |
| 01 | 5400 | 81028 | Irrigation System | \$ 25,000.00 | | | | |
| | | | Parking lot | \$ 75,000.00 | | | | |
| | | | | \$ 100,000.00 | | | | |

2023 BUDGET

EARLY YEARS

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---|-----------------|-----------------|----------------|-----------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 5403 | 51400 | Other Municipalities - Grants | \$ (78,321.52) | \$ (126,500.00) | \$ (99,821.98) | \$ (126,500.00) | - |
| | | | TOTAL REVENUES | \$ (78,321.52) | \$ (126,500.00) | \$ (99,821.98) | \$ (126,500.00) | \$ - |
| | | | EXPENDITURE | | | | | |
| 01 | 5403 | 71000 | Salaries | \$ 45,432.22 | \$ 80,703.00 | \$ 62,320.60 | \$ 79,201.00 | \$ (1,502.00) |
| 01 | 5403 | 71024 | Food/Snacks | | \$ 1,100.00 | \$ 12.18 | \$ 595.00 | \$ (505.00) |
| 01 | 5403 | 71042 | Occupancy Charge | \$ 11,499.96 | \$ 12,650.00 | \$ 12,649.92 | \$ 12,650.00 | \$ - |
| 01 | 5403 | 71500 | Benefits | \$ 15,676.29 | \$ 25,561.00 | \$ 16,905.48 | \$ 28,537.00 | \$ 2,976.00 |
| 01 | 5403 | 72000 | Building - R & M | \$ 61.06 | | \$ 486.63 | | \$ - |
| 01 | 5403 | 72100 | Office Equipment - R&M | \$ 1,722.54 | \$ 200.00 | \$ 203.79 | \$ 200.00 | \$ - |
| 01 | 5403 | 72120 | Office Equipment - Lease | \$ 745.64 | \$ 755.00 | \$ 745.64 | \$ 755.00 | \$ - |
| 01 | 5403 | 73015 | Playroom Supplies | \$ 620.90 | \$ 2,000.00 | \$ 3,670.52 | \$ 1,500.00 | \$ (500.00) |
| 01 | 5403 | 73100 | Office Supplies | \$ 373.88 | \$ 250.00 | \$ 177.21 | \$ 250.00 | \$ - |
| 01 | 5403 | 73110 | Postage | \$ 67.54 | \$ 100.00 | \$ 67.54 | \$ 100.00 | \$ - |
| 01 | 5403 | 73310 | Clothing and Safety Apparel | | \$ 100.00 | \$ - | \$ 100.00 | \$ - |
| 01 | 5403 | 73610 | Training - Registration | \$ 653.92 | \$ 750.00 | \$ 178.08 | \$ 500.00 | \$ (250.00) |
| 01 | 5403 | 73613 | Training - Meals | \$ 43.25 | \$ 80.00 | \$ - | \$ 80.00 | \$ - |
| 01 | 5403 | 77350 | Travel | | \$ 2,000.00 | \$ 2,343.34 | \$ 2,032.00 | \$ 32.00 |
| 01 | 5403 | 77400 | Miscellaneous | \$ 1,424.32 | \$ 251.00 | \$ 61.05 | | \$ (251.00) |
| | | | TOTAL EXPENDITURES | \$ 78,321.52 | \$ 126,500.00 | \$ 99,821.98 | \$ 126,500.00 | \$ - |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01 | 5403 | 51400 | County of Huron | \$ (126,500.00) | | | | |
| | | | 100% funded by County of Huron | | | | | |
| 01 | 5403 | 71042 | Occupancy charge 10% of funding for administration | \$ 12,650.00 | | | | |

2023 BUDGET

PARKS

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | | REVENUES | | | | | |
| 01 | 5700 | 51072 | Federal Grants | | | \$ (44,393.00) | | |
| 01 | 5700 | 53605 | Rent - Land | \$ (1,675.00) | \$ (3,500.00) | \$ (3,175.00) | \$ (3,100.00) | \$ 400.00 |
| 01 | 5700 | 54500 | Donations | \$ (20,705.48) | | \$ (13,758.75) | | \$ - |
| 01 | 5700 | 55710 | Expense recoveries | \$ (8,000.00) | \$ (8,250.00) | \$ (10,105.11) | \$ (8,250.00) | \$ - |
| 01 | 5700 | 55790 | Miscellaneous recoveries | \$ (10,719.29) | | \$ (13,552.68) | | \$ - |
| 01 | 5700 | 59100 | Transfer from Reserve Funds | \$ (83,452.67) | \$ (432,997.00) | \$ (387,984.00) | \$ (147,500.00) | \$ 285,497.00 |
| 01 | 5700 | 69100 | Transfer from Reserve Funds | | \$ (40,000.00) | | \$ (55,000.00) | \$ (15,000.00) |
| | | | TOTAL REVENUES | \$ (124,552.44) | \$ (484,747.00) | \$ (472,968.54) | \$ (213,850.00) | \$ 270,897.00 |
| | | | EXPENDITURE | | | | | |
| 01 | 5700 | 71000 | Salaries | \$ 358,959.86 | \$ 402,170.00 | \$ 361,736.75 | \$ 391,396.00 | \$ (10,774.00) |
| 01 | 5700 | 71010 | Salaries-Caretaking | \$ 25,593.71 | \$ 25,646.00 | \$ 16,510.75 | \$ 24,845.00 | \$ (801.00) |
| 01 | 5700 | 71026 | Trees, Shrubs & Flowers | \$ 68,223.11 | \$ 55,000.00 | \$ 54,839.58 | \$ 66,700.00 | \$ 11,700.00 |
| 01 | 5700 | 71039 | Communities in Bloom | \$ 2,741.25 | \$ 6,000.00 | \$ 3,593.88 | \$ 4,000.00 | \$ (2,000.00) |
| 01 | 5700 | 71500 | Benefits | \$ 92,914.07 | \$ 118,194.00 | \$ 100,703.85 | \$ 123,314.00 | \$ 5,120.00 |
| 01 | 5700 | 71510 | Benefits-Caretaking | \$ 4,361.66 | \$ 6,570.00 | \$ 3,465.98 | \$ 5,834.00 | \$ (736.00) |
| 01 | 5700 | 72000 | Building - R&M | \$ 17,330.01 | \$ 20,000.00 | \$ 14,938.64 | \$ 30,000.00 | \$ 10,000.00 |
| 01 | 5700 | 72030 | Utilities - Hydro | \$ 14,847.35 | \$ 15,000.00 | \$ 15,283.90 | \$ 15,400.00 | \$ 400.00 |
| 01 | 5700 | 72031 | Utilities - Gas | \$ 1,119.82 | \$ 1,500.00 | \$ 2,059.94 | \$ 1,800.00 | \$ 300.00 |
| 01 | 5700 | 72032 | Utilities - Water | \$ 34,464.40 | \$ 34,000.00 | \$ 29,050.59 | \$ 34,000.00 | \$ - |
| 01 | 5700 | 72033 | Utilities - Sewage | \$ 3,682.11 | \$ 3,000.00 | \$ 3,628.51 | \$ 3,500.00 | \$ 500.00 |
| 01 | 5700 | 72100 | Office Equipment - R & M | \$ 220.87 | \$ 150.00 | \$ 70.92 | \$ 100.00 | \$ (50.00) |
| 01 | 5700 | 72120 | Office Equipment - Lease | \$ 28.04 | \$ 30.00 | \$ 28.04 | \$ 30.00 | \$ - |
| 01 | 5700 | 72200 | Mach and Equip - R&M | \$ 19,793.37 | \$ 20,000.00 | \$ 23,914.96 | \$ 20,000.00 | \$ - |
| 01 | 5700 | 72300 | Vehicle - R&M | \$ 7,655.40 | \$ 13,500.00 | \$ 13,755.06 | \$ 13,500.00 | \$ - |
| 01 | 5700 | 72330 | Vehicle - Gas | \$ 29,669.37 | \$ 25,000.00 | \$ 20,922.83 | \$ 25,000.00 | \$ - |
| 01 | 5700 | 72340 | Vehicle - Licences | \$ 1,665.75 | \$ 1,700.00 | \$ 536.50 | \$ 1,700.00 | \$ - |
| 01 | 5700 | 72400 | Grounds - R&M | \$ 114,016.38 | \$ 75,000.00 | \$ 74,758.59 | \$ 85,000.00 | \$ 10,000.00 |
| 01 | 5700 | 72420 | Lease - Washroom-Kingston Block | \$ 5,967.19 | \$ 6,000.00 | \$ 6,151.53 | \$ 6,000.00 | \$ - |
| 01 | 5700 | 72600 | Beach - R&M | \$ 80,933.06 | \$ 410,497.00 | \$ 393,899.64 | \$ 115,000.00 | \$ (295,497.00) |
| 01 | 5700 | 72900 | Small Tools | \$ 1,847.94 | \$ 3,000.00 | \$ 2,991.19 | \$ 3,000.00 | \$ - |
| 01 | 5700 | 73100 | Office Supplies | \$ 312.13 | \$ 400.00 | \$ 316.04 | \$ 400.00 | \$ - |
| 01 | 5700 | 73110 | Postage | \$ 135.08 | \$ 150.00 | \$ 135.08 | \$ 150.00 | \$ - |
| 01 | 5700 | 73120 | Telephone/Internet | \$ 1,223.07 | \$ 1,300.00 | \$ 1,230.23 | \$ 1,300.00 | \$ - |
| 01 | 5700 | 73140 | Books and Periodicals | \$ 149.94 | \$ 250.00 | | | \$ (250.00) |
| 01 | 5700 | 73300 | Boot Allowance | \$ 1,795.41 | \$ 1,500.00 | \$ 1,869.93 | \$ 2,000.00 | \$ 500.00 |
| 01 | 5700 | 73310 | Clothing and Safety Apparel | \$ 3,777.20 | \$ 4,500.00 | \$ 5,904.77 | \$ 5,500.00 | \$ 1,000.00 |
| 01 | 5700 | 73400 | Advertising, Signs & Posters | \$ 133.75 | \$ 500.00 | | \$ 500.00 | \$ - |
| 01 | 5700 | 73600 | Conferences - Registration | | \$ 1,000.00 | \$ 610.56 | \$ 1,000.00 | \$ - |
| 01 | 5700 | 73601 | Conferences - Accomodations | | \$ 500.00 | | \$ 500.00 | \$ - |
| 01 | 5700 | 73602 | Conferences - Travel, parking and taxi | | \$ 100.00 | | \$ 100.00 | \$ - |
| 01 | 5700 | 73603 | Conferences - Meals | \$ 99.03 | \$ 300.00 | \$ 95.47 | \$ 300.00 | \$ - |
| 01 | 5700 | 73610 | Training - Registration | \$ 3,147.64 | \$ 5,000.00 | \$ 7,533.02 | \$ 7,000.00 | \$ 2,000.00 |
| 01 | 5700 | 73613 | Training - Meals | \$ 44.90 | \$ 100.00 | | \$ 250.00 | \$ 150.00 |
| 01 | 5700 | 73780 | Association Membership | \$ 456.52 | \$ 650.00 | \$ 395.00 | \$ 500.00 | \$ (150.00) |
| 01 | 5700 | 77350 | Travel | | | | | \$ - |
| 01 | 5700 | 77400 | Miscellaneous | \$ - | \$ 1,100.00 | \$ 1,710.56 | | \$ (1,100.00) |
| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Change |
| 01 | 5700 | 77450 | Insurance | \$ 49,626.95 | \$ 52,500.00 | \$ 28,493.04 | \$ 67,000.00 | \$ 14,500.00 |

