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2026 DRAFT BUDGET

GENERAL REVENUES

1

				2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
			REVENUE					
01	1005	41043	General Levy - Residential	\$ (8,354,072.38)	\$ (8,641,276.00)	\$ (8,641,275.85)	\$ (9,036,378.00)	\$ (395,102.00)
01	1005	41044	General Levy - Commercial, Industrial	\$ (1,750,498.82)	\$ (1,811,210.00)	\$ (1,811,210.34)	\$ (2,174,787.00)	\$ (363,577.00)
01	1005	41045	Suppl. Levy - Commercial, Industrial	\$ (12,298.81)	\$ (10,000.00)	\$ (272,625.23)	\$ (10,000.00)	\$ -
01	1005	41100	Suppl. Levy - Residential	\$ (81,372.31)	\$ (90,000.00)	\$ (102,387.38)	\$ (90,000.00)	\$ -
01	1005	45100	Railway rights-of-way	\$ (1,239.06)	\$ (1,250.00)	\$ (1,233.10)	\$ (1,250.00)	\$ -
01	1005	47100	Payt in lieu - Canada - Public Works	\$ (12,292.10)	\$ (11,791.00)	\$ (12,472.63)	\$ (12,749.00)	\$ (958.00)
01	1005	47320	Payt in lieu - Ontario - Hospitals	\$ (4,688.00)	\$ (4,700.00)	\$ (4,665.79)	\$ (4,712.00)	\$ (12.00)
01	1005	47410	Payt in lieu - Prov. Ent. - OHC	\$ (4,768.54)	\$ (4,626.00)	\$ (4,819.89)	\$ (4,898.00)	\$ (272.00)
01	1005	47420	Payt in lieu - Prov. Ent. - Hydro	\$ (2,237.77)	\$ (2,172.00)	\$ (2,261.87)	\$ (2,299.00)	\$ (127.00)
01	1005	47530	Payt in lieu - Munic. Ent. - Hydro	\$ (18,216.43)	\$ (15,549.00)	\$ (16,122.80)	\$ (16,386.00)	\$ (837.00)
01	1005	47540	Payt in lieu - Munic. Ent. - Landfill	\$ -	\$ (2,199.00)	\$ (2,289.77)	\$ (2,327.00)	\$ (128.00)
01	1005	47550	Payt in lieu - Munic. Ent. - Town	\$ (16,598.60)	\$ (16,102.00)	\$ (16,777.33)	\$ (17,051.00)	\$ (949.00)
01	1005	51046	Unconditional Grants -OMPF	\$ (1,683,400.00)	\$ (1,850,300.00)	\$ (1,850,300.00)	\$ (2,072,300.00)	\$ (222,000.00)
01	1005	53010	Surplus/(Deficit) General Fund		\$ (253,447.00)		\$ (212,760.00)	\$ 40,687.00
01	1005	55600	Gas rebate ECNG			\$ (996.12)		\$ -
01	1005	56500	Penalty and interest	\$ (59,732.74)	\$ (45,000.00)	\$ (77,752.46)	\$ (45,000.00)	\$ -
01	1005	56600	Interest - Bank	\$ (515,990.66)	\$ (300,000.00)	\$ (266,009.61)	\$ (300,000.00)	\$ -
01	1005	56685	Interest - Loans - EARTH Corporation	\$ (70,647.92)	\$ (70,648.00)	\$ (70,647.92)	\$ (70,648.00)	\$ -
01	1005	56695	Interest - Other	\$ (25,683.24)	\$ (7,500.00)	\$ (10,868.28)	\$ (7,500.00)	\$ -
01	1005	56699	Income from Government Bus. Enterprise					\$ -
			TOTAL REVENUES	\$ (12,613,737.38)	\$ (13,137,770.00)	\$ (13,164,716.37)	\$ (14,081,045.00)	\$ (943,275.00)
			TOTAL NET DEPARTMENT REVENUES	\$ (12,613,737.38)	\$ (13,137,770.00)	\$ (13,164,716.37)	\$ (14,081,045.00)	\$ (943,275.00)
01	1005	56685	Portion of interest - from EARTH Corporation demand loan					

				2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
			REVENUES					
01	1010	55710	Expense recoveries					
			TOTAL REVENUES	\$ -	\$ -	\$ -	\$ -	\$ -
			EXPENDITURE					
01	1010	71000	Salaries	\$ 124,233.03	\$ 146,338.00	\$ 133,545.10	\$ 155,114.00	\$ 8,776.00
01	1010	71080	Honoraria via Payroll	\$ 16,659.00	\$ 17,000.00	\$ 5,931.00	\$ 12,000.00	\$ (5,000.00)
01	1010	71500	Benefits	\$ 9,522.67	\$ 10,827.00	\$ 9,460.41	\$ 11,496.00	\$ 669.00
01	1010	72100	Office Equipment - R & M				\$ 10,500.00	\$ 10,500.00
01	1010	73100	Office Supplies	\$ 1,255.11	\$ 700.00	\$ 803.63	\$ 750.00	\$ 50.00
01	1010	73140	Books & Periodicals					\$ -
01	1010	73410	Gifts, Flowers, Awards	\$ 1,269.97	\$ 1,200.00	\$ 67.16	\$ 1,000.00	\$ (200.00)
01	1010	73472	Public Relations - Travel	\$ 1,328.84	\$ 1,300.00	\$ 2,248.99	\$ 1,400.00	\$ 100.00
01	1010	73473	Public Relations - Meals/Tickets	\$ 1,761.92	\$ 1,300.00	\$ 228.58	\$ 1,000.00	\$ (300.00)
01	1010	73475	Public Relations - General	\$ 731.54	\$ 1,000.00	\$ 216.25	\$ 1,000.00	\$ -
01	1010	73600	Conferences - Registration	\$ 12,053.13	\$ 12,000.00	\$ 8,117.49	\$ 12,000.00	\$ -
01	1010	73601	Conferences - Accomodations	\$ 20,274.28	\$ 15,500.00	\$ 8,484.74	\$ 15,500.00	\$ -
01	1010	73602	Conferences - Travel, parking and taxi	\$ 9,681.07	\$ 10,000.00	\$ 3,341.52	\$ 10,000.00	\$ -
01	1010	73603	Conferences - Meals	\$ 2,304.55	\$ 2,400.00	\$ 139.09	\$ 2,400.00	\$ -
01	1010	73610	Training - Registration	\$ 2,468.74	\$ 2,000.00	\$ 810.61	\$ 2,400.00	\$ 400.00
01	1010	73612	Training - Travel		\$ 500.00	\$ -	\$ 250.00	\$ (250.00)
01	1010	73613	Training - Meals	\$ 353.91	\$ 250.00	\$ -	\$ 200.00	\$ (50.00)
01	1010	73780	Association Membership		\$ 50.00	\$ -	\$ -	\$ (50.00)
01	1010	77400	Miscellaneous	\$ 4,288.90	\$ 2,500.00	\$ 1,933.43	\$ 2,500.00	\$ -
01	1010	77450	Insurance	\$ 1,573.56	\$ 800.00	\$ 861.84		\$ (800.00)
01	1010	81015	Capital - Office Equipment & Furniture					
			TOTAL EXPENDITURES	\$ 209,760.22	\$ 225,665.00	\$ 176,189.84	\$ 239,510.00	\$ 13,845.00
			TOTAL NET DEPARTMENT EXPENDITURES	\$209,760.22	\$225,665.00	\$176,189.84	\$239,510.00	\$13,845.00

				2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
			REVENUES			To Nov 30		
01	1020	51047	Tax Certificates	\$ (7,800.00)	\$ (8,500.00)	\$ (10,425.00)	\$ (8,500.00)	\$ -
01	1020	51050	NSF Charges	\$ (400.00)	\$ (300.00)	\$ (625.00)	\$ (450.00)	\$ (150.00)
01	1020	51051	Rent, Fees - Building	\$ (143,940.51)	\$ (146,780.00)	\$ (141,126.57)	\$ (142,985.00)	\$ 3,795.00
01	1020	51052	Ontario Grants					\$ -
01	1020	51420	Other Municipalities - General Admin.	\$ (50,000.00)	\$ (50,000.00)	\$ (45,833.26)	\$ (50,000.00)	\$ -
01	1020	52050	Marriage licence fees	\$ (7,560.00)	\$ (8,000.00)	\$ (12,610.00)	\$ (9,000.00)	\$ (1,000.00)
01	1020	52051	Civil Marriage Fees	\$ (25,200.00)	\$ (25,000.00)	\$ (33,250.00)	\$ (27,000.00)	\$ (2,000.00)
01	1020	52080	Death Registration	\$ (2,930.00)	\$ (2,400.00)	\$ (2,675.00)	\$ (2,400.00)	\$ -
01	1020	54500	Donations	\$ (34,047.48)		\$ (136,000.00)		\$ -
01	1020	55000	Flags/Promotional Merchandise	\$ (100.00)	\$ (100.00)	\$ (399.90)	\$ (100.00)	\$ -
01	1020	55790	Miscellaneous recoveries	\$ (1,425.84)	\$ (2,500.00)	\$ (14,354.83)	\$ (2,500.00)	\$ -
01	1020	55860	Interfunctional Administration	\$ (14,900.00)	\$ (14,900.00)		\$ (34,900.00)	\$ (20,000.00)
01	1020	56030	Hawkers and peddlers	\$ (3,490.00)	\$ (3,000.00)	\$ (300.00)	\$ (300.00)	\$ 2,700.00
01	1020	56040	Marriage licences					\$ -
01	1020	56050	Café/Mobile Canteen licences	\$ (3,140.00)	\$ (3,000.00)	\$ (440.00)	\$ (500.00)	\$ 2,500.00
01	1020	56060	Lotteries - Bingo	\$ (6,395.85)	\$ (5,000.00)	\$ (9,585.97)	\$ (7,500.00)	\$ (2,500.00)
01	1020	56061	Lotteries - Break Open Ticket	\$ (1,505.40)	\$ (1,500.00)	\$ (924.00)	\$ (1,000.00)	\$ 500.00
01	1020	56062	Lotteries - Raffle	\$ (1,875.02)	\$ (2,000.00)	\$ (2,261.40)	\$ (2,000.00)	\$ -
01	1020	56080	Taxi	\$ (307.00)	\$ (500.00)	\$ (300.00)	\$ (500.00)	\$ -
01	1020	59050	Transfer from Reserve	\$ (78,109.55)	\$ -		\$ (44,529.64)	\$ (44,529.64)
01	1020	59100	Transfer from Reserve Funds	\$ (227,200.00)	\$ (227,200.00)	\$ (1,596,980.61)	\$ (227,200.00)	\$ -
01	1020	69100	Capital - Transfer from Reserve Funds	\$ (61,902.56)	\$ (47,000.00)		\$ (65,000.00)	\$ (18,000.00)
			TOTAL REVENUES	\$ (672,229.21)	\$ (547,680.00)	\$ (2,008,091.54)	\$ (626,364.64)	\$ (78,684.64)
			EXPENDITURES					
01	1020	71000	Salaries	\$ 919,883.57	\$ 991,036.00	\$ 915,515.98	\$ 1,075,072.00	\$ 84,036.00
01	1020	71010	Salaries-Caretaking	\$ 95,227.55	\$ 124,500.00	\$ 122,960.48	\$ 115,653.00	\$ (8,847.00)
01	1020	71500	Benefits	\$ 298,565.85	\$ 280,708.00	\$ 303,787.74	\$ 354,541.64	\$ 73,833.64
01	1020	71510	Benefits-Caretaking	\$ 40,089.89	\$ 34,889.00	\$ 41,842.30	\$ 38,942.00	\$ 4,053.00
01	1020	72000	Building - R&M	\$ 96,692.99	\$ 65,000.00	\$ 72,932.10	\$ 65,000.00	\$ -
01	1020	72030	Utilities - Hydro	\$ 35,687.17	\$ 39,100.00	\$ 31,150.68	\$ 38,100.00	\$ (1,000.00)
01	1020	72031	Utilities - Gas	\$ 353.09	\$ 360.00	\$ 360.29	\$ 550.00	\$ 190.00
01	1020	72032	Utilities - Water	\$ 745.44	\$ 750.00	\$ 647.53	\$ 800.00	\$ 50.00
01	1020	72033	Utilities - Sewage	\$ 528.38	\$ 530.00	\$ 460.20	\$ 550.00	\$ 20.00
01	1020	72100	Office Equipment - R&M	\$ 40,690.42	\$ 53,700.00	\$ 38,704.98	\$ 56,940.00	\$ 3,240.00
01	1020	72120	Office Equipment - Lease	\$ 3,101.71	\$ 3,500.00	\$ 2,742.66	\$ 3,500.00	\$ -
01	1020	72200	Mach and Equip - R&M	\$ 162.56	\$ 100.00		\$ -	\$ (100.00)
01	1020	72300	Vehicle - R&M	\$ 2,050.24	\$ 2,000.00	\$ 1,330.50	\$ 2,000.00	\$ -
01	1020	72330	Vehicle - Gas	\$ 2,185.77	\$ 4,700.00	\$ 1,685.82	\$ 3,500.00	\$ (1,200.00)
01	1020	72340	Vehicle - R&M - Licences	\$ -	\$ 125.00		\$ 125.00	\$ -
01	1020	72900	Small Tools	\$ 209.59	\$ 100.00		\$ -	\$ (100.00)
01	1020	73100	Office Supplies	\$ 14,341.84	\$ 12,000.00	\$ 13,551.39	\$ 14,500.00	\$ 2,500.00
01	1020	73110	Postage	\$ 5,106.01	\$ 9,500.00	\$ 5,297.42	\$ 7,500.00	\$ (2,000.00)
01	1020	73120	Telephone/Internet	\$ 12,654.67	\$ 12,100.00	\$ 11,398.84	\$ 12,800.00	\$ 700.00
01	1020	73130	Courier	\$ 85.55	\$ 50.00		\$ 50.00	\$ -
01	1020	73140	Books & Periodicals	\$ 88.59	\$ 200.00		\$ 200.00	\$ -
01	1020	73160	Software	\$ 125,965.12	\$ 179,574.00	\$ 130,650.35	\$ 187,424.00	\$ 7,850.00
01	1020	73200	Bank/Service Charges	\$ 1,698.64	\$ 2,000.00	\$ 1,275.85	\$ 2,200.00	\$ 200.00
01	1020	73205	Bank - Interest/Borrowing Charges	\$ -				\$ -
01	1020	73250	Tax Write-Offs	\$ 18,178.42	\$ 40,000.00	\$ 27,786.36	\$ 40,000.00	\$ -
01	1020	73260	Vacancy Rebates	\$ 2,888.45	\$ 4,000.00	\$ 4,055.26	\$ 4,000.00	\$ -
01	1020	73270	Cash Over/Under	\$ (52.31)		\$ 99.04		\$ -