Annual Depreciation Costs not included in budget requirements - \$154,995

2023 BUDGET

PARKS

| | | | | | | | | |
|----|------|-------|---------------------------------|-----------------|--|-----------------|-----------------|-----------------|
| 01 | 5700 | 81005 | Capital - Equipment & Machinery | \$ 12,618.24 | \$ 80,000.00 | | \$ 135,000.00 | \$ 55,000.00 |
| 01 | 5700 | 81028 | Capital - Building | | | | | \$ - |
| 01 | 5700 | 84000 | Capital - Vehicles | | \$ 40,000.00 | \$ 84,034.43 | | \$ (40,000.00) |
| 01 | 5700 | 88200 | Transfer to Reserve Fund | \$ 40,000.00 | | | | \$ - |
| | | | TOTAL EXPENDITURES | \$ 999,554.58 | \$ 1,431,807.00 | \$ 1,275,169.76 | \$ 1,191,619.00 | \$ (240,188.00) |
| | | | TOTAL NET DEPARTMENT | \$ 875,002.14 | \$ 947,060.00 | \$ 802,201.22 | \$ 977,769.00 | \$ 30,709.00 |
| 01 | 5700 | 53605 | Pavillion rental | \$ (3,100.00) | | | | |
| 01 | 5700 | 55710 | Misc. | \$ (250.00) | | | | |
| | | | MVMC | \$ (8,000.00) | | | | |
| | | | | \$ (8,250.00) | | | | |
| 01 | 5700 | 59100 | Waterfront Reserve Fund | \$ (5,000.00) | to pay for increased lighting expenses at waterfront | | | |
| | | | Waterfront Reserve Fund | \$ (65,000.00) | to offset beach maintenance | | | |
| | | | Waterfront Reserve Fund | \$ (27,500.00) | beach cleaning | | | |
| | | | Waterfront Reserve Fund | \$ (40,000.00) | landscaping | | | |
| | | | Infrastructure Reserve Fund | \$ (10,000.00) | automatic door replacement | | | |
| | | | | \$ (147,500.00) | | | | |
| 01 | 5700 | 69100 | Public Works Equipment RF | \$ (55,000.00) | Tractor | | | |
| 01 | 5700 | 71026 | Flowers - annuals | \$ 41,000.00 | | | | |
| | | | Trees | \$ 12,000.00 | | | | |
| | | | Self watering planters | \$ 10,000.00 | project shared 50/50 with BIA | | | |
| | | | Perennials | \$ 3,700.00 | | | | |
| | | | | \$ 66,700.00 | | | | |
| 01 | 5700 | 72000 | Automatic door replacement | \$ 10,000.00 | | | | |
| | | | General allocation | \$ 20,000.00 | | | | |
| | | | | \$ 30,000.00 | | | | |
| 01 | 5700 | 72400 | General allocation | \$ 75,000.00 | | | | |
| | | | Outdoor rink | \$ 10,000.00 | | | | |
| | | | | \$ 85,000.00 | | | | |
| 01 | 5700 | 72420 | Kingston St washroom lease | | | | | |
| 01 | 5700 | 72600 | General allocation | \$ 75,000.00 | | | | |
| | | | Landscaping | \$ 40,000.00 | | | | |
| | | | | \$ 115,000.00 | | | | |
| 01 | 5700 | 81005 | Tractor | \$ 115,000.00 | | | | |
| | | | Mower | \$ 20,000.00 | | | | |
| | | | | \$ 135,000.00 | | | | |

| | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change | |
|----|------|-------|---|-----------------|---|------------------|-----------------|-----------------|
| | | | REVENUES | | | | | |
| 01 | 6002 | 54500 | Donations | \$ (2,897.89) | | \$ (12,902.23) | \$ - | |
| 01 | 6002 | 55790 | Miscellaneous recoveries | \$ (2,694.35) | | \$ (4,077.22) | \$ - | |
| 01 | 6002 | 59050 | Transfer from Reserve | | \$ (246,033.00) | \$ (200,095.06) | \$ (170,000.00) | \$ 76,033.00 |
| 01 | 6002 | 59100 | Transfer from Reserve Funds | \$ (100,000.00) | \$ (100,000.00) | \$ (100,000.00) | \$ (100,000.00) | \$ - |
| 01 | 6002 | 64500 | Donations | \$ (16,500.00) | | \$ (42,382.63) | \$ - | |
| 01 | 6002 | 65710 | Expense Recoveries | \$ (110,099.26) | | | \$ - | |
| 01 | 6002 | 69050 | Transfer from Reserve | \$ (86,695.82) | \$ (234,598.00) | \$ (293,939.36) | \$ (94,975.00) | \$ 139,623.00 |
| | | | TOTAL REVENUES | \$ (318,887.32) | \$ (580,631.00) | \$ (653,396.50) | \$ (364,975.00) | \$ 215,656.00 |
| | | | EXPENDITURE | | | | | |
| 01 | 6002 | 71000 | Salaries | \$ 23,025.00 | \$ 24,545.00 | \$ 24,545.00 | \$ 26,082.00 | \$ 1,537.00 |
| 01 | 6002 | 71500 | Benefits | \$ 8,932.00 | \$ 9,629.00 | \$ 9,629.00 | \$ 10,971.00 | \$ 1,342.00 |
| 01 | 6002 | 72000 | Building - R&M | \$ 77,772.59 | | \$ 40,006.44 | | \$ - |
| 01 | 6002 | 72200 | Mach and Equip - R&M - Services | | | \$ 75,631.98 | | \$ - |
| 01 | 6002 | 72400 | Grounds - R & M | \$ 4,115.29 | \$ 11,915.00 | \$ 44,802.12 | \$ 16,915.00 | \$ 5,000.00 |
| 01 | 6002 | 73120 | Telephone/Internet | \$ 738.74 | \$ 735.00 | \$ 732.00 | \$ 740.00 | \$ 5.00 |
| 01 | 6002 | 73205 | Borrowing charges - interest | \$ 7,606.21 | \$ 30,000.00 | \$ 23,519.58 | \$ 30,000.00 | \$ - |
| 01 | 6002 | 73400 | Advertising, Signs & Posters | \$ 781.31 | | | | \$ - |
| 01 | 6002 | 73750 | Other Professional Services | \$ 892,587.65 | \$ 1,275,937.00 | \$ 1,018,194.57 | \$ 1,312,354.00 | \$ 36,417.00 |
| 01 | 6002 | 78001 | Principal Repayment | \$ 192,393.79 | \$ 170,000.00 | \$ 176,480.42 | \$ 170,000.00 | \$ - |
| 01 | 6002 | 78100 | Transfer to Reserve | \$ 487,433.00 | \$ 200,000.00 | \$ 278,500.00 | \$ 200,000.00 | \$ - |
| 01 | 6002 | 83040 | Capital - Building - contract/Services | | \$ 234,598.00 | \$ 293,402.80 | \$ 94,975.00 | \$ (139,623.00) |
| 01 | 6002 | 87400 | Capital- Misc. - Agriculture Park Capital Project | \$ 237,958.35 | | \$ 27,666.44 | | \$ - |
| 01 | 6002 | 88200 | Transfer to Reserve Fund | | | \$ 15,252.75 | | \$ - |
| | | | TOTAL EXPENDITURES | \$ 1,933,343.93 | \$ 1,957,359.00 | \$ 2,028,363.10 | \$ 1,862,037.00 | \$ (95,322.00) |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 1,614,456.61 | \$ 1,376,728.00 | \$ 1,374,966.60 | \$ 1,497,062.00 | \$ 120,334.00 |
| | | | NOTES: | | | | | |
| 01 | 6002 | 59050 | Transfer from Recreation Capital Reserve | \$ (120,000.00) | to fund renovation of free weight area | | | |
| | | | Transfer from Recreation Capital Reserve | \$ (30,000.00) | to fund minor capital - heat pumps | | | |
| | | | Transfer from Recreation Capital Reserve | \$ (20,000.00) | to fund minor capital - air exchangers | | | |
| | | | | \$ (170,000.00) | | | | |
| 01 | 6002 | 59100 | Canada Community Building Fund | \$ (100,000.00) | Annual funding of Bannister Park project borrowings | | | |
| 01 | 6002 | 69050 | Recreation Reserve | \$ (20,000.00) | Engineering assessment | | | |
| | | | Recreation Reserve | \$ (45,000.00) | Arena dehumidifier | | | |
| | | | Recreation Reserve | \$ (11,775.00) | Boiler replacement | | | |
| | | | Recreation Reserve | \$ (9,000.00) | Basketball nets - Columbus Park | | | |
| | | | Transfer from Recreation Capital Reserve | \$ (9,200.00) | to fund building automation completion at YMCA | | | |
| | | | | \$ (94,975.00) | | | | |
| 01 | 6002 | 71000 | Salaries - Grass cutting by Town staff | \$ 26,082.00 | | | | |
| 01 | 6002 | 71500 | Benefits - Grass cutting by Town staff | \$ 10,971.00 | | | | |
| 01 | 6002 | 72400 | Aeration - Bannister Park | \$ 1,400.00 | | | | |
| | | | Fertilizer - Bannister Park | \$ 1,000.00 | | | | |
| | | | Irrigation contract | \$ 1,515.00 | | | | |
| | | | Weed treatment application - Bannister Park | \$ 11,000.00 | | | | |
| | | | Other | \$ 2,000.00 | | | | |
| | | | | \$ 16,915.00 | | | | |
| 01 | 6002 | 73750 | YMCA Operating Budget | \$ 905,617.00 | | | | |
| | | | Capital requests of YMCA/Bd Management | \$ 90,800.00 | minor capital | | | |
| | | | Renovation of free weight area | \$ 120,000.00 | | | | |
| | | | Association fee at 11.5% of revenue benchmark | \$ 195,937.00 | | | | |
| | | | Total YMCA/Management Board | \$ 1,312,354.00 | | | | |
| 01 | 6002 | 78001 | Annual debt repayment | \$ 170,000.00 | Bannister Park | | | |

| | | | | | | | | |
|----|------|-------|---|---------------|-----------|--|--|--|
| 01 | 6002 | 78100 | Transfer to Recreation Reserve | \$ 200,000.00 | | | | |
| 01 | 6002 | 83040 | Engineering assessment of dehumidifier and roof | \$ 20,000.00 | | | | |
| | | | Arena Dehumidifier | \$ 45,000.00 | carryover | | | |
| | | | Boiler replacement | \$ 11,775.00 | carryover | | | |
| | | | Basketball nets - Columbus Park | \$ 9,000.00 | carryover | | | |
| | | | Building automation at YMCA - final completion | \$ 9,200.00 | carryover | | | |
| | | | | \$ 94,975.00 | | | | |

2023 BUDGET

LIBRARY

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---|----------------|------------------------|----------------|----------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 8000 | 51051 | Rent, Fees - Building | \$ (15,000.00) | \$ (15,000.00) | \$ (15,000.00) | \$ (15,000.00) | - |
| 01 | 8000 | 59050 | Transfer from reserve | | | | \$ (2,760.00) | \$ (2,760.00) |
| | | | TOTAL REVENUES | \$ (15,000.00) | \$ (15,000.00) | \$ (15,000.00) | \$ (17,760.00) | \$ (2,760.00) |
| | | | EXPENDITURE | | | | | |
| 01 | 8000 | 71010 | Salaries - Caretaking | \$ 22,919.93 | \$ 41,655.00 | \$ 41,300.30 | \$ 46,170.00 | \$ 4,515.00 |
| 01 | 8000 | 71510 | Benefits-Caretaking | \$ 7,327.22 | \$ 11,020.00 | \$ 11,268.73 | \$ 13,070.00 | \$ 2,050.00 |
| 01 | 8000 | 72000 | Building - R&M | \$ 13,890.83 | \$ 25,000.00 | \$ 20,464.89 | \$ 32,760.00 | \$ 7,760.00 |
| 01 | 8000 | 72030 | Utilities - Hydro | \$ 8,469.93 | \$ 10,000.00 | \$ 9,705.13 | \$ 11,000.00 | \$ 1,000.00 |
| 01 | 8000 | 72031 | Utilities - Gas | \$ 5,212.42 | \$ 5,000.00 | \$ 6,383.61 | \$ 7,000.00 | \$ 2,000.00 |
| 01 | 8000 | 72032 | Utilities - Water | \$ 1,172.65 | \$ 1,200.00 | \$ 1,136.18 | \$ 1,200.00 | \$ - |
| 01 | 8000 | 72033 | Utilities - Sewage | \$ 792.79 | \$ 1,000.00 | \$ 777.19 | \$ 900.00 | \$ (100.00) |
| 01 | 8000 | 73120 | Telephone/Internet | \$ 401.52 | \$ 410.00 | \$ 401.57 | \$ 410.00 | \$ - |
| 01 | 8000 | 77450 | Insurance | \$ 4,208.76 | \$ 4,500.00 | \$ 2,471.08 | \$ 5,680.00 | \$ 1,180.00 |
| | | | TOTAL EXPENDITURES | \$ 64,396.05 | \$ 99,785.00 | \$ 93,908.68 | \$ 118,190.00 | \$ 18,405.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 49,396.05 | \$ 84,785.00 | \$ 78,908.68 | \$ 100,430.00 | \$ 15,645.00 |
| | | | Notes: | | | | | |
| 01 | 8000 | 51051 | County of Huron | (\$15,000.00) | | | | |
| 01 | 8000 | 59050 | Transfer from Energy Efficiency Reserve | (\$2,760.00) | LED Conversion project | | | |
| 01 | 8000 | 72000 | general | \$ 15,000.00 | | | | |
| | | | Pointing of bricks | \$ 5,000.00 | | | | |
| | | | Carpeting | \$ 10,000.00 | | | | |
| | | | LED Lighting conversion | \$ 2,760.00 | | | | |
| | | | | \$ 32,760.00 | | | | |

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|-------------|--------------|-------------|--------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 8150 | 55790 | Miscellaneous Recoveries | | | | | |
| | | | TOTAL REVENUES | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | | | |
| | | | EXPENDITURE | | | | | |
| 01 | 8150 | 71000 | Salaries | \$ 1,471.66 | \$ 1,530.00 | \$ 1,522.25 | \$ 1,575.00 | \$ 45.00 |
| 01 | 8150 | 71500 | Benefits | \$ 438.82 | \$ 464.00 | \$ 452.58 | \$ 474.00 | \$ 10.00 |
| 01 | 8150 | 73100 | Office Supplies | | \$ 100.00 | | \$ 100.00 | \$ - |
| 01 | 8150 | 73110 | Postage | | \$ 50.00 | | \$ 50.00 | \$ - |
| 01 | 8150 | 73400 | Advertising, Signs & Posters& Web.page | | \$ 500.00 | \$ 205.96 | \$ 500.00 | \$ - |
| 01 | 8150 | 73408 | Publications | \$ 165.37 | \$ 3,000.00 | \$ 2,753.62 | \$ 3,000.00 | \$ - |
| 01 | 8150 | 73430 | Promotion | | \$ 1,000.00 | | \$ 1,000.00 | \$ - |
| 01 | 8150 | 73600 | Conferences - Registration | | \$ 650.00 | | \$ 650.00 | \$ - |
| 01 | 8150 | 73601 | Conferences - Accomodations | | \$ 1,000.00 | | \$ 1,000.00 | \$ - |
| 01 | 8150 | 73602 | Conferences - Travel, parking and taxi | | \$ 700.00 | | \$ 700.00 | \$ - |
| 01 | 8150 | 73603 | Conferences - Meals | | \$ 100.00 | | \$ 100.00 | \$ - |
| 01 | 8150 | 73700 | Legal | \$ 203.52 | \$ 1,000.00 | | \$ 1,000.00 | \$ - |
| 01 | 8150 | 73750 | Other Professional Services | | \$ 500.00 | \$ 697.91 | \$ 500.00 | \$ - |
| 01 | 8150 | 73780 | Association Membership | \$ 112.74 | \$ 150.00 | \$ 115.70 | \$ 150.00 | \$ - |
| 01 | 8150 | 77500 | Honoraria | \$ 1,200.00 | \$ 1,800.00 | \$ 1,200.00 | \$ 1,800.00 | \$ - |
| 01 | 8150 | 78500 | Grants to Groups - Marine Heritage | \$ 1,595.59 | \$ 1,000.00 | \$ 277.55 | \$ 1,000.00 | \$ - |
| | | | | | | | | |
| | | | TOTAL EXPENDITURES | \$ 5,187.70 | \$ 13,544.00 | \$ 7,225.57 | \$ 13,599.00 | \$ 55.00 |
| | | | | | | | | |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 5,187.70 | \$ 13,544.00 | \$ 7,225.57 | \$ 13,599.00 | \$ 55.00 |
| | | | | | | | | |
| | | | | | | | | |
| 01 | 8150 | 78500 | Marine Heritage related expenses | | \$ 1,000.00 | | | |