				2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
01	1020	73300	Boot Allowance	\$ 172.98	\$ 300.00	\$ 207.58	\$ 300.00	\$ -
01	1020	73310	Clothing and Safety Apparel	\$ 1,061.78	\$ 1,500.00		\$ 1,500.00	\$ -
01	1020	73400	Advertising, Signs & Posters	\$ 1,892.51	\$ 3,000.00	\$ 2,001.84	\$ 2,500.00	\$ (500.00)
01	1020	73410	Gifts, Flowers, Awards	\$ 4,115.84	\$ 3,000.00	\$ 2,393.04	\$ 3,000.00	\$ -
01	1020	73415	Promotional items ie pins, mugs, etc	\$ 13,944.54	\$ 10,000.00	\$ 1,251.90	\$ 10,000.00	\$ -
01	1020	73420	Events	\$ -	\$ 5,500.00	\$ 702.20	\$ 2,200.00	\$ (3,300.00)
01	1020	73551	Marriage Licences	\$ 4,800.00	\$ 5,000.00		\$ 5,000.00	\$ -
01	1020	73570	Flags	\$ 5,442.38	\$ 6,000.00	\$ 1,681.09	\$ 6,000.00	\$ -
01	1020	73600	Conferences - Registration	\$ 3,442.11	\$ 7,000.00	\$ 4,841.09	\$ 7,000.00	\$ -
01	1020	73601	Conferences - Accomodations	\$ 2,330.52	\$ 6,000.00	\$ 1,637.22	\$ 4,000.00	\$ (2,000.00)
01	1020	73602	Conferences - Travel, parking and taxi	\$ 3,754.89	\$ 3,700.00	\$ 1,605.40	\$ 3,700.00	\$ -
01	1020	73603	Conferences - Meals	\$ 820.38	\$ 800.00	\$ 159.67	\$ 900.00	\$ 100.00
01	1020	73610	Training - Registration	\$ 2,765.36	\$ 13,000.00	\$ 1,857.35	\$ 10,000.00	\$ (3,000.00)
01	1020	73611	Training - Accomodations	\$ -	\$ 500.00		\$ 500.00	\$ -
01	1020	73612	Training - Travel, parking and taxi	\$ 551.66	\$ 250.00	\$ 36.70	\$ 250.00	\$ -
01	1020	73613	Training - Meals	\$ -	\$ 50.00		\$ 50.00	\$ -
01	1020	73700	Legal	\$ 7,425.80	\$ 10,000.00	\$ 15,386.07	\$ 10,000.00	\$ -
01	1020	73710	Audit	\$ 20,021.22	\$ 26,250.00	\$ 20,962.56	\$ 21,760.00	\$ (4,490.00)
01	1020	73720	Engineering/Inspections	\$ -		\$ 250.00		\$ -
01	1020	73750	Other Professional Services	\$ 17,444.90	\$ 14,000.00	\$ 14,564.43	\$ 17,000.00	\$ 3,000.00
01	1020	73752	Marriage Commissioner Fees	\$ 18,225.13	\$ 20,000.00	\$ 23,250.00	\$ 21,500.00	\$ 1,500.00
01	1020	73780	Association Membership	\$ 16,242.82	\$ 13,000.00	\$ 9,516.43	\$ 14,000.00	\$ 1,000.00
01	1020	77300	Meetings	\$ 1,615.79	\$ 350.00	\$ 795.78	\$ 1,550.00	\$ 1,200.00
01	1020	77350	Travel	\$ 250.26	\$ 250.00	\$ 1,171.25	\$ 250.00	\$ -
01	1020	77400	Miscellaneous	\$ 27,272.07	\$ 20,000.00	\$ 12,918.30	\$ 20,000.00	\$ -
01	1020	77450	Insurance	\$ 74,695.88	\$ 86,000.00	\$ 84,801.40	\$ 90,300.00	\$ 4,300.00
01	1020	77800	Property Taxes	\$ 17,720.15	\$ 18,500.00	\$ 17,519.56	\$ 18,750.00	\$ 250.00
01	1020	78001	Principal repayment					\$ -
01	1020	78100	Transfer to Reserve	\$ 51,374.68	\$ 10,000.00	\$ 57,892.70	\$ 20,000.00	\$ 10,000.00
01	1020	78200	Transfer to Reserve Fund	\$ 553,295.33	\$ 110,110.00	\$ 1,549,087.91	\$ 112,040.00	\$ 1,930.00
01	1020	78500	Grants to Groups	\$ 190,020.00	\$ 123,000.00	\$ 168,185.00	\$ 113,000.00	\$ (10,000.00)
01	1020	81005	Machinery & Equipment	\$ 33,207.77	\$ 17,000.00		\$ -	\$ (17,000.00)
01	1020	83040	Capital - Building - contract/Services	\$ 32,054.40	\$ 30,000.00	\$ 30,880.77	\$ 65,000.00	\$ 35,000.00
01	1020	84000	Capital - Vehicles					\$ -
			TOTAL EXPENDITURES	\$ 2,823,090.35	\$ 2,424,582.00	\$ 3,753,793.01	\$ 2,605,997.64	\$ 181,415.64
			TOTAL NET DEPARTMENT EXPENDITURES	\$ 2,150,861.14	\$ 1,876,902.00	\$ 1,745,701.47	\$ 1,979,633.00	\$ 102,731.00
			NOTES:					
01	1020	51051	Hydro utility - operations centre	\$ (103,690.00)	240 Huckins St			
			Hydro utility- recover property taxes	\$ (11,400.00)	240 Huckins St			
			Veolia - operations centre	\$ (18,350.00)	240 Huckins St			
			One Care/Mid-Western Adult	\$ (5,045.00)	lease			
			One Care/Mid-Western Adult Taxes	\$ (4,500.00)	recovery of taxes			
				\$ (142,985.00)				
01	1020	51420	MHLB-Admin.	\$ (12,000.00)				
			Mid-Huron Recycle Centre	\$ (38,000.00)				
				\$ (50,000.00)				
01	1020	55860	Admin Fee B.I.A.	\$ (500.00)				
			Administration - MVMC	\$ (6,000.00)				
			Sidewalk snow removal and salting - MVMC	\$ (8,400.00)				
			Administration - Childcare	\$ (20,000.00)	New			
				\$ (34,900.00)				

01	1020	59050	Modernization Reserve	\$ (44,529.64)	Additional contract staff - Clerk's Dept		
01	1020	59100	Waterfront Reserve Fund	\$ (2,200.00)	Great lakes and St. Lawrence Cities		
			Waterfront Reserve Fund	\$ (50,000.00)	Parking meter administration fee		
			Airport Reserve Fund	\$ (25,000.00)	Funding for AMGH Foundation donation		
			Water Expansion Reserve Fund	\$ (75,000.00)	Water Administration fee		
			PCP Reserve Fund	\$ (75,000.00)	Sewer Administration fee		
				\$ (227,200.00)			
01	1020	69100	Transfer from Facilities RF	\$ (40,000.00)	HVAC unit replacement		
			Transfer from Facilites RF	\$ (25,000.00)	Building Automation System upgrade		
				\$ (65,000.00)			
01	1020	71000	Salaries	\$ 1,040,847.00			
			Contract position - Clerk's Dept	\$ 34,225.00	Funded by Modernization Reserve		
				\$ 1,075,072.00			
01	1020	71500	Benefits	\$ 344,237.00			
			Contract position - Clerk's dept	\$ 10,304.64	Funded by Modernization Reserve		
				\$ 354,541.64			
01	1020	72000	General	\$50,000.00			
			Huckins St building	\$10,000.00			
			Facility management shop tools etc	\$5,000.00			
				\$65,000.00			
01	1020	72030	Town Hall	\$36,900.00			
			234 N. Harbour - Custodial	\$720.00			
			240 Huckins	\$480.00			
				\$38,100.00			
01	1020	72100	Copier Costs	\$2,000.00			
			General allocation/IT Support	\$4,500.00			
			Allocation for computer replacements	\$12,000.00			
			Computer monitoring/Office 365	\$30,000.00			
			Council meeting support	\$5,200.00			
			Folder/stuffer equipment lease	\$3,240.00	new		
				\$56,940.00			
01	1020	73120	Hurontel	\$8,000.00			
			Cell phone monthly charges	\$3,800.00			
			misc	\$1,000.00			
				\$12,800.00			
01	1020	73160	Annual Software Support	21,500.00	Financial software		
			Website search engine	2,700.00			
			Accessibility Toolbar	6,754.00			
			Escribe	28,100.00			
			Annual Software Support	\$9,450.00	Asset Management		
			Annual Software Support	\$8,500.00	EGIS - Asset Management		
			Public Works software platform	\$21,000.00			
			Facility management software platform	\$4,000.00	Inventory and inspections		
			Automatic door software	\$1,000.00			
			GIS annual license	\$1,700.00			
			GIS updates and additional user fee	\$17,580.00			
			Website migration	\$19,000.00			
			Website annual subscription	\$12,440.00			
			Website site map development - one-time	\$3,780.00	Carryover from 2025		
			Website accessibility monitoring software	\$6,500.00	Carryover from 2025		
			Cost to migrate Tourism website to Town's	\$17,000.00	Carryover from 2025		

			Telephone software	\$6,420.00		
				\$187,424.00		
01	1020	73420	Events			
			Job Fair	\$1,000.00		
			Citizen Recognition Event	\$1,200.00		
				\$2,200.00		
01	1020	73610	General allocation	\$4,800.00		
			Custodial training	\$500.00		
			Senior Leadership Team Retreat	\$4,700.00		
				\$10,000.00		
01	1020	73750	MTE-Taxation assistance	\$7,000.00		
			Integrity Commissioner	\$5,000.00		
			Corporate Communications Strategy implementation	\$3,000.00	Social Media Policy	
			General Allocation	\$2,000.00		
				\$17,000.00		
01	1020	77300	Town Hall sessions	\$1,200.00		
			Other	\$350.00		
				\$1,550.00		
01	1020	77400	General allocation	\$20,000.00		
01	1020	77800	ONE Care/Mid-Western Adult Day	\$4,500.00		
			240 Huckins Street	\$13,990.00		
			Other	\$10.00		
				\$18,500.00		
01	1020	78100	to Community Economic Development Reserve	\$20,000.00	repayment of contribution to Meneseteung Bridge project	
01	1020	78200	to Facilities RF	\$18,350.00	Veolia lease payment 240 Huckins	
			to Facilities RF	\$93,690.00	(\$103,690 rent less \$10,000 repair allocation)	
				\$112,040.00		
01	1020	78500	General Allowance	\$38,000.00	Reduced by \$20k - Approved Meneseteung Bridge project allocation in 2024/25	
			CT Scanner	\$75,000.00	(Year 8 of 10 year commitment)	
				\$113,000.00		
01	1020	83040	HVAC unit replacement	\$40,000.00		
			Building Automation System upgrade	\$25,000.00		
				\$65,000.00		