2023 BUDGET

CORPORATE ECONOMIC DEVELOPMENT

| | | | | | | | | |
|----|------|-------|---|---------------|---|--|--|--|
| 01 | 8490 | 72030 | Hydro - South Street property | \$ 650.00 | | | | |
| | | | Victoria School - Sentinel Lighting | \$ 650.00 | | | | |
| | | | Fanshawe lease at 50% | \$ 900.00 | | | | |
| | | | | \$ 2,200.00 | | | | |
| 01 | 8490 | 72032 | Water - South Street | \$ 650.00 | | | | |
| 01 | 8490 | 72033 | Sewage - South Street | \$ 550.00 | | | | |
| 01 | 8490 | 73205 | Borrowing charges - South Street | \$ 2,000.00 | | | | |
| | | | Borrowing charges - Vic.School | \$ 4,000.00 | | | | |
| | | | Borrowing charges - MVMV expansion | \$ 15,000.00 | | | | |
| | | | Borrowing charges - 35435 Huron Rd property | \$ 30,342.00 | | | | |
| | | | | \$ 51,342.00 | | | | |
| 01 | 8490 | 73265 | Boundary Adjustment | \$ 75,000.00 | | | | |
| 01 | 8490 | 73750 | Healthcare support and recruitment | \$ 15,000.00 | | | | |
| | | | Valuation of 3 additional municipally owned lots | \$ 7,500.00 | | | | |
| | | | | \$ 22,500.00 | | | | |
| 01 | 8490 | 77800 | 49 South Street | \$ 2,600.00 | | | | |
| | | | 35435 Huron Road | \$ 4,100.00 | | | | |
| | | | | \$ 6,700.00 | | | | |
| 01 | 8490 | 78001 | Medical Clinic -Repayment | \$ 25,000.00 | redirection to assist in repaying MVMC expansion debt | | | |
| | | | South St. Land Repayment | \$ 20,000.00 | | | | |
| | | | Victoria School Repayment | \$ 65,000.00 | | | | |
| | | | MVMC Expansion Repayment | \$ 38,870.00 | | | | |
| | | | 35435 Huron Road - Repayment | \$ 69,657.00 | | | | |
| | | | | \$ 218,527.00 | | | | |
| 01 | 8490 | 78100 | Transfer to Community Improvement Plan Reserve | \$ 10,000.00 | | | | |
| 01 | 8490 | 81005 | Electric Bicycle Racks on Square, Library and MRC | | deferred | | | |

2023 BUDGET

COMMUNITY ECONOMIC DEVELOPMENT

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---|----------------|---------------------------------|----------------|----------------|----------------|
| | | | REVENUES | | | | | |
| 01 | 8500 | 51058 | Other Municipalities | \$ (7,606.56) | | \$ (2,393.44) | | |
| 01 | 8500 | 51800 | Canada Grant | \$ (12,075.41) | | | | \$ - |
| 01 | 8500 | 55710 | Expense recoveries | | \$ (80,000.00) | \$ (30,808.37) | | \$ 30,000.00 |
| 01 | 8500 | 59050 | Transfer from Reserve | \$ (17,797.85) | \$ (85,000.00) | \$ (13,557.44) | \$ (59,500.00) | \$ (24,500.00) |
| 01 | 8500 | 64500 | Donations | \$ (16,067.67) | | | | \$ - |
| | | | TOTAL REVENUES | \$ 63,547.49) | \$ (65,000.00) | \$ (46,759.25) | \$ (59,500.00) | \$ 5,500.00 |
| | | | EXPENDITURE | | | | | |
| 01 | 8500 | 71000 | Salaries | \$ 22,024.96 | \$ 22,433.00 | \$ 22,334.79 | \$ 23,109.00 | \$ 676.00 |
| 01 | 8500 | 71500 | Benefits | \$ 7,078.86 | \$ 7,367.00 | \$ 7,296.46 | \$ 7,598.00 | \$ 231.00 |
| 01 | 8500 | 72100 | Office Equipment - R&M | \$ 81.69 | \$ 140.00 | \$ 56.84 | \$ 100.00 | \$ (40.00) |
| 01 | 8500 | 73100 | Office Supplies | \$ 198.84 | \$ 1,000.00 | \$ 147.25 | \$ 1,000.00 | \$ - |
| 01 | 8500 | 73120 | Telephone | \$ 112.27 | \$ 350.00 | \$ 293.67 | \$ 350.00 | \$ - |
| 01 | 8500 | 73400 | Advertising, Signs & Posters | \$ 4,548.02 | \$ 20,000.00 | \$ 7,633.14 | \$ 20,000.00 | \$ - |
| 01 | 8500 | 73430 | Promotion - Community Improvement | | | | \$ 14,500.00 | \$ 14,500.00 |
| 01 | 8500 | 73432 | Initiatives - Economic Development | \$ 36,113.66 | \$ 45,000.00 | \$ 16,195.44 | \$ 105,000.00 | \$ 60,000.00 |
| 01 | 8500 | 73435 | Youth Activity Support | \$ 244.23 | \$ 3,000.00 | | \$ 3,000.00 | \$ - |
| 01 | 8500 | 73436 | Community Economic Development Committee initiatives | \$ 2,544.00 | \$ 75,000.00 | \$ 46,387.36 | | \$ (75,000.00) |
| 01 | 8500 | 73600 | Conferences - Registration | | \$ 1,000.00 | \$ 483.36 | \$ 1,220.00 | \$ 220.00 |
| 01 | 8500 | 73601 | Conferences - Accomodations | | \$ 600.00 | \$ 511.17 | \$ 1,000.00 | \$ 400.00 |
| 01 | 8500 | 73602 | Conferences - Travel, parking and taxi | | \$ 600.00 | \$ 449.35 | \$ 1,500.00 | \$ 900.00 |
| 01 | 8500 | 73603 | Conferences - Meals | | \$ 300.00 | \$ 41.86 | \$ 100.00 | \$ (200.00) |
| 01 | 8500 | 73700 | Legal | \$ 381.60 | | | | \$ - |
| 01 | 8500 | 73780 | Association Membership | \$ 10,043.35 | \$ 11,000.00 | \$ 11,345.46 | \$ 11,400.00 | \$ 400.00 |
| 01 | 8500 | 77300 | Meetings | | \$ 500.00 | \$ 93.78 | \$ 500.00 | \$ - |
| 01 | 8500 | 77350 | Travel | | \$ 500.00 | | \$ 1,000.00 | \$ 500.00 |
| 01 | 8500 | 78100 | Transfer to Reserve | \$ 70,000.00 | | | | \$ - |
| 01 | 8500 | 84000 | Vehicles | \$ 16,067.67 | | | | \$ - |
| | | | TOTAL EXPENDITURES | \$ 169,439.15 | \$ 188,790.00 | \$ 113,269.93 | \$ 191,377.00 | \$ 2,587.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 115,891.66 | \$ 123,790.00 | \$ 66,510.68 | \$ 131,877.00 | \$ 8,087.00 |
| | | | NOTES: | | | | | |
| 01 | 8500 | 59050 | Community Economic Development Reserve | \$ (15,000.00) | Wayfinding carry over from 2022 | | | |
| | | | Community Economic Development Reserve | \$ (30,000.00) | Additional Wayfinding | | | |
| | | | Community Improvement Plan Reserve | \$ (14,500.00) | CIP - 18 Courthouse Square | | | |
| | | | | \$ (59,500.00) | | | | |
| 01 | 8500 | 71000 | 30% allocation of Tourism & Community Development Officer | | | | | |
| 01 | 8500 | 73100 | General Allocation | \$ 200.00 | | | | |
| | | | Adobe Creative Suite | \$ 800.00 | | | | |
| | | | | \$ 1,000.00 | | | | |

2023 BUDGET

COMMUNITY ECONOMIC DEVELOPMENT

| | | | | | | | | |
|----|------|-------|--|---------------|--|--|--|--|
| 01 | 8500 | 73400 | Driftscape | \$ 7,800.00 | | | | |
| | | | Shop Goderich marketing | \$ 5,000.00 | | | | |
| | | | Other | \$ 7,200.00 | | | | |
| | | | | \$ 20,000.00 | | | | |
| 01 | 8500 | 73430 | CIP Application - 18 Courthouse Square | \$ 14,500.00 | | | | |
| 01 | 8500 | 73432 | Salt Tourism initiatives | \$ 20,000.00 | | | | |
| | | | Digital Initiatives | \$ 10,000.00 | | | | |
| | | | Public Art initiatives | \$ 10,000.00 | | | | |
| | | | Downtown signage and trail signage | \$ 45,000.00 | | | | |
| | | | Other projects | \$ 20,000.00 | | | | |
| | | | | \$ 105,000.00 | | | | |
| 01 | 8500 | 73780 | Chamber of Commerce | \$ 10,000.00 | | | | |
| | | | EDAC | \$ 500.00 | | | | |
| | | | EDCO | \$ 500.00 | | | | |
| | | | Other | \$ 400.00 | | | | |
| | | | | \$ 11,400.00 | | | | |
| | | | | | | | | |
| | | | | | | | | |

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|--|-----------------|--|-----------------|-----------------|----------------|
| | | | REVENUES | | | | | |
| 01 | 8502 | 51051 | Rent, Fees - Building | \$ (345,820.28) | \$ (355,000.00) | \$ (365,152.30) | \$ (376,000.00) | \$ (21,000.00) |
| 01 | 8502 | 55790 | Miscellaneous recoveries | \$ (3,485.34) | \$ (3,500.00) | \$ (3,500.92) | \$ (3,500.00) | \$ - |
| 01 | 8502 | 69100 | Transfer from Reserve Funds | \$ (7,199.51) | | | | \$ - |
| | | | TOTAL REVENUES | \$ (656,505.13) | \$ (658,500.00) | \$ (668,653.22) | \$ (379,500.00) | \$ (21,000.00) |
| | | | EXPENDITURE | | | | | |
| 01 | 8502 | 71010 | Salaries-Caretaking | \$ 73,825.11 | \$ 88,166.00 | \$ 70,439.11 | \$ 92,880.00 | \$ 4,714.00 |
| 01 | 8502 | 71510 | Benefits-Caretaking | \$ 18,248.02 | \$ 23,057.00 | \$ 17,436.56 | \$ 26,494.00 | \$ 3,437.00 |
| 01 | 8502 | 72000 | Building - R&M | \$ 25,651.26 | \$ 52,895.00 | \$ 37,420.87 | \$ 75,360.00 | \$ 22,465.00 |
| 01 | 8502 | 72030 | Utilities - Hydro | \$ 41,525.49 | \$ 50,000.00 | \$ 44,617.21 | \$ 45,000.00 | \$ (5,000.00) |
| 01 | 8502 | 72031 | Utilities - Gas | \$ 4,528.65 | \$ 5,000.00 | \$ 6,414.18 | \$ 5,200.00 | \$ 200.00 |
| 01 | 8502 | 72032 | Utilities - Water | \$ 3,418.82 | \$ 3,000.00 | \$ 4,592.48 | \$ 4,100.00 | \$ 1,100.00 |
| 01 | 8502 | 72033 | Utilities - Sewage | \$ 2,712.39 | \$ 2,500.00 | \$ 3,716.94 | \$ 3,300.00 | \$ 800.00 |
| 01 | 8502 | 72100 | Office Equipment - R&M | \$ 11,000.00 | \$ 32,900.00 | \$ 13,476.46 | \$ 25,500.00 | \$ (7,400.00) |
| 01 | 8502 | 72200 | Mach and Equip - R&M | \$ 9,007.25 | \$ 18,800.00 | \$ 15,174.28 | \$ 15,200.00 | \$ (3,600.00) |
| 01 | 8502 | 72220 | Mach and Equip - Lease/Rent | \$ 743.04 | \$ 800.00 | \$ 894.98 | \$ 900.00 | \$ 100.00 |
| 01 | 8502 | 73710 | Audit | \$ 700.00 | \$ 700.00 | \$ 700.00 | | \$ (700.00) |
| 01 | 8502 | 77450 | Insurance | \$ 4,722.84 | \$ 5,000.00 | \$ 2,719.96 | \$ 6,250.00 | \$ 1,250.00 |
| 01 | 8502 | 77800 | Property Taxes | \$ 3,485.34 | \$ 3,700.00 | \$ 3,500.92 | \$ 3,500.00 | \$ (200.00) |
| 01 | 8502 | 78200 | Transfer to Reserve Fund | \$ 121,337.41 | \$ 41,582.00 | \$ 117,149.27 | \$ 45,416.00 | \$ 3,834.00 |
| 01 | 8502 | 79200 | Town Goderich-Admin./Managmnt/Grounds | \$ 28,400.00 | \$ 30,400.00 | \$ 30,400.00 | \$ 30,400.00 | \$ - |
| 01 | 8502 | 81015 | Capital - Equipment & Furniture | \$ 7,199.51 | | | | \$ - |
| | | | TOTAL EXPENDITURES | \$ 356,505.13 | \$ 358,500.00 | \$ 368,653.22 | \$ 379,500.00 | \$ 21,000.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | Notes: | | | | | |
| 01 | 8502 | 51051 | Lease Revenue - Physicians & Lab | \$ (181,000.00) | | | | |
| | | | Family Health Team | \$ (195,000.00) | | | | |
| | | | | \$ (376,000.00) | | | | |
| 01 | 8502 | 55790 | Lab - recover taxes | \$ (3,500.00) | | | | |
| 01 | 8502 | 72000 | Mat cleaning | \$ 3,700.00 | | | | |
| | | | Yearly Pest Control | \$ 720.00 | | | | |
| | | | Annual security/fire/sprinkler alarm testing | \$ 2,000.00 | | | | |
| | | | annual testing/maintenance generator | \$ 700.00 | | | | |
| | | | General allocation | \$ 35,000.00 | | | | |
| | | | Security camera | \$ 3,000.00 | | | | |
| | | | Painting | \$ 15,000.00 | | | | |
| | | | LED Lighting conversion | \$ 15,240.00 | | | | |
| | | | | \$ 75,360.00 | | | | |
| 01 | 8502 | 72100 | Includes allocation for: | | | | | |
| | | | Contribution to tenant IT maintenance requirements | \$ 11,500.00 | annual max. contribution by Landlord to IT maintenance costs | | | |
| | | | Physicians personal offices | \$ 5,000.00 | | | | |
| | | | Common Area requirements | \$ 7,500.00 | | | | |
| | | | General allocation | \$ 1,500.00 | | | | |
| | | | | \$ 25,500.00 | | | | |
| 01 | 8502 | 72200 | General Scientific | \$ 1,200.00 | Annual mtce vaccine fridges | | | |
| | | | Main/Insp. Wheel chairs | \$ 200.00 | | | | |

| | | | | | | | |
|----|------|-------|--|--------------|--|--|--|
| | | | Maint/Inspect Medical equipment | \$ 4,000.00 | | | |
| | | | Maint/Inspect Instrument washer | \$ 7,800.00 | | | |
| | | | various repairs/general allocation | \$ 2,000.00 | | | |
| | | | | \$ 15,200.00 | | | |
| 01 | 8502 | 78200 | to MVMC Reserve Fund | \$ 45,416.00 | | | |
| | | | (for future capital requirements) | | | | |
| 01 | 8502 | 79200 | Includes allocation for management | | | | |
| | | | Public works - snow removal | \$ 8,000.00 | | | |
| | | | Parks - grass cutting, landscaping | \$ 8,000.00 | | | |
| | | | General Administration | \$ 6,000.00 | | | |
| | | | General Administration - sidewalk snow removal and salting | \$ 8,400.00 | | | |
| | | | | \$ 30,400.00 | | | |
| | | | | | | | |
| | | | | | | | |

2023 BUDGET

TOURIST CENTRE

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---------------------------------|---------------|---------------|---------------|----------------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 8650 | 51051 | Rent, Fees - Building | \$ (2,400.00) | \$ (2,400.00) | \$ (2,400.00) | \$ (2,400.00) | \$ - |
| 01 | 8650 | 51072 | Federal Grants | \$ (6,447.75) | | | | \$ - |
| 01 | 8650 | 55050 | Sale of Trinkets | | | \$ (2,725.78) | \$ (5,000.00) | -\$ 5,000.00 |
| | | | TOTAL REVENUES | \$ (8,847.75) | \$ (2,400.00) | \$ (5,125.78) | \$ (7,400.00) | \$ (5,000.00) |
| | | | EXPENDITURE | | | | | |
| 01 | 8650 | 71000 | Salaries | \$ 28,136.36 | \$ 41,153.00 | \$ 39,028.96 | \$ 42,388.00 | \$ 1,235.00 |
| 01 | 8650 | 71010 | Salaries - Caretaking | \$ 6,668.45 | \$ 8,756.00 | \$ 5,974.03 | \$ 9,327.00 | \$ 571.00 |
| 01 | 8650 | 71500 | Benefits | \$ 4,584.92 | \$ 6,342.00 | \$ 6,164.50 | \$ 8,566.00 | \$ 2,224.00 |
| 01 | 8650 | 71510 | Benefits-Caretaking | \$ 1,959.81 | \$ 2,295.00 | \$ 1,755.80 | \$ 3,238.00 | \$ 943.00 |
| 01 | 8650 | 72000 | Building - R&M | \$ 4,671.50 | \$ 5,150.00 | \$ 3,957.49 | \$ 5,500.00 | \$ 350.00 |
| 01 | 8650 | 72020 | Rent | \$ 18,407.42 | \$ 18,100.00 | \$ 18,741.90 | \$ 18,500.00 | \$ 400.00 |
| 01 | 8650 | 72030 | Utilities - Hydro | \$ 1,105.94 | \$ 1,000.00 | \$ 1,503.89 | \$ 1,300.00 | \$ 300.00 |
| 01 | 8650 | 72031 | Utilities - Gas | \$ 1,184.41 | \$ 1,200.00 | \$ 1,346.42 | \$ 1,200.00 | \$ - |
| 01 | 8650 | 72032 | Utilities - Water | \$ 564.46 | \$ 550.00 | \$ 590.13 | \$ 550.00 | \$ - |
| 01 | 8650 | 72033 | Utilities - Sewage | \$ 442.29 | \$ 450.00 | \$ 472.49 | \$ 450.00 | \$ - |
| 01 | 8650 | 72100 | Office Equipment - R&M | \$ 284.56 | \$ 900.00 | \$ 473.09 | \$ 900.00 | \$ - |
| 01 | 8650 | 73310 | Clothing and Safety Apparel | \$ 765.23 | \$ 1,000.00 | \$ 412.60 | \$ 1,000.00 | \$ - |
| 01 | 8650 | 73520 | Trinkets Purchases for Resale | | | | \$ 3,000.00 | \$ 3,000.00 |
| 01 | 8650 | 73750 | Other Professional Services | \$ 11,725.80 | | \$ 1,375.00 | | \$ - |
| 01 | 8650 | 77450 | Insurance | | \$ 55.00 | \$ 32.88 | \$ 55.00 | \$ - |
| 01 | 8650 | 77800 | Property Taxes | \$ 5,094.01 | \$ 5,100.00 | \$ 5,112.37 | \$ 5,130.00 | \$ 30.00 |
| | | | TOTAL EXPENDITURES | \$ 85,595.16 | \$ 92,051.00 | \$ 86,941.55 | \$ 101,104.00 | \$ 9,053.00 |
| | | | TOTAL NET DEPARTMENTEXPENDITURE | \$ 76,747.41 | \$ 89,651.00 | \$ 81,815.77 | \$ 93,704.00 | \$ 4,053.00 |
| 01 | 8650 | 51051 | Office space rent (BIA) | \$ (2,400.00) | | | | |
| 01 | 8650 | 71000 | 4 summer students | | | | | |
| 01 | 8650 | 72000 | Includes accessible ramp | | | | | |
| 01 | 8650 | 73310 | clothing for tourism staff | \$ 1,000.00 | | | | |