				2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
			REVENUES			To Nov 30		
01	1040	51072	Federal Grant					\$ -
01	1040	51455	Othe Municipalities - grant			\$ (500.00)		
01	1040	54500	Donation			\$ (10,000.00)		
01	1040	55790	Miscellaneous recoveries	\$ (6,314.12)	\$ (10,000.00)	\$ (5,983.58)	\$ (10,000.00)	\$ -
01	1040	59050	Transfer from Reserve					\$ -
01	1040	69050	Transfer from Reserve Funds	\$ (5,673.12)				\$ -
			TOTAL REVENUES	\$ (11,987.24)	\$ (10,000.00)	\$ (16,483.58)	\$ (10,000.00)	\$ -
01	1040	71000	Salaries	\$ 59,778.62	\$ 62,227.00	\$ 57,148.34	\$ 64,068.00	\$ 1,841.00
01	1040	71500	Benefits	\$ 22,292.53	\$ 20,709.00	\$ 19,453.75	\$ 21,571.00	\$ 862.00
01	1040	72100	Office Equipment - R & M	\$ 205.26	\$ 200.00	\$ 173.91	\$ 200.00	\$ -
01	1040	72745	Safety Maintenance	\$ 4,366.18	\$ 7,800.00	\$ 1,920.49	\$ 3,000.00	\$ (4,800.00)
01	1040	73100	Office Supplies	\$ 361.01	\$ 300.00	\$ 484.18	\$ 500.00	\$ 200.00
01	1040	73140	Books & Periodicals	\$ 996.03	\$ 1,000.00	\$ 896.96	\$ 1,000.00	\$ -
01	1040	73410	Incentives, awards,recognition	\$ 7,636.40	\$ 8,000.00		\$ 8,000.00	\$ -
01	1040	73610	Training - Registration	\$ 6,098.66	\$ 5,500.00	\$ 1,750.00	\$ 2,000.00	\$ (3,500.00)
01	1040	73611	Training - Accomodations	\$ 189.44	\$ 500.00		\$ 500.00	\$ -
01	1040	73612	Training - Travel, parking and taxi	\$ 157.59	\$ 500.00		\$ 500.00	\$ -
01	1040	73613	Training - Meals	\$ 1,505.02	\$ 1,500.00	\$ 1,066.11	\$ 1,750.00	\$ 250.00
01	1040	73700	Legal	\$ 585.12				\$ -
01	1040	77300	Meetings	\$ 40.00	\$ 100.00		\$ 100.00	\$ -
01	1040	77350	Travel	\$ 158.86	\$ 120.00	\$ 377.51	\$ 200.00	\$ 80.00
01	1040	77400	Miscellaneous	\$ 11,419.24	\$ 16,500.00	\$ 30,821.52	\$ 16,500.00	\$ -
01	1040	81028	Capital - Building	\$ 5,673.12	\$ -			\$ -
			TOTAL EXPENDITURES	\$ 121,463.08	\$ 124,956.00	\$ 114,092.77	\$ 119,889.00	-\$ 5,067.00
			TOTAL NET DEPARTMENT EXPENDITURES	\$ 109,475.84	\$ 114,956.00	\$ 97,609.19	\$ 109,889.00	\$ (5,067.00)
01	1040	55790	WSIB rebate	(\$10,000.00)	in relation to participation in Dunk Excellence Program			
01	1040	73410	Health & Safety recognition	\$ 8,000.00				
01	1040	77400	Community Health and Well Being Plan	\$ 6,000.00				
			Dunk Excellence Program	\$ 10,000.00	Tools and assistance in Occupational Health & Safety, Human Resources, and Wellness.			
			General allocation	\$ 500.00				
				\$ 16,500.00				

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2025 Budget	Budget Change
		REVENUES					
01	1050	55790 Misc Recoveries					
01	1050	59050 Transfer from Reserve				\$ (30,000.00)	\$ (30,000.00)
		TOTAL REVENUES	\$ -	\$ -	\$ -	\$ (30,000.00)	\$ (30,000.00)
		EXPENDITURE					
01	1050	71000 Salaries				\$ 6,000.00	\$ 6,000.00
01	1050	71500 Benefits				\$ 401.00	\$ 401.00
01	1050	73100 Office Supplies				\$ 1,500.00	\$ 1,500.00
01	1050	73110 Postage				\$ 6,500.00	\$ 6,500.00
01	1050	73140 Books & Periodicals				\$ 100.00	\$ 100.00
01	1050	73160 Software	\$ 1,882.56	\$ 1,890.00		\$ 13,000.00	\$ 11,110.00
01	1050	73400 Advertising				\$ 2,500.00	\$ 2,500.00
01	1050	73610 Training - Registration					\$ -
01	1050	73700 Legal				\$ 500.00	\$ 500.00
01	1050	78100 Transfer to Reserve	\$ 10,000.00	\$ 10,000.00		\$ -	\$ (10,000.00)
		TOTAL EXPENDITURES	\$ 11,882.56	\$ 11,890.00	\$ -	\$ 30,501.00	\$ 18,611.00
		TOTAL NET DEPARTMENT EXPENDITURES	\$ 11,882.56	\$ 11,890.00	\$ -	\$ 501.00	\$ (11,389.00)
01	1050	73160 Voting software payment as per By-law 89 of 2023					

			2024 Actual	2025 Budget	2025 Actual Nov 30	2026 Budget	Budget Change
REVENUES							
01	1400	51052					
		Ontario Grants		\$ (8,592.00)	\$ (36,730.45)	\$ (22,500.00)	\$ (13,908.00)
01	1400	51440	\$ (403,516.43)	\$ (543,470.00)	\$ (543,470.00)	\$ (534,197.00)	\$ 9,273.00
		Other Municipalities - Share of Costs					
01	1400	52140	\$ (1,400.00)	\$ (1,600.00)	\$ (1,625.00)	\$ (1,600.00)	\$ -
		Fire inspections					
01	1400	52350	\$ (8,087.48)		\$ (6,860.07)	\$ (6,500.00)	\$ (6,500.00)
		Call outs					
01	1400	54500			\$ (10,324.47)		\$ -
		Donations					
01	1400	55790	\$ (11,284.68)	\$ (3,500.00)	\$ (4,594.09)		\$ 3,500.00
		Miscellaneous recoveries					
01	1400	61052				\$ (15,980.00)	\$ (15,980.00)
		Ontario Grants					
01	1400	61054					\$ -
		Sale of Vehicles					
01	1400	62222	\$ (86,667.72)	\$ (950,000.00)	\$ (976,050.38)		\$ 950,000.00
		Proceeds - Reserve Fund Loan					
01	1400	69100		\$ (80,000.00)	\$ (64,974.92)	\$ (42,000.00)	\$ 38,000.00
		Transfer from Reserve Funds					
TOTAL REVENUES			\$ (510,956.31)	\$ (1,587,162.00)	\$ (1,644,629.38)	\$ (622,777.00)	\$ 964,385.00
EXPENDITURE							
01	1400	71000	\$ 246,382.58	\$ 392,397.00	\$ 274,783.80	\$ 406,495.00	\$ 14,098.00
		Salaries					
01	1400	71010	\$ 16,916.18	\$ 17,449.00	\$ 9,958.25	\$ 18,465.00	\$ 1,016.00
		Salaries-Caretaking					
01	1400	71035	\$ 36,465.32	\$ 38,543.00	\$ 28,907.19	\$ 39,595.00	\$ 1,052.00
		Contract Services (dispatch)					
01	1400	71500	\$ 51,920.46	\$ 113,170.00	\$ 69,217.95	\$ 108,070.00	\$ (5,100.00)
		Benefits					
01	1400	71510	\$ 5,252.30	\$ 4,269.00	\$ 2,901.91	\$ 3,989.00	\$ (280.00)
		Benefits-Caretaking					
01	1400	72000	\$ 48,811.80	\$ 5,000.00	\$ 11,830.95	\$ 5,000.00	\$ -
		Building - R&M					
01	1400	72030	\$ 2,823.75	\$ 3,300.00	\$ 2,811.71	\$ 3,300.00	\$ -
		Utilities - Hydro					
01	1400	72031	\$ 3,193.38	\$ 5,400.00	\$ (256.80)	\$ 3,200.00	\$ (2,200.00)
		Utilities - Gas					
01	1400	72032	\$ 1,433.39	\$ 1,500.00	\$ 1,285.16	\$ 1,500.00	\$ -
		Utilities - Water					
01	1400	72033	\$ 1,216.41	\$ 1,300.00	\$ 1,004.94	\$ 1,300.00	\$ -
		Utilities - Sewage					
01	1400	72200	\$ 39,138.24	\$ 83,240.00	\$ 78,738.05	\$ 46,100.00	\$ (37,140.00)
		Mach and Equip - R&M					
01	1400	72300	\$ 21,889.65	\$ 15,000.00	\$ 15,078.26	\$ 15,000.00	\$ -
		Vehicle - R&M					
01	1400	72330	\$ 2,115.70	\$ 1,500.00	\$ (57.75)	\$ 1,500.00	\$ -
		Vehicle - Gas					
01	1400	72335	\$ 4,451.60	\$ 5,000.00	\$ 4,314.61	\$ 5,000.00	\$ -
		Vehicle- Diesel/Propane					
01	1400	72340	\$ 2,709.20	\$ 3,000.00	\$ 2,892.87	\$ 3,000.00	\$ -
		Vehicle - Licences					
01	1400	72900	\$ 220.70	\$ 1,000.00		\$ 500.00	\$ (500.00)
		Small Tools					
01	1400	73000	\$ 1,267.87	\$ 1,600.00	\$ 1,119.36	\$ 1,600.00	\$ -
		Supplies (Foam)					
01	1400	73100	\$ 3,035.95	\$ 2,500.00	\$ 1,789.59	\$ 2,500.00	\$ -
		Office Supplies					
01	1400	73120	\$ 6,571.12	\$ 5,700.00	\$ 7,263.99	\$ 7,500.00	\$ 1,800.00
		Telephone/Internet					
01	1400	73130	\$ 251.57	\$ 300.00	\$ 76.83	\$ 150.00	\$ (150.00)
		Courier					
01	1400	73140	\$ 756.33		\$ 819.84	\$ 1,000.00	\$ 1,000.00
		Books & Periodicals					
01	1400	73160	\$ 4,935.38	\$ 9,605.00	\$ 9,592.94	\$ 6,705.00	\$ (2,900.00)
		Software					
01	1400	73205	\$ 23,687.71	\$ 22,400.00	\$ 11,728.26	\$ 41,365.00	\$ 18,965.00
		Bank interest/borrowing charges					
01	1400	73310	\$ 30,120.78	\$ 42,996.00	\$ 47,155.46	\$ 36,960.00	\$ (6,036.00)
		Clothing and Safety Apparel					
01	1400	73400	\$ 1,186.52	\$ 500.00	\$ 559.68	\$ 250.00	\$ (250.00)
		Advertising, Signs & Posters					
01	1400	73500	\$ -		\$ 366.34	\$ 400.00	\$ 400.00
		Education/Inspections-Fire Safety Officer					
01	1400	73600	\$ -	\$ 3,000.00		\$ 3,000.00	\$ -
		Conference - Registration					
01	1400	73601	\$ -	\$ 2,000.00		\$ 2,000.00	\$ -
		Conference - Accomodations					
01	1400	73602				\$ 500.00	\$ 500.00
		Conference - Travel					
01	1400	73603	\$ -		\$ 43.25	\$ 50.00	\$ 50.00
		Conference - Meals					
01	1400	73610	\$ 6,211.26	\$ 5,680.00	\$ 2,413.00	\$ 15,405.00	\$ 9,725.00
		Training - Registration					
01	1400	73611					\$ -
		Training - Accomodations					
01	1400	73612	\$ 21.21	\$ 500.00	\$ 1,133.37	\$ 1,100.00	\$ 600.00
		Training - Travel, parking and taxi					
01	1400	73613	\$ 253.79	\$ 250.00	\$ 66.00	\$ 250.00	\$ -
		Training - Meals					
01	1400	73700			\$ 890.40		\$ -
		Legal					
01	1400	73750	\$ 227.66				\$ -
		Other Professional Services					
01	1400	73780	\$ 274.75	\$ 300.00	\$ 310.75	\$ 320.00	\$ 20.00
		Association Membership					
01	1400	73785	\$ 2,187.07	\$ 1,200.00	\$ 601.90	\$ 1,200.00	\$ -
		Mutual Aid - Goderich Only					
01	1400	77350	\$ 246.47	\$ 500.00	\$ -	\$ -	\$ (500.00)
		Travel					