2023 BUDGET

FESTIVAL OF LIGHTS

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|--------|------|-------|------------------------------------|----------------|--------------------------------|--------------|---------------|---------------|
| 01 | 8700 | 54500 | Donations | (\$5,000.00) | | | | |
| 01 | 8700 | 59100 | Transfer from Reserve Funds | (\$10,000.00) | (\$5,000.00) | | (\$5,000.00) | \$0.00 |
| | | | TOTAL REVENUES | \$ (15,000.00) | \$ (5,000.00) | \$ - | \$ (5,000.00) | \$ - |
| | | | EXPENDITURE | | | | | |
| 01 | 8700 | 71000 | Salaries | \$ 18,718.44 | \$ 31,912.00 | \$ 21,305.33 | \$ 25,914.00 | (\$5,998.00) |
| 01 | 8700 | 71500 | Benefits | \$ 3,590.70 | \$ 12,520.00 | \$ 4,121.16 | \$ 9,709.00 | (\$2,811.00) |
| 01 | 8700 | 72030 | Utilities - Hydro | \$ 418.52 | \$ 350.00 | \$ 553.45 | \$ 350.00 | \$0.00 |
| 01 | 8700 | 72250 | Decorations - R&M | \$ 33,851.08 | \$ 16,500.00 | \$ 18,643.82 | \$ 21,500.00 | \$5,000.00 |
| 01 | 8700 | 73400 | Advertising, Signs & Posters | \$ 2,014.14 | \$ 3,700.00 | \$ 3,705.09 | \$ 3,700.00 | \$0.00 |
| 01 | 8700 | 73410 | Gifts, Flowers, Awards | \$ 373.91 | \$ 600.00 | \$ 525.09 | \$ 600.00 | \$0.00 |
| 01 | 8700 | 73440 | Entertainment | \$ 225.00 | \$ 250.00 | \$ 400.00 | \$ 500.00 | \$250.00 |
| 01 | 8700 | 77400 | Miscellaneous | \$ 30.52 | \$ 100.00 | \$ - | \$ 100.00 | \$0.00 |
| 01 | 8700 | 77855 | Parade - Bands | \$ 2,235.54 | \$ 3,400.00 | \$ 1,743.55 | \$ 3,400.00 | \$0.00 |
| 01 | 8700 | 78200 | Transfer to Reserve Fund | \$ 15,000.00 | \$ 5,000.00 | \$ 5,000.00 | \$ 5,000.00 | \$0.00 |
| | | | TOTAL EXPENDITURES | \$ 76,457.85 | \$ 74,332.00 | \$ 55,997.49 | \$ 70,773.00 | \$ (3,559.00) |
| | | | TOTAL NET DEPARTMENT EXPE | \$ 61,457.85 | \$ 69,332.00 | \$ 55,997.49 | \$ 65,773.00 | \$ (3,559.00) |
| Notes: | | | | | | | | |
| 01 | 8700 | 59100 | Festival of Lights RF | (\$5,000.00) | purchase christmas decorations | | | |
| 01 | 8700 | 72250 | general allocation | \$ 16,500.00 | | | | |
| | | | Additional decorations | \$ 5,000.00 | every other year | | | |
| | | | | \$ 21,500.00 | | | | |
| 01 | 8700 | 78200 | to Festival of Lights Reserve Fund | \$ 5,000.00 | | | | |

2023 BUDGET

CHILDREN'S FESTIVAL

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|-------------------------------------|-------------|---------------|---------------|----------------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 8710 | 54500 | Donations | | \$ (3,000.00) | \$ (8,433.30) | \$ (5,000.00) | \$ (2,000.00) |
| 01 | 8710 | 55790 | Miscellaneous recoveries | \$ (180.00) | | | | |
| | | | | \$ (180.00) | \$ (3,000.00) | \$ (8,433.30) | \$ (5,000.00) | \$ (2,000.00) |
| | | | EXPENDITURE | | | | | |
| 01 | 8710 | 71000 | Salaries | | \$ 354.00 | \$ 87.66 | \$ 361.00 | \$ 7.00 |
| 01 | 8710 | 71500 | Benefits | | \$ 138.00 | \$ 10.24 | \$ 140.00 | \$ 2.00 |
| 01 | 8710 | 73100 | Office Supplies | | \$ 100.00 | \$ 43.23 | \$ 100.00 | \$ - |
| 01 | 8710 | 73400 | Advertising, Signs & Posters | | \$ 1,700.00 | \$ 843.59 | \$ 1,700.00 | \$ - |
| 01 | 8710 | 73410 | Gifts, Flowers, Awards | | \$ 150.00 | \$ - | \$ 150.00 | \$ - |
| 01 | 8710 | 73440 | Entertainment | | \$ 5,000.00 | \$ 3,461.79 | \$ 6,000.00 | \$ 1,000.00 |
| 01 | 8710 | 77360 | Rental - Tents, bus, washrooms, etc | | \$ 400.00 | | \$ 1,000.00 | \$ 600.00 |
| 01 | 8710 | 77400 | Festival Supplies | \$ 1,187.53 | \$ 1,500.00 | \$ 2,199.39 | \$ 2,000.00 | \$ 500.00 |
| 01 | 8710 | 77500 | Honoraria | | \$ 3,500.00 | \$ 3,900.00 | \$ 4,000.00 | \$ 500.00 |
| | | | TOTAL EXPENDITURES | \$ 1,187.53 | \$ 12,842.00 | \$ 10,545.90 | \$ 15,451.00 | \$ 2,609.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 1,007.53 | \$ 9,842.00 | \$ 2,112.60 | \$ 10,451.00 | \$ 609.00 |

2023 BUDGET

SPECIAL EVENTS

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---|----------------|--------------------------------------|--------------|----------------|----------------|
| | | | REVENUES | | | | | |
| 01 | 8720 | 51052 | Ontario Grants | | | | \$ (40,000.00) | \$ (40,000.00) |
| 01 | 8720 | 54400 | Admissions | | | | \$ (15,000.00) | \$ (15,000.00) |
| 01 | 8720 | 54500 | Donations | | | | \$ (5,000.00) | \$ (5,000.00) |
| 01 | 8720 | 59050 | Transfer from Reserve | | | | \$ (28,000.00) | \$ (28,000.00) |
| | | | TOTAL REVENUES | \$ - | \$ - | \$ - | \$ (88,000.00) | \$ (88,000.00) |
| | | | EXPENDITURE | | | | | |
| 01 | 8720 | 73400 | Advertising, Signs & Posters | | | | \$ 10,000.00 | \$ 10,000.00 |
| 01 | 8720 | 73430 | Promotion | | | | \$ 7,000.00 | \$ 7,000.00 |
| 01 | 8720 | 73440 | Entertainment | | | | \$ 20,000.00 | \$ 20,000.00 |
| 01 | 8720 | 73450 | Receptions | | | | \$ 34,250.00 | \$ 34,250.00 |
| 01 | 8720 | 77400 | Miscellaneous | | | | \$ 20,000.00 | \$ 20,000.00 |
| 01 | 8720 | 78100 | Transfer to Reserve | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ - |
| | | | TOTAL EXPENDITURES | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 101,250.00 | \$ 91,250.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 13,250.00 | \$ 3,250.00 |
| 01 | 8720 | 59050 | Community Economic Development Reserve | \$ (28,000.00) | Salt Festival | | | |
| 01 | 8720 | 73450 | Salt Festival | \$ 31,000.00 | | | | |
| | | | Hockey event | \$ 3,250.00 | | | | |
| | | | | \$ 34,250.00 | | | | |
| 01 | 8720 | 78100 | Transfer to Future Special Events Reserve | \$ 10,000.00 | 200 Yr Anniversary | | | |
| | | | | | Town of Goderich was founded in 1827 | | | |