				2024 Actual	2025 Budget	2025 Actual to Nov 30	2026 Budget	Budget Comparison
01	1400	77400	Miscellaneous	\$ 3,259.62	\$ 3,200.00	\$ 2,721.52	\$ 3,200.00	\$ -
01	1400	77450	Insurance	\$ 24,363.12	\$ 26,500.00	\$ 27,456.60	\$ 28,830.00	\$ 2,330.00
01	1400	78001	Principal Repayment	\$ 85,108.00	\$ 87,600.00	\$ 87,600.00	\$ 108,635.00	\$ 21,035.00
01	1400	78200	Transfer to Reserve Fund	\$ 10,000.00	\$ 50,000.00	\$ 50,000.00	\$ 20,000.00	\$ (30,000.00)
01	1400	79000	Hydrant Maintenance/Rental	\$ 146,885.37	\$ 154,000.00	\$ 161,320.82	\$ 163,255.00	\$ 9,255.00
01	1400	81005	Capital - Equipment & Machinery		\$ 80,000.00	\$ 64,974.92	\$ 15,980.00	\$ (64,020.00)
01	1400	82001	Capital - Building				\$ 12,000.00	\$ 12,000.00
01	1400	84000	Capital - Vehicles	\$ 86,667.72	\$ 950,000.00	\$ 976,050.38	\$ 30,000.00	\$ (920,000.00)
01	1400	88200	Transfer to Reserve Fund					\$ -
			TOTAL EXPENDITURES	\$ 922,459.93	\$ 2,141,399.00	\$ 1,959,466.30	\$ 1,166,169.00	\$ (975,230.00)
			TOTAL NET EXPENDITURES	\$ 411,503.62	\$ 554,237.00	\$ 314,836.92	\$ 543,392.00	\$ 10,845.00
Notes:								
01	1400	51052	Mental Health Support for Public Safety Personnel	\$ (22,500.00)	Grant			
01	1400	51440	ACW	\$ (347,576.00)				
			Central Huron	\$ (186,621.00)				
				\$ (534,197.00)				
01	1400	61052	Bunker Gear Dryer	\$ (15,980.00)	Fire Protection Grant			
01	1400	71000	Salaries/wages	\$ 379,400.00				
			Mental Health Support Training	\$ 9,595.00				
			New hire certification	\$ 12,500.00				
			Other Training	\$ 5,000.00				
				\$ 406,495.00				
01	1400	71035	Dispatch - by-law 135 of 2022	\$ 39,595.00				
01	1400	71500	annual allocation	\$ 105,070.00				
			allowance/reimburse fitness membership	\$ 3,000.00	criteria approved by Council in 2016			
				\$ 108,070.00				
01	1400	72000	general allocation	\$ 5,000.00				
01	1400	72200	General allocation	\$ 3,000.00				
			Ladder and Aerial Inspections	\$ 4,500.00				
			SCBA Flow Tests	\$ 3,000.00				
			Annual Pump Testing	\$ 3,500.00				
			Generator annual maintenance	\$ 800.00				
			Breathing compressor annual service	\$ 1,200.00				
			Hose Replacement (Phase 3)	\$ 10,000.00				
			Portable pump replacement - Tanker #16	\$ 10,000.00				
			Digital radio receiver on Water Tower	\$ 5,000.00				
			Pagers 6 @ 850	\$ 5,100.00				
				\$ 46,100.00				
01	1400	72300	General allocation	\$ 15,000.00				
01	1400	72340	Medicals/DZ licences	\$ 1,600.00				
			general allocation	\$ 1,400.00				
				\$ 3,000.00				

01	1400	73160	Software	\$	2,500.00				
			Increase in annual fee - additional modules	\$	785.00				
			Learning and management system	\$	3,420.00				
				\$	6,705.00				
01	1400	73205	Interest on borrowing - capital vehicle purchases	\$	41,365.00				
01	1400	73310	Bunker gear x 5	\$	15,000.00				
			Fire Gloves x 10	\$	1,500.00				
			Auto ex gloves x 10	\$	600.00				
			Boots x 4	\$	2,740.00				
			Station wear and dress uniforms	\$	8,000.00				
			Helmets x 4	\$	2,620.00				
			Other	\$	6,500.00				
				\$	36,960.00				
01	1400	73610	Yearly CPR Recertification x 24	\$	2,500.00				
			Mental Health Support training	\$	12,905.00				
				\$	15,405.00				
						Borrowing from Town of Goderich RF	\$	490,261.74	
01	1400	78001	Principal repayment	\$	108,635.00	2025 advance	\$	976,050.38	
						2025 repayment	\$	(87,600.00)	
						Estimated Balance 2025	\$	1,378,712.12	
01	1400	78200	Fire Reserve Fund	\$	20,000.00	for future capital			
01	1400	81005	Bunker Gear Dryer	\$	15,980.00	Funded by Fire Protection Grant			
01	1400	82001	Warning Beacon	\$	12,000.00				
01	1400	84000	Retrofit of Pumper #14	\$	30,000.00				
			Cost Sharing % (2025 taxation year assessment totals)						
				Cost Sharing		Assessment	Proportion		
			ACW	347,576.00		676,745,100	32.2550%		
			Central Huron	186,621.00		363,358,800	17.3184%		
			Goderich	543,392.00		1,058,007,900	50.4267%		
				1,077,589.00		2,098,111,800	100.00%		

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change	
		REVENUES						
01	1500	51052 Ontario Grants	\$ (529,803.95)	\$ (462,928.00)	\$ (188,557.00)	\$ (393,193.00)	\$ 69,735.00	
01	1500	51440 Other Municipalities - Share of Costs		\$ (190,948.00)	\$ (190,948.00)	\$ (211,952.00)	\$ (21,004.00)	
01	1500	55790 Miscellaneous recoveries	\$ (9,231.83)	\$ (8,500.00)	\$ (8,644.66)	\$ (8,000.00)	\$ 500.00	
01	1500	59050 Transfer from Reserve			\$ (114,723.00)		\$ -	
01	1500	61052 Ontario Grants	\$ (42,366.65)				\$ -	
01	1500	61054 Sale of Vehicles/Equipment					\$ -	
01	1500	69050 Transfer from Reserve	\$ (42,366.64)				\$ -	
		TOTAL REVENUES	\$ (623,769.07)	\$ (662,376.00)	\$ (502,872.66)	\$ (613,145.00)	\$ 49,231.00	
		EXPENDITURE						
01	1500	71010 Salaries-Caretaking	\$ 4,288.36			\$ -	\$ -	
01	1500	71035 Contract Services	\$ 2,370,672.00	\$ 2,318,668.00	\$ 1,907,469.27	\$ 2,573,721.00	\$ 255,053.00	
01	1500	71510 Benefits-Caretaking	\$ 1,348.75				\$ -	
01	1500	72000 Building - R&M	\$ 398.42	\$ -			\$ -	
01	1500	72020 Rent					\$ -	
01	1500	72030 Utilities - Hydro		\$ -			\$ -	
01	1500	72031 Utilities - Gas		\$ -			\$ -	
01	1500	72032 Utilities - Water		\$ -			\$ -	
01	1500	72033 Utilities - Sewage		\$ -			\$ -	
01	1500	72120 Office Equipment - Lease	\$ 1,165.14	\$ 650.00	\$ 504.80	\$ 650.00	\$ -	
01	1500	73120 Telephone/Internet	\$ 132.18	\$ -			\$ -	
01	1500	73700 Legal	\$ 381.60	\$ -	\$ 76.32		\$ -	
01	1500	73760 OPP Ride Program	\$ 10,476.80	\$ 8,700.00	\$ -		\$ (8,700.00)	
01	1500	77400 Miscellaneous	\$ 172,653.43	\$ 100,000.00	\$ 101,341.64		\$ (100,000.00)	
01	1500	77450 Insurance	\$ 466.02	\$ -	\$ 489.24	\$ 500.00	\$ 500.00	
01	1500	78100 Transfer to Reserve	\$ 75,000.00	\$ 130,000.00	\$ 244,723.00	\$ 20,000.00	\$ (110,000.00)	
01	1500	81005 Capital - Machinery & Equipment	\$ 84,733.29				\$ -	
		TOTAL EXPENDITURES	\$ 2,721,715.99	\$ 2,558,018.00	\$ 2,254,604.27	\$ 2,594,871.00	\$ 36,853.00	
		TOTAL NET DEPARTMENT EXPENDITURES	\$ 2,097,946.92	\$ 1,895,642.00	\$ 1,751,731.61	\$ 1,981,726.00	\$ 86,084.00	
NOTES:								
01	1500	51052 Court Security/Prisoner Transport	\$ (393,193.00)	estimate - grant not confirmed				
01	1400	51440 County contribution to Court Security	\$ 211,952.00	(Court Security cost \$605,145 grant \$393,193)				
01	1500	78100 Transfer to Policing Reserve	\$ 20,000.00	Expected future cost increase				

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
		REVENUES					
01	1550	51052 Ontario Grants					
		TOTAL REVENUES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
		EXPENDITURE					
01	1550	71080 Honoraria	\$ 6,513.42				\$ -
01	1550	71500 Benefits	\$ 127.01				\$ -
01	1550	73600 Conferences - Registration					\$ -
01	1550	73601 Conferences - Accomodations					\$ -
01	1550	73602 Conferences - Travel, parking and taxi					\$ -
01	1550	73603 Conferences - Meals					\$ -
01	1550	73780 Association Membership	\$ 1,042.31				\$ -
01	1550	77300 Meetings					\$ -
01	1550	77400 Miscellaneous					\$ -
01	1550	78500 Grants to Groups		\$ 4,933.00	\$ 2,043.33	\$ 6,900.00	\$ 1,967.00
		TOTAL EXPENDITURES	\$ 7,682.74	\$ 4,933.00	\$ 2,043.33	\$ 6,900.00	\$ 1,967.00
		TOTAL NET DEPARTMENT EXPENDITURES	\$ 7,682.74	\$ 4,933.00	\$ 2,043.33	\$ 6,900.00	\$ 1,967.00
01	1550	78500 Contribution to Huron OPP Detachment Board					

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
		REVENUES					
01	1750	51057 Other fees					\$ -
01	1750	52010 Zoning Certificates	\$ (4,425.00)	\$ (5,000.00)	\$ (6,150.00)	\$ (5,500.00)	\$ (500.00)
01	1750	52130 Sign application fee	\$ (3,408.00)	\$ (3,000.00)	\$ (4,482.00)	\$ (4,000.00)	\$ (1,000.00)
01	1750	55790 Miscellaneous recoveries			\$ (2,113.24)		\$ -
01	1750	56300 Building permits	\$ (292,797.99)	\$ (150,000.00)	\$ (530,540.22)	\$ (280,000.00)	\$ (130,000.00)
01	1750	56305 Plumbing/Septic Inspections	\$ (94,719.15)	\$ (45,000.00)	\$ (83,052.83)	\$ (75,000.00)	\$ (30,000.00)
01	1750	56310 Back Flow Program Fees	\$ (8,120.00)	\$ (7,500.00)	\$ (1,597.50)	\$ (2,500.00)	\$ 5,000.00
01	1750	59100 Transfer from Reserve Funds		\$ (99,640.00)		\$ (46,425.00)	\$ 53,215.00
01	1750	69100 Transfer from Reserve Funds					\$ -
			\$ (403,470.14)	\$ (310,140.00)	\$ (627,935.79)	\$ (413,425.00)	\$ (103,285.00)
		EXPENDITURE					
01	1750	71000 Salaries	\$ 176,718.98	\$ 190,496.00	\$ 163,491.95	\$ 278,605.00	\$ 88,109.00
01	1750	71500 Benefits	\$ 54,621.68	\$ 56,969.00	\$ 48,478.21	\$ 88,925.00	\$ 31,956.00
01	1750	72100 Office Equipment - R&M	\$ 903.87	\$ 1,000.00	\$ 6,431.22	\$ 2,800.00	\$ 1,800.00
01	1750	72120 Office Equipment - Lease	\$ 874.20	\$ 1,000.00	\$ 829.17	\$ 1,000.00	\$ -
01	1750	72300 Vehicle - R&M	\$ 727.95	\$ 800.00	\$ 378.49	\$ 800.00	\$ -
01	1750	72320 Vehicle - Lease/Rent					\$ -
01	1750	73100 Office Supplies	\$ 985.04	\$ 1,000.00	\$ 1,964.88	\$ 1,000.00	\$ -
01	1750	73110 Postage	\$ 810.48	\$ 1,300.00	\$ 810.48	\$ 1,300.00	\$ -
01	1750	73120 Telephone/Internet	\$ 3,632.76	\$ 2,600.00	\$ 1,807.22	\$ 2,700.00	\$ 100.00
01	1750	73140 Books & Periodicals		\$ 100.00			\$ (100.00)
01	1750	73160 Software	\$ 14,259.58	\$ 12,500.00	\$ 12,211.20	\$ 12,500.00	\$ -
01	1750	73300 Boot Allowance	\$ 225.13	\$ 500.00		\$ 500.00	\$ -
01	1750	73310 Clothing and Safety Apparel		\$ 750.00		\$ 750.00	\$ -
01	1750	73400 Advertising, Signs & Posters	\$ 80.39	\$ 100.00		\$ 100.00	\$ -
01	1750	73525 Building code, maps, zoning by-law	\$ 398.63	\$ 500.00		\$ 500.00	\$ -
01	1750	73600 Conferences - Registration	\$ 1,880.84	\$ 1,100.00	\$ 1,067.46	\$ 1,200.00	\$ 100.00
01	1750	73601 Conferences - Accomodations	\$ 802.01	\$ 1,200.00	\$ 1,208.12	\$ 1,220.00	\$ 20.00
01	1750	73602 Conferences - Travel, parking and taxi		\$ 250.00	\$ -	\$ 250.00	\$ -
01	1750	73603 Conferences - Meals	\$ 104.40	\$ 150.00	\$ 43.25	\$ 150.00	\$ -
01	1750	73610 Training - Registration	\$ 778.21	\$ 2,500.00	\$ 417.22	\$ 2,500.00	\$ -
01	1750	73611 Training - Accomodations		\$ 1,500.00	\$ 417.52	\$ 1,500.00	\$ -
01	1750	73612 Training - Travel, parking and taxi	\$ 167.89	\$ 250.00	\$ 28.82	\$ 250.00	\$ -
01	1750	73613 Training - Meals	\$ 34.43	\$ 150.00	\$ 47.24	\$ 150.00	\$ -
01	1750	73700 Legal	\$ 559.68	\$ 2,000.00	\$ 1,919.87	\$ 2,000.00	\$ -
01	1750	73750 Other Professional Services		\$ 25,500.00	\$ 13,860.84	\$ 9,500.00	\$ (16,000.00)
01	1750	73780 Association Membership	\$ 506.00	\$ 1,925.00	\$ 922.42	\$ 1,925.00	\$ -
01	1750	77350 Travel	\$ 211.17	\$ 500.00	\$ 630.00	\$ 700.00	\$ 200.00
01	1750	77400 Miscellaneous	\$ 12.00	\$ 600.00	\$ 309.00	\$ 600.00	\$ -
01	1750	77450 Insurance	\$ 750.00	\$ 1,900.00	\$ -	\$ -	\$ (1,900.00)
01	1750	77500 Honoraria	\$ -	\$ 1,000.00	\$ -	\$ -	\$ (1,000.00)
01	1750	78200 Transfer to Reserve Fund	\$ 143,424.82			\$ -	\$ -
01	1750	84000 Capital - Vehicles					\$ -
		TOTAL EXPENDITURES	\$ 403,470.14	\$ 310,140.00	\$ 257,274.58	\$ 413,425.00	\$ 103,285.00
		TOTAL NET DEPARTMENT EXPENDITURES	\$ -	\$ -	\$ (370,661.21)	\$ -	\$ -

			2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
		REVENUES			To Nov 30		
01	1900	51057 Other Fees			\$ (463.95)		\$ -
01	1900	51600 Federal Grant	\$ (2,319.00)		\$ (2,064.00)		\$ -
01	1900	53761 Parking Fees					
01	1900	55790 Miscellaneous recoveries	\$ (28,811.37)	\$ (5,000.00)	\$ (4,821.03)	\$ (5,000.00)	\$ -
01	1900	56010 Dog Tags	\$ (16,568.27)	\$ (18,000.00)	\$ (17,436.56)	\$ (18,000.00)	\$ -
01	1900	56410 Provincial Court Fines	\$ (14,187.50)	\$ (12,000.00)	\$ (4,537.25)	\$ (5,750.00)	\$ 6,250.00
01	1900	56420 Parking Tickets	\$ (48,307.55)	\$ (39,000.00)	\$ (64,167.00)	\$ (55,000.00)	\$ (16,000.00)
01	1900	59100 Transfer from Reserve Funds	\$ (63,347.00)	\$ (97,102.00)		\$ (97,102.00)	\$ -
01	1900	69050 Transfer from Reserve	\$ (5,362.75)	\$ (70,000.00)	\$ (67,642.43)		\$ 70,000.00
		TOTAL REVENUES	\$ (178,903.44)	\$ (241,102.00)	\$ (161,132.22)	\$ (180,852.00)	\$ 60,250.00
01	1900	71000 Salaries	\$ 208,647.81	\$ 244,775.00	\$ 218,550.81	\$ 253,220.00	\$ 8,445.00
01	1900	71500 Benefits	\$ 69,461.01	\$ 71,112.00	\$ 64,181.05	\$ 79,417.00	\$ 8,305.00
01	1900	72100 Office Equipment - R & M	\$ 538.81	\$ 3,000.00	\$ 3,120.20	\$ 2,000.00	\$ (1,000.00)
01	1900	72120 Office Equipment - Lease	\$ 280.52	\$ 300.00	\$ 280.53	\$ 300.00	\$ -
01	1900	72300 Vehicle - R&M	\$ 2,083.17	\$ 2,500.00	\$ 422.63	\$ 2,500.00	\$ -
01	1900	72330 Vehicle - Gas		\$ 2,500.00	\$ 890.28	\$ 2,500.00	\$ -
01	1900	73100 Office Supplies	\$ 1,195.04	\$ 1,000.00	\$ 715.31	\$ 1,000.00	\$ -
01	1900	73103 Parking Tickets	\$ 2,722.08	\$ 1,000.00	\$ -		\$ (1,000.00)
01	1900	73110 Postage	\$ 810.48	\$ 1,500.00	\$ 810.48	\$ 1,500.00	\$ -
01	1900	73120 Telephone/Internet	\$ 1,172.84	\$ 2,000.00	\$ 1,204.88	\$ 2,000.00	\$ -
01	1900	73160 Software	\$ 122.16	\$ 125.00	\$ 487.43	\$ 500.00	\$ 375.00
01	1900	73310 Clothing/Uniforms	\$ 1,665.09	\$ 2,500.00	\$ 1,566.38	\$ 2,500.00	\$ -
01	1900	73400 Advertising, Signs & Posters	\$ 141.45	\$ 500.00	\$ 6,612.03	\$ 3,500.00	\$ 3,000.00
01	1900	73553 Dog Tag Licences			\$ -		\$ -
01	1900	73610 Training - Registration	\$ 705.43	\$ 4,000.00	\$ 1,180.42	\$ 4,000.00	\$ -
01	1900	73611 Training - Accomodations	\$ 214.84	\$ 1,000.00	\$ 193.08	\$ 1,000.00	\$ -
01	1900	73612 Training - Travel, parking and taxi	\$ 132.38	\$ 250.00	\$ 278.80	\$ 300.00	\$ 50.00
01	1900	73613 Training - Meals	\$ 38.83	\$ 100.00	\$ -	\$ -	\$ (100.00)
01	1900	73700 Legal	\$ 2,493.12	\$ 2,000.00	\$ 2,645.76	\$ 2,000.00	\$ -
01	1900	73750 Other Professional Services	\$ 5,806.37	\$ 5,500.00	\$ 23,085.27	\$ 25,500.00	\$ 20,000.00
01	1900	73780 Association Membership	\$ 266.00	\$ 300.00	\$ 273.00	\$ 300.00	\$ -
01	1900	77210 Pound Fees		\$ 2,000.00	\$ 503.53	\$ 1,500.00	\$ (500.00)
01	1900	77230 Animal Control Officer					\$ -
01	1900	77400 Miscellaneous	\$ 32,371.32	\$ 17,000.00	\$ 5,329.34	\$ 7,500.00	\$ (9,500.00)
01	1900	77450 Insurance	\$ 3,870.20	\$ 3,000.00	\$ 4,618.00	\$ 4,675.00	\$ 1,675.00
01	1900	78100 Transfer to Reserve					
01	1900	81005 Equipment and Machinery	\$ 5,362.75				
01	1900	84000 Capital - Vehicles		\$ 70,000.00	\$ 67,642.43		\$ (70,000.00)
							\$ -
		TOTAL EXPENDITURES	\$ 340,101.70	\$ 437,962.00	\$ 404,591.64	\$ 397,712.00	\$ (40,250.00)
		TOTAL NET DEPARTMENT EXPENDITURES	\$ 161,198.26	\$ 196,860.00	\$ 243,459.42	\$ 216,860.00	\$ 20,000.00
		NOTES:					
01	1900	56420 Parking Tickets					
		Waterfront	\$ (50,000.00)				
		North Harbour Road	\$ (5,000.00)				
			\$ (55,000.00)				
01	1900	59100 Recover Water By-Law Enforcement	\$ (2,500.00)	Water Capital Reserve Fund			
		To offset waterfront by-law enforcement costs - wages/benefits	\$ (93,602.00)	Waterfront Reserve Fund			
		To offset waterfront by-law enforcement training	\$ (1,000.00)	Waterfront Reserve Fund			
			\$ (97,102.00)				

01	1900	71000	Two full time By-Law Enforcement staff					
			Allocation for Bldg.Dept.Admin support - 30% (2025 - 30%)					
			Plus 4 waterfront student parking attendants					
01	1900	73120	cell phones - 2 by-law officers	\$	2,000.00			
01	1900	73310	Waterfront parking officers	\$	1,000.00			
			General allocation	\$	1,500.00			
				\$	2,500.00			
01	1900	73400	General Allocation	\$	3,500.00			
01	1900	73750	Short-term Rental monitoring	\$	5,500.00			
			Contract by-law assistance	\$	20,000.00			
				\$	25,500.00			
01	1900	77400	General allocation	\$	7,500.00			