2023 BUDGET

BUSINESS IMPROVEMENT AREA

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---|-----------------|-----------------|-----------------|-----------------|----------------|
| | | | REVENUES | | | | | |
| 01 | 8800 | 41045 | Suppl. Levy - Commercial, Industrial | | \$ (1,000.00) | \$ (164.34) | \$ (1,000.00) | \$ - |
| 01 | 8800 | 45900 | Business Improvement area levy | \$ (125,460.26) | \$ (125,460.00) | \$ (125,460.26) | \$ (125,460.00) | \$ - |
| 01 | 8800 | 51052 | Ontario Grants | | \$ (5,000.00) | \$ (43,957.62) | \$ (5,000.00) | \$ - |
| 01 | 8800 | 51072 | Federal Grants | | \$ (5,000.00) | \$ (2,025.00) | \$ (2,500.00) | \$ 2,500.00 |
| 01 | 8800 | 54500 | Donations | \$ (263.48) | \$ (500.00) | \$ (4,557.50) | \$ (4,500.00) | \$ (4,000.00) |
| 01 | 8800 | 55790 | Recoveries/Sponsorships | \$ (23,929.70) | \$ (25,000.00) | \$ (27,292.57) | \$ (27,000.00) | \$ (2,000.00) |
| 01 | 8800 | 59100 | Transfer from Reserve Funds | \$ (26,695.23) | \$ (35,000.00) | \$ (25,399.15) | \$ (20,000.00) | \$ 15,000.00 |
| | | | TOTAL REVENUES | \$ (176,348.67) | \$ (196,960.00) | \$ (228,856.44) | \$ (185,460.00) | \$ 11,500.00 |
| | | | EXPENDITURE | | | | | |
| 01 | 8800 | 71000 | Salaries | \$ 64,560.00 | \$ 57,000.00 | \$ 57,029.91 | \$ 55,700.00 | \$ (1,300.00) |
| 01 | 8800 | 71025 | Office Admin/Telephone/Internet/Computer | \$ 3,514.69 | \$ 1,100.00 | \$ 1,105.74 | \$ 1,100.00 | \$ - |
| 01 | 8800 | 71029 | Beautification | \$ 41,854.94 | \$ 20,500.00 | \$ 60,172.21 | \$ 25,000.00 | \$ 4,500.00 |
| 01 | 8800 | 71500 | Benefits | \$ 7,988.09 | \$ 8,300.00 | \$ 9,470.49 | \$ 13,900.00 | \$ 5,600.00 |
| 01 | 8800 | 72020 | Rent | \$ 2,400.00 | \$ 2,400.00 | \$ 2,400.00 | \$ 2,400.00 | \$ - |
| 01 | 8800 | 72410 | Grounds - R&M - Supplies - Benches | \$ 2,455.47 | \$ 2,500.00 | \$ - | \$ 500.00 | \$ (2,000.00) |
| 01 | 8800 | 73100 | Office Supplies | \$ 198.31 | \$ 500.00 | \$ 236.62 | \$ 500.00 | \$ - |
| 01 | 8800 | 73250 | Tax Write-Offs | | \$ 3,400.00 | \$ 5,707.12 | \$ 3,400.00 | \$ - |
| 01 | 8800 | 73400 | Advertising, Signs & Posters,Events Program | \$ 11,460.81 | \$ 50,000.00 | \$ 50,141.77 | \$ 18,070.00 | \$ (31,930.00) |
| 01 | 8800 | 73410 | Gifts, Flowers, Awards | \$ 1,061.06 | \$ 1,400.00 | \$ 1,734.12 | \$ 1,400.00 | \$ - |
| 01 | 8800 | 73420 | Events Programming | \$ 1,170.24 | \$ 18,000.00 | \$ 18,444.47 | \$ 14,600.00 | \$ (3,400.00) |
| 01 | 8800 | 73425 | Festival Event | \$ 92.39 | \$ 15,000.00 | \$ 15,004.97 | \$ 42,000.00 | \$ 27,000.00 |
| 01 | 8800 | 73600 | Conferences - Registration | | \$ 2,500.00 | \$ 181.52 | \$ 190.00 | \$ (2,310.00) |
| 01 | 8800 | 73710 | Audit | \$ 500.00 | \$ 500.00 | \$ 500.00 | \$ 500.00 | \$ - |
| 01 | 8800 | 73750 | Other Professional Services(website) | \$ 185.24 | \$ 1,200.00 | \$ 146.53 | \$ 2,100.00 | \$ 900.00 |
| 01 | 8800 | 73780 | Association Membership | \$ 441.98 | \$ 500.00 | \$ 446.75 | \$ 500.00 | \$ - |
| 01 | 8800 | 77300 | Meetings | | \$ 1,000.00 | | \$ 1,000.00 | \$ - |
| 01 | 8800 | 77350 | Mileage/Travel | | \$ 500.00 | | \$ 100.00 | \$ (400.00) |
| 01 | 8800 | 77400 | Miscellaneous | \$ 5,000.00 | \$ 1,000.00 | \$ 5,634.22 | \$ 1,000.00 | \$ - |
| 01 | 8800 | 78200 | Transfer to Reserve Fund | \$ 32,965.45 | \$ 9,160.00 | | \$ 1,000.00 | \$ (8,160.00) |
| 01 | 8800 | 79200 | Allocated Administration | \$ 500.00 | \$ 500.00 | \$ 500.00 | \$ 500.00 | \$ - |
| | | | TOTAL EXPENDITURES | \$ 176,348.67 | \$ 196,960.00 | \$ 228,856.44 | \$ 185,460.00 | -\$ 11,500.00 |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01 | 8800 | 55790 | Recoveries/Sponsorships | | | | | |
| | | | Festival Revenue | | \$ (10,000.00) | | | |
| | | | Miscellaneous | | \$ (5,000.00) | | \$ (15,000.00) | |
| | | | Sponsors | | \$ (10,000.00) | | | |
| | | | Ladies Night Out | | | | \$ (2,000.00) | |
| | | | Town of Goderich - planters | | | | \$ (5,000.00) | |
| | | | Compass Minerals | | | | \$ (5,000.00) | |
| | | | Memorial Bench - public | | | | | |
| | | | Total Recoveries Sponsorships | \$ 0.00 | (\$25,000.00) | \$ 0.00 | (\$27,000.00) | |

2023 BUDGET

BUSINESS IMPROVEMENT AREA

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | |
|----|------|-------|--|-------------|---------------|-------------|---------------|--|
| 01 | 8800 | 59100 | Transfer from Reserve Funds | | | | | |
| | | | Downtown Promotion Funding | | (\$35,000.00) | | | |
| | | | Self-watering planters | | | | (\$10,000.00) | |
| | | | Sound System set up and network | | | | (\$10,000.00) | |
| | | | | | (\$35,000.00) | | (\$20,000.00) | |
| 01 | 8800 | 71000 | Salaries | | | | | |
| | | | BIA Manager | | \$48,000.00 | | \$48,700.00 | |
| | | | BIA Summer Student | | \$9,000.00 | | \$2,300.00 | |
| | | | Support Staff | | | | \$4,700.00 | |
| | | | | \$0.00 | \$57,000.00 | \$0.00 | \$55,700.00 | |
| 01 | 8800 | 71025 | Office Admin/Telephone/Computer | | | | | |
| | | | Domain Name Registration | | \$55.00 | | \$55.00 | |
| | | | Hurontel office phone | | \$350.00 | | \$350.00 | |
| | | | BIA cell phone - data costs | | \$605.00 | | \$605.00 | |
| | | | Miscellaneous/Computer Repair/ Business Cell Phone | | \$90.00 | | \$90.00 | |
| | | | | \$0.00 | \$1,100.00 | \$0.00 | \$1,100.00 | |
| 01 | 8800 | 71029 | Beautification | | | | | |
| | | | Banners | | \$2,900.00 | | | |
| | | | misc sound system | | | | \$10,000.00 | |
| | | | Self Watering Hanging Baskets | | | | \$10,000.00 | |
| | | | Christmas Baskets in Courthouse Park | | \$2,500.00 | | \$2,700.00 | |
| | | | Fall Decoration | | \$600.00 | | \$300.00 | |
| | | | MISC | | \$13,500.00 | | \$1,000.00 | |
| | | | Christmas Lights | | \$1,000.00 | | \$1,000.00 | |
| | | | | \$0.00 | \$20,500.00 | \$0.00 | \$25,000.00 | |
| 01 | 8800 | 73420 | Events programming | | | | | |
| | | | Sponsorship MultiCultural Festival | | \$1,000.00 | | | |
| | | | Sponsorship Canada Day Celebrations | | \$250.00 | | \$250.00 | |
| | | | Sponsorship Celtic College Concerts | | \$1,500.00 | | \$1,000.00 | |
| | | | BIA Concert Series (350 x 12) | | \$8,000.00 | | \$10,500.00 | |
| | | | Movie Night Expenses | | \$2,500.00 | | \$2,500.00 | |
| | | | ICEtacular expenses | | \$750.00 | | | |
| | | | Mr. & Mrs Claus - No Tax Sunday/Miscellaneous | | \$1,000.00 | | \$350.00 | |
| | | | Fire & Ice Festival | | \$3,000.00 | | | |
| | | | (dependent on any restrictions in place) | \$0.00 | \$18,000.00 | \$0.00 | \$14,600.00 | |
| 01 | 8800 | 73750 | Other Professional Services | | | | | |
| | | | Website hosting fee - Squarespace | | \$300.00 | | \$300.00 | |
| | | | Sound Tech for Concerts | | \$900.00 | | \$1,800.00 | |
| | | | | \$0.00 | \$1,200.00 | \$0.00 | \$2,100.00 | |
| 01 | 8800 | 77350 | Mileage/Travel | | | | | |
| | | | Conferences | | \$ 500.00 | | \$ 100.00 | |
| | | | | \$0.00 | \$500.00 | \$0.00 | \$100.00 | |