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
		REVENUES					
01	1950	51052 Ontario Grants		\$ (50,000.00)		\$ (50,000.00)	\$0.00
01	1950	55790 Miscellaneous recoveries			(\$253.34)		\$0.00
01	1950	59050 Transfer from Reserve					\$0.00
		TOTAL REVENUES	\$0.00	(\$50,000.00)	(\$253.34)	(\$50,000.00)	\$0.00
		EXPENDITURE					
01	1950	71000 Salaries	\$ 21,287.43	\$ 22,224.00	\$ 20,410.19	\$ 22,884.00	\$660.00
01	1950	71500 Benefits	\$ 6,972.50	\$ 7,346.00	\$ 6,908.26	\$ 7,644.00	\$298.00
01	1950	72100 Office Equipment - R & M	\$ 880.69	\$ 400.00	\$ 104.36	\$ 500.00	\$100.00
01	1950	72200 Mach & Equip - R&M	\$ -	\$ 3,600.00	\$ -	\$ -	(\$3,600.00)
01	1950	73100 Office Supplies	\$ 3,428.45	\$ 3,000.00	\$ 906.38	\$ 1,000.00	(\$2,000.00)
01	1950	73120 Telephone/Internet	\$ 1,703.36	\$ 1,800.00	\$ 234.87	\$ 1,800.00	\$0.00
01	1950	73160 Software			\$ -	\$ 4,300.00	\$4,300.00
01	1950	73300 Boot allowance		\$ 250.00		\$ -	(\$250.00)
01	1950	73310 Clothing and Safety Apparel	\$ 157.22	\$ 250.00	\$ 172.98	\$ 250.00	\$0.00
01	1950	73400 Advertising, Signs & Posters	\$ 1,827.90	\$ 1,500.00	\$ 731.67	\$ 1,500.00	\$0.00
01	1950	73600 Conferences - Registrations	\$ 788.64	\$ 1,000.00	\$ -	\$ 1,000.00	\$0.00
01	1950	73601 Conferences - Accomodations	\$ -	\$ 600.00	\$ -	\$ 600.00	\$0.00
01	1950	73602 Conferences - Travel, parking and taxi	\$ -	\$ 350.00	\$ 315.98	\$ 350.00	\$0.00
01	1950	73603 Conferences - Meals	\$ -	\$ 200.00	\$ 74.12	\$ 200.00	\$0.00
01	1950	73610 Training - Registration	\$ 1,952.39	\$ 2,000.00	\$ -	\$ 1,000.00	(\$1,000.00)
01	1950	73611 Training - Accomodations	\$ -	\$ 500.00	\$ -	\$ 500.00	\$0.00
01	1950	73612 Training - Travel, parking and taxi	\$ 192.71	\$ 400.00	\$ 35.01	\$ 400.00	\$0.00
01	1950	73613 Training - Meals	\$ 173.09	\$ 500.00	\$ 398.15	\$ 500.00	\$0.00
01	1950	77350 Travel	\$ 266.03	\$ 400.00	\$ 44.09	\$ 400.00	\$0.00
01	1950	77400 Miscellaneous	\$ 10,052.00	\$ 60,500.00	\$ 10,186.06	\$ 66,000.00	\$5,500.00
01	1950	77420 Public Health					\$0.00
01	1950	78100 Transfer to Reserve					\$0.00
01	1950	81005 Machinery and Equipment		\$ 5,000.00	\$ 3,020.65	\$ 38,000.00	\$33,000.00
		TOTAL EXPENDITURES	\$ 49,682.41	\$ 111,820.00	\$ 43,542.77	\$ 148,828.00	\$37,008.00
		TOTAL NET DEPARTMENT EXPENDITURES	\$ 49,682.41	\$ 61,820.00	\$ 43,289.43	\$ 98,828.00	\$37,008.00
01	1950	51052 Community Emergency Preparedness Grant	\$ (50,000.00)	Grant has not yet received approval			
01	1950	73120 Monthly fees for 2 mobile phones	\$ 1,250.00				
		Hurontel	\$ 550.00				
			\$ 1,800.00				
01	1950	73160 Voyent Alert	\$ 4,300.00				
01	1950	73400 Public Education/Awareness Programs	\$ 1,500.00	materials, ads, pamphlets			
01	1950	77400 General allocation	\$ 500.00				
		Annual fee-retain K of Columbus Centre	\$ 10,000.00				
		Emergency Preparedness project	\$ 50,000.00	dependent on grant approval			
				two (2) portable solar-powered digital message boards on trailers, drones and notification system			
			\$ 2,000.00	(EOC and Evac Centre Supplies)			
			\$ 3,500.00	(EOC and Evac Centre - 25 cots + 25 blankets)			
			\$66,000.00				
01	1950	81005 CCTV Camera network fibre in Courthouse Square	\$ 25,000.00				
		Kingston St camera	\$ 6,500.00				
		Public Works camera	\$ 6,500.00				
			\$ 38,000.00				

01	3000	55790	MVMC snow removal	\$ (8,000.00)				
			GPMC - annual road maintenance	\$ (5,000.00)				
			Misc.	\$ (2,000.00)				
				\$ (15,000.00)				
01	3000	69100	Transfer from Public Works Equipment Reserve Fund	\$ (55,000.00)	Pick up Truck			
			Transfer from Public Works Equipment Reserve Fund	\$ (880,000.00)	Sweeper Truck and Trackless Sidewalk Plow			
				\$ (935,000.00)				
01	3000	71000	includes 100% of Director of Community Services, Operations and Infrastructure					
			25% Community Services and Operations Manager and					
			general allocation for public works					
01	3000	78200	Future equipment and vehicle needs	\$ 100,000.00	to Public Works Equipment Reserve Fund - portion of OMPF			
01	3000	81005	Sweeper Truck	\$ 650,000.00				
			Trackless Sidewalk Plow	\$ 230,000.00				
				\$ 880,000.00				
01	3000	84000	Pickup Truck	\$ 55,000.00				
01	3000	88200	Transfer to Public Works Equipment Reserve Fund	\$ 150,000.00				
			Additional Transfer to Public Works Equipment Reserv	\$ 30,000.00	Future additional snowplow			
				\$ 180,000.00				

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
		REVENUES					
01	3100	51062 Sweeping					\$ -
01	3100	55300 Wood sales	\$ (1,675.00)	\$ (600.00)		\$ (1,000.00)	\$ (400.00)
01	3100	55710 Expense recoveries			\$ (4,368.84)		\$ -
01	3100	55792 Expense recoveries - Curb Cuts	\$ (5,616.85)	\$ (3,200.00)	\$ (5,535.73)	\$ (3,200.00)	\$ -
01	3100	56320 Work Approval Permit	\$ (2,825.00)		\$ (356.85)		\$ -
01	3100	59100 Transfer from Reserve Funds		\$ (25,000.00)		\$ -	\$ 25,000.00
		TOTAL REVENUES	\$ (10,116.85)	\$ (28,800.00)	\$ (10,261.42)	\$ (4,200.00)	\$ 24,600.00
		EXPENDITURE					
01	3100	71000 Salaries	\$ 402,785.95	\$ 381,922.00	\$ 368,217.92	\$ 423,182.00	\$ 41,260.00
01	3100	71500 Benefits	\$ 130,058.65	\$ 134,493.00	\$ 119,480.75	\$ 142,159.00	\$ 7,666.00
01	3100	72420 Land Lease	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ -
01	3100	72700 Maintenance	\$ 73,916.84	\$ 125,000.00	\$ 173,046.51	\$ 125,000.00	\$ -
01	3100	72706 Curb Cuts	\$ 5,617.15	\$ 3,200.00	\$ 5,958.05	\$ 3,200.00	\$ -
01	3100	72710 Crossing Protection - Services	\$ 14,287.38	\$ 5,000.00	\$ 3,180.43	\$ 5,000.00	\$ -
01	3100	72720 Traffic Light	\$ 23,455.31	\$ 20,000.00	\$ 10,226.03	\$ 20,000.00	\$ -
01	3100	72730 Tree Maintenance	\$ 9,720.94	\$ 7,500.00	\$ 4,397.83	\$ 7,500.00	\$ -
01	3100	72740 Safety Maintenance -excludes Clothing	\$ 3,381.35	\$ 3,300.00	\$ 1,965.24	\$ 3,300.00	\$ -
01	3100	73700 Legal			\$ 2,324.91		
01	3100	73720 Engineering/Inspections	\$ 2,106.43	\$ 5,000.00	\$ 5,473.98	\$ 5,000.00	\$ -
01	3100	73750 Other Professional Services	\$ 363.80	\$ 5,500.00		\$ 5,500.00	\$ -
		TOTAL EXPENDITURES	\$ 668,693.80	\$ 693,915.00	\$ 697,271.65	\$ 742,841.00	\$ 48,926.00
		TOTAL NET DEPARTMENT EXPENDITURES	\$ 658,576.95	\$ 665,115.00	\$ 687,010.23	\$ 738,641.00	\$ 73,526.00
	Notes						
01	3100	72420 Livery Theatre - parking lot maintenance	\$ 3,000.00				
01	3100	73750 Testing road sign reflectivity	\$ 5,500.00				

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change	
		REVENUES						
01	3200	59100	Transfer from Reserve Funds	\$ (97,451.59)	\$ (114,211.00)	\$ (116,189.00)	\$ (1,978.00)	
01	3200	65710	Expense Recoveries		\$ (147.80)		\$ -	
01	3200	69100	Transfer from Reserve Funds	\$ (470,832.92)	\$ (1,455,915.00)	\$ (1,808,206.00)	\$ (352,291.00)	
		TOTAL REVENUES	\$ (568,284.51)	\$ (1,570,126.00)	\$ (147.80)	\$ (1,924,395.00)	\$ (354,269.00)	
		EXPENDITURE						
01	3200	71000	Salaries	\$ 16,603.60	\$ 18,498.00	\$ 6,968.10	\$ 20,130.00	\$ 1,632.00
01	3200	71500	Benefits	\$ 5,363.60	\$ 6,513.00	\$ 2,370.63	\$ 6,779.00	\$ 266.00
01	3200	72710	Crossing Protection	\$ 14,115.88	\$ 15,000.00	\$ 14,821.67	\$ 15,000.00	\$ -
01	3200	72760	Sewer Maintenance	\$ 58,706.76	\$ 70,000.00	\$ 54,658.15	\$ 70,000.00	\$ -
01	3200	73700	Legal	\$ 1,150.01				
01	3200	73720	Engineering/Inspections		\$ 2,500.00		\$ 2,500.00	\$ -
01	3200	77450	Insurance	\$ 1,511.74	\$ 1,700.00		\$ 1,780.00	\$ 80.00
01	3200	85730	Capital - Engineering	\$ 30,962.78	\$ 177,625.00		\$ 224,533.00	\$ 46,908.00
01	3200	85740	Capital - Contract/Services	\$ 439,870.14	\$ 1,278,290.00		\$ 1,583,673.00	\$ 305,383.00
		TOTAL EXPENDITURES	\$ 568,284.51	\$ 1,570,126.00	\$ 78,818.55	\$ 1,924,395.00	\$ 354,269.00	
		TOTAL NET DEPARTMENT EXPENDITURES	\$ -	\$ -	\$ 78,670.75	\$ -	\$ -	
		Notes						
01	3200	59100	Sanitary Sewer Reserve Fund	(\$116,189.00)	To fund department operating shortfall			
01	3200	69100	Sanitary Sewer Reserve Fund	(\$838,473.00)	To fund sanitary sewer portion of road construction - Oxford St			
			Sanitary Sewer Reserve Fund	(\$969,733.00)	To fund Rebuilding Downtown Infrastructure Project - sewer portion			
				(\$1,808,206.00)				
01	3200	72760	General allocation	\$70,000.00				
01	3200	85730	Engineering					
			Rebuilding Downtown Infrastructure Project	\$ 126,487.00				
			Oxford Street	\$ 98,046.00				
				\$224,533.00				
01	3200	85740	Construction					
			Oxford St	\$ 740,427.00				
			Rebuilding Downtown Infrastructure Project	\$ 843,246.00				
					Commitment			
			Top Coat Paving	\$ -	Rebuilding Downtown Infrastructure Project			
				\$ 1,583,673.00				
						2027 estimate	\$ 203,638	