2023 BUDGET

BUSINESS IMPROVEMENT AREA

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | |
|----|------|-------|--|-------------|-------------|-------------|-------------|--|
| 01 | 8800 | 73425 | Festival Event | | | | | |
| | | | Candy Canes for No Tax Sunday | | \$200.00 | | \$200.00 | |
| | | | Punk Night | | | | \$1,000.00 | |
| | | | Winter Ice and Fire Festival | | \$6,000.00 | | | |
| | | | Launch | | | | \$30,000.00 | |
| | | | Summer Festival | | \$8,800.00 | | \$10,800.00 | |
| | | | | \$0.00 | \$15,000.00 | \$0.00 | \$42,000.00 | |
| 01 | 8800 | 73600 | Conferences - Registrations | | | | | |
| | | | OBIAA National Conference | | \$850.00 | | | |
| | | | OBIAA National Conference - Hotel | | \$600.00 | | | |
| | | | First Aid CPR Training | | \$140.00 | | \$140.00 | |
| | | | Spirit of Success Dinner | | \$100.00 | | | |
| | | | Mayor's Luncheon | | \$50.00 | | \$50.00 | |
| | | | Staff Education | | \$760.00 | | | |
| | | | | \$0.00 | \$2,500.00 | \$0.00 | \$190.00 | |
| 01 | 8800 | 73780 | Association Memberships | | | | | |
| | | | OBIAA Membership | | \$250.00 | | \$250.00 | |
| | | | Huron Chamber 3 star Membership | | \$250.00 | | \$250.00 | |
| | | | | \$0.00 | \$500.00 | \$0.00 | \$500.00 | |
| 01 | 8800 | 77400 | Miscellaneous | | | | | |
| | | | Covid Expenses | | \$1,000.00 | | \$1,000.00 | |
| 01 | 8800 | 73400 | Advertising Signs Posters, Programming | | | | | |
| | | | BIA AGM & All Member Meetings | | \$200.00 | | | |
| | | | Spooktacular | | \$911.00 | | \$100.00 | |
| | | | Ladies Night Out | | \$2,000.00 | | \$2,000.00 | |
| | | | No Tax Sunday | | \$250.00 | | \$500.00 | |
| | | | Visitors Guide | | \$500.00 | | \$500.00 | |
| | | | Town of Goderich Maps - parking logo | | \$89.00 | | \$89.00 | |
| | | | BIA Map Brochure Spring & Summer Printing | | \$1,500.00 | | \$500.00 | |
| | | | Radio/ Outdoor Days - replaces Sizzling Summer | | \$750.00 | | \$750.00 | |
| | | | Radio/Posters - Summer Evening Concert Series | | \$1,133.00 | | \$1,500.00 | |
| | | | Posters/ BIA Outdoor Movie Night | | \$100.00 | | | |
| | | | Lifestyle Magazine | | \$500.00 | | | |
| | | | Posters | | | | \$631.00 | |
| | | | Stops Along The Way | | | | \$500.00 | |
| | | | Winterfest Scavenger Hunt | | \$700.00 | | | |
| | | | Winterfest Radio Ads | | \$1,000.00 | | | |
| | | | Punk Night | | | | \$350.00 | |
| | | | Launch | | | | \$1,500.00 | |
| | | | Summer music | | | | \$600.00 | |
| | | | Google Display Ads | | | | \$1,600.00 | |
| | | | January - December Display Ads | | \$2,250.00 | | | |
| | | | Coastal Summer display | | \$1,500.00 | | \$750.00 | |
| | | | 4 sponsored content ads (quarterly) | | \$3,524.00 | | \$3,300.00 | |
| | | | 3 Sponsored content ads summer urban markets | | \$6,093.00 | | | |
| | | | spotify | | | | \$1,500.00 | |
| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | |
| | | | Social media ads Summer Urban markets | | \$1,500.00 | | | |

2023 BUDGET

BUSINESS IMPROVEMENT AREA

| | | | | | | | |
|--|--|------------------------------|--------|-------------|--------|-------------|--|
| | | Social media boosts for 2022 | | \$500.00 | | \$500.00 | |
| | | Misc Radio Ads | | | | \$900.00 | |
| | | Downtown Promotion Funding | | \$25,000.00 | | | |
| | | | \$0.00 | \$50,000.00 | \$0.00 | \$18,070.00 | |
| | | | | | | | |

2023 BUDGET

FARMER'S MARKET

| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | Budget Change |
|----|------|-------|---------------------------------------|----------------|----------------|----------------|----------------|---------------|
| | | | REVENUES | | | | | |
| 01 | 8830 | 54600 | Registrations | \$ (16,814.00) | \$ (20,000.00) | \$ (25,761.00) | \$ (25,000.00) | \$ (5,000.00) |
| 01 | 8830 | 54601 | Flea Market | | | \$ (7,820.00) | \$ (12,000.00) | |
| 01 | 8830 | 55790 | Misc. Recoveries | | | \$ (1,740.00) | | \$ - |
| | | | TOTAL REVENUES | \$ (16,814.00) | \$ (20,000.00) | \$ (35,321.00) | \$ (37,000.00) | \$ (5,000.00) |
| | | | | | | | | |
| 01 | 8830 | 71000 | Salaries | \$ 3,381.30 | \$ 8,300.00 | \$ 15,242.70 | \$ 17,050.00 | \$ 8,750.00 |
| 01 | 8830 | 71500 | Benefits | \$ 553.25 | \$ 2,000.00 | \$ 2,493.94 | \$ 2,500.00 | \$ 500.00 |
| 01 | 8830 | 73100 | Office Supplies | | \$ 100.00 | | \$ 100.00 | \$ - |
| 01 | 8830 | 73400 | Advertising, Signs & Posters | \$ 3,012.10 | \$ 4,000.00 | \$ 5,442.05 | \$ 6,000.00 | \$ 2,000.00 |
| 01 | 8830 | 73780 | Association Membership | \$ 178.08 | \$ 350.00 | \$ 203.52 | \$ 350.00 | \$ - |
| 01 | 8830 | 77400 | Miscellaneous | \$ 2,240.48 | \$ 1,000.00 | \$ 1,854.93 | \$ 1,000.00 | \$ - |
| 01 | 8830 | 78200 | Transfer to Reserve Fund | \$ 7,448.79 | \$ 4,250.00 | \$ 10,083.86 | \$ 10,000.00 | \$ 5,750.00 |
| | | | | | | | | |
| | | | TOTAL EXPENDITURES | \$ 16,814.00 | \$ 20,000.00 | \$ 35,321.00 | \$ 37,000.00 | \$ 17,000.00 |
| | | | | | | | | |
| | | | TOTAL NET DEPARTMENT EXPENDITURES | \$ - | \$ - | \$ - | \$ - | \$ 12,000.00 |
| | | | | | | | | |
| | | | | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | |
| 01 | 8830 | 71000 | Salaries | | | | | |
| | | | Market Staff | | | | \$ 7,235.00 | |
| | | | 50% summer student | | \$ 2,300.00 | | \$ 2,300.00 | |
| | | | Lynn | | \$ 6,000.00 | | \$ 7,515.00 | |
| | | | | \$ - | \$ 8,300.00 | \$ - | \$ 17,050.00 | |
| 01 | 8830 | 71500 | Benefits | | \$ 2,000.00 | | \$ 2,500.00 | |
| 01 | 8830 | 73400 | Advertising | | | | | |
| | | | Radio - 3 stations | | \$ 3,000.00 | | \$ 3,000.00 | |
| | | | Promotions handouts | | | | \$ 2,000.00 | |
| | | | New Signs | | \$ 700.00 | | \$ 700.00 | |
| | | | Facebook | | \$ 100.00 | | \$ 100.00 | |
| | | | Print Advertising | | \$ 200.00 | | \$ 200.00 | |
| | | | | \$ - | \$ 4,000.00 | \$ - | \$ 6,000.00 | |
| 01 | 8830 | 77400 | Miscellaneous | | | | | |
| | | | Golf Shirts BIA Staff | | \$ 100.00 | | \$ 100.00 | |
| | | | Vendor Appreciation Saturday | | \$ 100.00 | | \$ 350.00 | |
| | | | Vendor Appreciation Sunday | | | | \$ 250.00 | |
| | | | Miscellaneous | | | | \$ 300.00 | |
| | | | Covid supplies - Handwashing Stations | | \$ 800.00 | | | |
| | | | Total | \$ 0.00 | \$ 1,000.00 | \$ 0.00 | \$ 1,000.00 | |

2023 BUDGET

FARMER'S MARKET

| | | | | | | | | |
|--|------|-------|-----------------------------|--------|------------|--------|-------------|--|
| 01 | 8830 | 73780 | Association Membership | | | | | |
| | | | Farmers Market Ontario | | \$350.00 | | \$350.00 | |
| | | | Total | \$0.00 | \$350.00 | \$0.00 | \$350.00 | |
| | | | | | | | | |
| 01 | 8830 | 78200 | Surplus to BIA Reserve Fund | | \$4,150.00 | | \$10,000.00 | |
| Funds may be reallocated to different line items subject to the approval of the Board' | | | | | | | | |