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change	
		REVENUES						
01	3250	51051	Rent, Fees - Building	\$ (8,476.59)	\$ (8,500.00)	\$ (8,637.65)	\$ (8,500.00)	\$ -
01	3250	51064	Water billings/fees	\$ (3,265,822.09)	\$ (3,209,660.00)	\$ (2,793,112.09)	\$ (3,253,405.00)	\$ (43,745.00)
01	3250	55790	Miscellaneous recoveries	\$ (68,916.93)	\$ (65,000.00)		\$ (35,000.00)	\$ 30,000.00
01	3250	61052	Ontario Grants	\$ (51,083.86)	\$ (3,218,843.75)	\$ (804,711.00)	\$ (2,414,133.00)	
01	3250	65710	Expense recoveries					\$ -
01	3250	69100	Transfer from Reserve Funds	\$ (705,908.36)	\$ (5,070,532.25)	\$ -	\$ (7,743,337.00)	\$ (2,672,804.75)
		TOTAL REVENUES	\$ (4,100,207.83)	\$ (11,572,536.00)	\$ (3,606,460.74)	\$ (13,454,375.00)	\$ (2,686,549.75)	
		EXPENDITURE						
01	3250	71500	Benefits	\$ 604.80	\$ 800.00	\$ 458.10	\$ 660.00	\$ (140.00)
01	3250	72030	Utilities - Hydro	\$ 137,708.97	\$ 150,000.00	\$ 146,151.10	\$ 155,000.00	\$ 5,000.00
01	3250	72700	Maintenance - Services	\$ 1,015,584.15	\$ 989,300.00	\$ 1,066,942.85	\$ 1,078,106.00	\$ 88,806.00
01	3250	73120	Telephone/Internet	\$ 3,742.43	\$ 3,800.00	\$ 3,418.06	\$ 3,850.00	\$ 50.00
01	3250	73160	Software	\$ 6,578.13	\$ 6,700.00	\$ 5,000.02	\$ 6,700.00	\$ -
01	3250	73400	Advertising, Signs & Posters	\$ 80.39				\$ -
01	3250	73600	Conferences - Registration		\$ 1,000.00			
01	3250	73601	Conferences - Accomodations		\$ 800.00			
01	3250	73602	Conferences - Travel, parking and taxi		\$ 250.00			
01	3250	73603	Conferences - Meals		\$ 100.00			
01	3250	73700	Legal	\$ 127.20		\$ 915.84		
01	3250	73710	Audit	\$ 1,000.00	\$ 1,000.00		\$ 1,000.00	\$ -
01	3250	73720	Engineering/Inspections	\$ 25,203.05	\$ 107,500.00	\$ 27,588.25	\$ 75,000.00	\$ (32,500.00)
01	3250	73750	Other Professional Services	\$ 6,434.62	\$ 5,000.00	\$ 4,202.14	\$ 5,000.00	\$ -
01	3250	77450	Insurance	\$ 53,040.96	\$ 55,000.00	\$ 55,698.84	\$ 58,485.00	\$ 3,485.00
01	3250	77800	Property Taxes	\$ 19,822.03	\$ 20,615.00	\$ 20,135.82	\$ 20,800.00	\$ 185.00
01	3250	78200	Transfer to Reserve Fund	\$ 2,003,592.76	\$ 1,868,795.00	\$ 957,359.00	\$ 1,817,304.00	\$ (51,491.00)
01	3250	79015	Collection Fee	\$ 69,696.12	\$ 72,500.00	\$ 59,777.02	\$ 75,000.00	\$ 2,500.00
01	3250	81005	Equipment & Machinery	\$ 284,559.97	\$ 628,000.00	\$ 278,661.30	\$ 530,000.00	\$ (98,000.00)
01	3250	83040	Building - contract/Services	\$ 51,083.86	\$ 3,871,875.00	\$ 5,981.61	\$ 4,377,800.00	\$ 505,925.00
01	3250	85230	Engineering	\$ 40,154.85	\$ 977,388.00		\$ 890,565.00	\$ (86,823.00)
01	3250	85740	Contract/Services	\$ 381,193.54	\$ 2,812,113.00		\$ 1,944,972.00	\$ (867,141.00)
01	3250	88200	Transfer to Reserve Fund				\$ 2,414,133.00	
		TOTAL EXPENDITURES	\$ 4,100,207.83	\$ 11,572,536.00	\$ 2,632,289.95	\$ 13,454,375.00	\$ (530,144.00)	
		TOTAL NET DEPARTMENT EXPENDITURES	\$ -	\$ -	\$ (974,170.79)	\$ -	-\$ 3,216,693.75	
		NOTES						
01	3250	51051	Hurontel - water tower	\$ (8,500.00)				
01	3250	51064	Water rates	\$ (2,909,230.00)				
			Hydrants	\$ (163,255.00)				
			Fountains and taps	\$ (920.00)				
			Water Tower rate revenue estimate	\$ (180,000.00)	Rate of \$4 per customer per month			
				\$ (3,253,405.00)				
01	3250	55790	Water capital contribution - Boundary Adjustment	\$ (35,000.00)				
01	3250	61052	Housing Enabling Water System Fund grant (73% funding)	\$ (2,414,133.00)	Master Control Centre/HVAC replacement, filter upgrades			

01	3250	69100	Equipment and Machinery	\$ (530,000.00)	Water Capital Reserve Fund		
			Water Treatment Plant Project - MCC and HVAC upgrades	\$ (1,805,956.00)	Water Capital Reserve Fund		
			Rebuilding Downtown Infrastructure Project - water portion	\$ (1,254,768.00)	Water Capital Reserve Fund		
			Road construction - Suncoast Topcoat	\$ (238,655.00)	Water Capital Reserve Fund		
			Road construction - Oxford St	\$ (695,114.00)	Water Capital Reserve Fund		
			Water Treatment Plant Project - MCC and HVAC upgrades	\$ (3,218,844.00)	HEWSF Reserve Fund		
				\$ (7,743,337.00)			
01	3250	72030	Utilities - Hydro	\$ 155,000.00	(Plant, Water Tower , Booster Station)		
01	3250	72700	Operator contract	\$ 768,806.00			
			Internet	\$ 9,300.00			
			Various maintenance (includes 1/3 OneCall)	\$ 300,000.00			
				\$ 1,078,106.00			
01	3250	73160	MESH + monthly tablet cost	\$ 2,200.00			
			Meter reading software	\$ 4,500.00			
				\$ 6,700.00			
01	3250	73720	Engineering:				
			Regular	\$ 20,000.00			
			Trunk watermain assessment	\$ 55,000.00			
				\$ 75,000.00			
01	3250	78200	Water Capital Reserve Fund	\$ 1,602,304.00	Net operating surplus		
			Water Capital Reserve Fund	\$ 35,000.00	Contribution - boundary adjustment		
			Water Tower Reserve Fund	\$ 180,000.00	Allocation of fee charged \$4 per customer per month		
					to save for replacement Bylaw 109 of 2017		
				\$ 1,817,304.00			
01	3250	79015	Fee to bill and collect water billings	\$ 75,000.00			
01	3250	81005	Equipment & Machinery				
			General allocation pending Operating Authority Transition	\$ 500,000.00			
			Dry Hydrant at Port	\$ 30,000.00			
				\$ 530,000.00			
01	3250	83040	Master Control Centre replacement/HVAC upgrades	\$ 4,077,800.00	Contract awarded in 2025		
			Plant Filter upgrades	\$ 300,000.00			
				\$ 4,377,800.00			
01	3250	85230	Engineering				
			Oxford Street	\$ 79,900.00			
			Rebuilding Downtown Infrastructure Project	\$ 163,665.00			
			Water Plant project - Master Control Centre/HVAC etc	\$ 647,000.00			
				\$ 890,565.00			
01	3250	85740	Construction				
			Oxford St	\$ 615,214.00			
			Rebuilding Downtown Infrastructure Project	\$ 1,091,103.00	Commitment		
					Rebuilding Downtown Infrastructure Project		
			Top Coat Paving - Suncoast	\$ 238,655.00		2027 estimate	\$ 238,378
				\$ 1,944,972.00			
01	3250	88200	Transfer to HEWSF Reserve Fund	\$ 2,414,133.00	HEWSF Grant Revenue		

				2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
						To Nov 30		
			REVENUES					
01	3300	51072	Federal Grants		\$ (104,000.00)	\$ (96,880.00)		\$ 104,000.00
1	3300	55790	Miscellaneous recoveries			\$ (1,013.30)		
01	3300	59050	Transfer from Reserve		\$ (26,000.00)	\$ (24,218.88)		\$ 26,000.00
01	3300	59100	Transfer from Reserve Funds	\$ (114,704.68)	\$ (124,086.00)	\$ (11,923.24)	\$ (123,818.00)	\$ 268.00
01	3300	69050	Transfer from Reserve					\$ -
			TOTAL REVENUES	\$ (114,704.68)	\$ (254,086.00)	\$ (134,035.42)	\$ (123,818.00)	\$ 130,268.00
			EXPENDITURE					
01	3300	71000	Salaries	\$ 83,911.38	\$ 88,715.00	\$ 81,640.51	\$ 91,525.00	\$ 2,810.00
01	3300	71500	Benefits	\$ 31,154.61	\$ 28,340.00	\$ 27,711.77	\$ 30,033.00	\$ 1,693.00
01	3300	72100	Office Equipment - R&M	\$ 118.08	\$ 100.00	\$ 375.25	\$ 120.00	\$ 20.00
01	3300	72120	Office Equipment - Lease	\$ 28.04		\$ 28.05		\$ -
01	3300	73100	Office Supplies	\$ 1.42	\$ 50.00	\$ 6.52	\$ 50.00	\$ -
01	3300	73110	Postage	\$ 81.05	\$ 150.00	\$ 81.05	\$ 150.00	\$ -
01	3300	73120	Telephone/Internet	\$ 1,039.95	\$ 1,125.00	\$ 672.02	\$ 1,200.00	\$ 75.00
01	3300	73400	Advertising, Signs & Posters	\$ 80.39				\$ -
01	3300	73436	Environmental Committee Initiatives		\$ 5,000.00	\$ 525.84	\$ 5,000.00	\$ -
01	3300	73600	Conferences - Registration	\$ -	\$ 500.00		\$ 500.00	\$ -
01	3300	73610	Training - Registration	\$ 324.61	\$ 1,200.00		\$ 1,200.00	\$ -
01	3300	73611	Training - Accomodations		\$ 700.00		\$ 700.00	\$ -
01	3300	73612	Training - Travel, parking and taxi		\$ 200.00	\$ 141.18	\$ 200.00	\$ -
01	3000	73613	Training - Meals		\$ 50.00		\$ 50.00	\$ -
01	3300	73750	Professional services	\$ 38,574.68	\$ 242,000.00	\$ 211,683.50	\$ 106,000.00	\$ (136,000.00)
01	3300	77400	Miscellaneous			\$ 95.00		\$ -
01	3300	78100	Transfer to Reserve			\$ 11,923.24		\$ -
01	3300	78200	Transfer to Reserve Fund	\$ 60,208.58	\$ 267,512.00	\$ 267,512.00	\$ 367,512.00	\$ 100,000.00
01	3300	81005	Equipment and Machinery					
			TOTAL EXPENDITURES	\$ 215,522.79	\$ 635,642.00	\$ 602,395.93	\$ 604,240.00	\$ (31,402.00)
			TOTAL NET DEPARTMENT EXPENDITURES	\$ 100,818.11	\$ 381,556.00	\$ 468,360.51	\$ 480,422.00	\$ 98,866.00
01	3300	59100	Sanitary Sewer Reserve Fund	\$ (41,909.00)	Share of Environmental Position:			
			Water Capital Reserve Fund	\$ (41,909.00)	Share of Environmental Position:			
			Sanitary Sewer Reserve Fund	\$ (40,000.00)	Sewer condition assessment			
				\$ (123,818.00)				
01	3300	73750	Condition assessment sewer scoping program	\$ 40,000.00				
			Mayor's Megawatt Challenge Network	\$ 6,000.00				
			Building condition assessment - Phase 2	\$ 60,000.00				
				\$ 106,000.00				
01	3300	78200	Transfer to Road Reconstruction Reserve Fund	\$ 100,000.00	Adding a transfer - supported by			
					the Town's Asset Management Plan			
			Transfer to Road Reconstruction Reserve Fund	\$ 100,000.00	Prior year 1% allocation - Future infrastructure needs			
			Transfer to Road Reconstruction Reserve Fund	\$ 102,512.00	Additional amount allocated in 2025 maintained in 2026			
			Transfer to Facilities Reserve Fund	\$ 65,000.00	Maintain allocation started in 2025			
				\$ 367,512.00				

			2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change	
					To Nov 30			
REVENUES								
01	3500	55710	Expense recoveries					
TOTAL REVENUES			\$ -	\$ -	\$ -	\$ -	\$ -	
EXPENDITURE								
01	3500	72030	Utilities - Hydro	\$170,393.77	\$ 180,000.00	\$138,709.24	\$ 180,000.00	\$ -
01	3500	73020	Streetlight Purchases	\$10,339.33	\$ 5,000.00	\$0.00	\$ 5,000.00	\$ -
01	3500	73205	Bank interest / borrowing charges					\$ -
01	3500	78001	Principal Repayment					\$ -
01	3500	79010	Streetlight Repairs	\$4,287.98	\$ 20,000.00	\$22,769.55	\$ 20,000.00	\$ -
TOTAL EXPENDITURES			\$ 185,021.08	\$ 205,000.00	\$ 161,478.79	\$ 205,000.00	\$ -	
TOTAL NET DEPARTMENT EXPENDITURES			\$ 185,021.08	\$ 205,000.00	\$ 161,478.79	\$ 205,000.00	\$ -	
Note: Streetlight conversion to LED occurred in late 2015.								

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change	
		REVENUES						
01	3600	51051	Rent - Building	\$ (17,834.94)	\$ (19,000.00)	\$ (6,469.80)	\$ -	\$ 19,000.00
01	3600	51066	Rent - Weather Station	\$ (480.00)	\$ (480.00)	\$ (480.00)	\$ (480.00)	\$ -
01	3600	51067	Rent - Hangar	\$ (39,443.04)	\$ (40,230.00)	\$ (39,970.32)	\$ (41,000.00)	\$ (770.00)
01	3600	51069	Aviation Fuel	\$ (150,094.89)	\$ (110,000.00)	\$ (117,513.25)	\$ (112,500.00)	\$ (2,500.00)
01	3600	53605	Rent - Land	\$ (32,240.60)	\$ (42,000.00)	\$ (42,000.00)	\$ (42,000.00)	\$ -
01	3600	53761	Parking - Monthly, Daily	\$ (1,814.50)	\$ (2,000.00)	\$ (730.20)	\$ (1,500.00)	\$ 500.00
01	3600	53765	Access fees	\$ (3,348.00)	\$ (3,300.00)	\$ (3,406.20)	\$ (3,500.00)	\$ (200.00)
01	3600	53767	Landing fees	\$ (1,200.00)	\$ (2,300.00)	\$ (2,090.65)	\$ (2,000.00)	\$ 300.00
01	3600	55700	Expense recoveries - Property Taxes	\$ (735.51)	\$ (735.00)	\$ (753.54)	\$ (750.00)	\$ (15.00)
01	3600	55790	Miscellaneous recoveries	\$ (4,473.30)	\$ (300.00)	\$ (1,764.06)	\$ (1,200.00)	\$ (900.00)
01	3600	59100	Transfer from Reserve Funds	\$ (12,785.57)				\$ -
01	3600	61054	Sale of Vehicles/Equipment					\$ -
01	3600	69100	Transfer from Reserve Funds		\$ (70,000.00)			\$ 70,000.00
		TOTAL REVENUES	\$ (264,450.35)	\$ (290,345.00)	\$ (215,178.02)	\$ (204,930.00)	\$ 85,415.00	
		EXPENDITURE						
01	3600	71000	Salaries	\$ 71,971.19	\$ 75,960.00	\$ 68,496.67	\$ 81,118.00	\$ 5,158.00
01	3600	71010	Salaries - Caretaking					\$ -
01	3600	71019	Runway-R&M	\$ 890.11	\$ 6,000.00	\$ 5,395.31	\$ 6,000.00	\$ -
01	3600	71500	Benefits	\$ 24,784.25	\$ 25,941.00	\$ 23,076.82	\$ 26,430.00	\$ 489.00
01	3600	71510	Benefits - Caretaking					\$ -
01	3600	72000	Building - R&M	\$ 37,050.90	\$ 10,000.00	\$ 9,403.29	\$ 10,000.00	\$ -
01	3600	72030	Utilities - Hydro	\$ 8,651.06	\$ 8,500.00	\$ 6,148.73	\$ 8,500.00	\$ -
01	3600	72031	Utilities - Gas	\$ 1,054.99	\$ 1,200.00	\$ 2,152.80	\$ 1,200.00	\$ -
01	3600	72035	Utilities - Oil	\$ 8,191.82	\$ 10,000.00	\$ 6,090.20	\$ 9,000.00	-\$ 1,000.00
01	3600	72100	Office Equipment - R & M	\$ 63.29	\$ 150.00	\$ 102.93	\$ 150.00	\$ -
01	3600	72120	Office Equipment - Lease	\$ 27.56	\$ 50.00	\$ 27.81	\$ 50.00	\$ -
01	3600	72200	Mach and Equip - R&M	\$ 3,902.34	\$ 5,000.00	\$ 6,443.06	\$ 5,000.00	\$ -
01	3600	72220	Mach & Equip - Lease/Rent					\$ -
01	3600	72300	Vehicle - R&M	\$ 190.56	\$ 2,500.00	\$ 22.64	\$ 2,000.00	-\$ 500.00
01	3600	72330	Vehicle - Gas	\$ 4,553.78	\$ 6,000.00	\$ 5,506.41	\$ 6,400.00	\$ 400.00
01	3600	72335	Vehicle- Diesel/Propane	\$ 2,564.14	\$ 4,500.00	\$ 4,988.05	\$ 5,500.00	\$ 1,000.00
01	3600	72340	Vehicle - Licences		\$ 300.00	\$ -	\$ 300.00	\$ -
01	3600	72400	Grounds - R&M	\$ 870.75	\$ 3,000.00	\$ 5,631.15	\$ 3,000.00	\$ -
01	3600	72900	Small Tools	\$ -	\$ 500.00	\$ 39.99	\$ 500.00	\$ -
01	3600	73100	Office Supplies	\$ 388.70	\$ 400.00	\$ 164.74	\$ 400.00	\$ -
01	3600	73110	Postage	\$ 79.65	\$ 150.00	\$ 79.65	\$ 150.00	\$ -
01	3600	73120	Telephone/Internet	\$ 2,879.72	\$ 2,850.00	\$ 2,264.59	\$ 3,000.00	\$ 150.00
01	3600	73200	Bank/Service Charges	\$ 6,159.86	\$ 4,450.00	\$ 4,647.78	\$ 4,600.00	\$ 150.00
01	3600	73300	Boot Allowance		\$ 275.00	\$ 134.99	\$ 275.00	\$ -
01	3600	73310	Clothing and Safety Apparel		\$ 500.00	\$ -	\$ 500.00	\$ -
01	3600	73400	Advertising, Signs & Posters		\$ 350.00	\$ -	\$ 350.00	\$ -
01	3600	73530	Aviation Fuel	\$ 129,058.97	\$ 96,000.00	\$ 104,286.60	\$ 100,000.00	\$ 4,000.00
01	3600	73600	Conferences - Registration		\$ 1,500.00		\$ 1,500.00	\$ -
01	3600	73601	Conferences - Accomodations		\$ 800.00		\$ 800.00	\$ -
01	3600	73602	Conferences - Travel, parking and taxi		\$ 100.00		\$ 100.00	\$ -
01	3600	73603	Conferences - Meals		\$ 300.00		\$ 300.00	\$ -

				2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
01	3600	73610	Training - Registration		\$ 600.00	\$ 100.00	\$ 600.00	\$ -
01	3600	73613	Training - Meals					\$ -
01	3600	73700	Legal	\$ 926.32	\$ 1,000.00	\$ 2,981.60	\$ 1,000.00	\$ -
01	3600	73750	Other Professional Services	\$ 25,725.34	\$ 5,500.00	\$ 4,802.06	\$ 5,740.00	\$ 240.00
01	3600	73780	Association Membership	\$ 500.00	\$ 500.00	\$ 697.05	\$ 700.00	\$ 200.00
01	3600	77300	Meetings					\$ -
01	3600	77400	Miscellaneous	\$ 12.00	\$ 500.00	\$ 107.00	\$ 500.00	\$ -
01	3600	77450	Insurance	\$ 15,963.48	\$ 20,000.00	\$ 16,664.40	\$ 20,000.00	\$ -
01	3600	77800	Property Taxes	\$ 4,167.83	\$ 4,350.00	\$ 4,282.51	\$ 4,400.00	\$ 50.00
01	3600	78200	Transfer to Reserve Fund	\$ 8,400.00	\$ 8,400.00	\$ 8,400.00		\$ 8,400.00
01	3600	81005	Capital -Equipment & Machinery		\$ 70,000.00	\$ 45,406.75		\$ (70,000.00)
01	3600	81028	Capital - Building					\$ -
01	3600	84000	Capital - Vehicles					\$ -
01	3600	85640	Capital - Runway - Contract/Services					\$ -
01	3600	88200	Transfer to Reserve Fund					\$ -
			TOTAL EXPENDITURES	\$ 359,028.61	\$ 378,126.00	\$ 338,545.58	\$ 310,063.00	\$ (68,063.00)
			TOTAL NET DEPARTMENT EXPENDITURES	\$ 94,578.26	\$ 87,781.00	\$ 123,367.56	\$ 105,133.00	\$ 17,352.00
NOTES								
01	3600	53605	Rent as per by-law 57 of 2025	(\$42,000.00)				
01	3600	73750	Fuel system support	\$ 1,600.00				
			Airport Kiosk serve and support fees	\$ 2,340.00				
			Approach - annual monitoring	\$ 1,000.00				
			Other	\$ 800.00				
				\$ 5,740.00				
01	3600	77450	AON	\$ 6,100.00				
			B & M	\$ 13,900.00				
				\$ 20,000.00				

				2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
			REVENUES					
01	3700	53605	Rent - Land					\$ -
01	3700	54200	Ramp fees	\$ (32,506.11)	\$ (40,000.00)	\$ (32,318.52)	\$ (34,000.00)	\$ 6,000.00
01	3700	55790	Miscellaneous recoveries					\$ -
01	3700	69100	Transfer from Reserve Funds	\$ (7,056.04)				\$ -
			TOTAL REVENUES	\$ (39,562.15)	\$ (40,000.00)	\$ (32,318.52)	\$ (34,000.00)	\$ 6,000.00
01	3700	72400	Grounds - R&M	\$ 3,712.39	\$ 3,000.00	\$ 3,550.69	\$ 3,000.00	\$ -
01	3700	73160	Software	\$ 569.86	\$ 600.00	\$ 122.11	\$ 600.00	\$ -
01	3700	73200	Bank service charges		\$ 1,000.00		\$ 1,000.00	\$ -
01	3700	73700	Legal	\$ 381.60				
01	3700	73750	Other professional fees	\$ 7,437.55	\$ 10,000.00	\$ 8,837.46	\$ 8,800.00	\$ (1,200.00)
01	3700	77400	Miscellaneous		\$ 4,000.00		\$ 4,000.00	\$ -
01	3700	77450	Insurance	\$ 19,929.24	\$ 20,000.00	\$ 20,927.16	\$ 21,500.00	\$ 1,500.00
01	3700	78100	Transfer to Reserve					\$ -
01	3700	78200	Transfer to Reserve Fund		\$ 3,500.00	3500	\$ 3,500.00	\$ -
01	3700	81005	Capital - Equipment and Machinery	\$ 7,056.04				\$ -
01	3700	81006	Capital - Dock Development				\$ 12,800.00	\$ 12,800.00
			TOTAL EXPENDITURES	\$ 39,086.68	\$ 42,100.00	\$ 36,937.42	\$ 55,200.00	\$ 13,100.00
			TOTAL NET DEPARTMENT EXPENDITURES	(\$475.47)	\$2,100.00	\$4,618.90	\$21,200.00	\$19,100.00
			Notes:					
01	3700	72400	General allocation	\$ 3,000.00				
01	3700	73160	Meter sentinel charges	\$ 600.00				
01	3700	73750	Portion of launch fees as per contract	\$ 6,800.00	By-law 56 of 2024			
			Additional flat rate payment	\$ 2,000.00				
				\$ 8,800.00				
01	3700	78200	Transfer to Waterfront Reserve Fund	\$ 3,500.00	Partial repayment for 2024 meter purchase			
01	3700	81006	Wooden kayak launch pad	\$ 8,000.00				
			Concrete pads	\$ 4,800.00				

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
		REVENUES					
01	3800	51052 Ontario Grants					\$ -
01	3800	53550 Operation fee	\$ (308,118.80)	\$ (312,740.00)	\$ (312,740.60)	\$ (317,432.00)	\$ (4,692.00)
01	3800	53605 Rent - Land	\$ (431,402.70)	\$ (456,395.00)	\$ (446,161.60)	\$ (559,070.00)	\$ (102,675.00)
01	3800	53761 Parking Fees	\$ (276,830.35)	\$ (315,000.00)	\$ (329,874.01)	\$ (330,000.00)	\$ (15,000.00)
01	3800	55710 Expense recoveries	\$ (25,396.64)		\$ (3,088.42)		\$ -
01	3800	59100 Transfer from Reserve Funds	\$ (250,000.00)	\$ (200,000.00)		\$ (250,000.00)	\$ (50,000.00)
01	3800	61072 Federal Grants				\$ (350,000.00)	\$ (350,000.00)
01	3800	64500 Donations					\$ -
01	3800	65710 Expense recoveries	\$ (5,000.00)				\$ -
01	3800	69100 Transfer from Reserve Funds	\$ (5,088.00)	\$ (600,000.00)		\$ (350,000.00)	\$ 250,000.00
		TOTAL REVENUES	\$ (1,301,836.49)	\$ (1,884,135.00)	\$ (1,091,864.63)	\$ (2,156,502.00)	\$ (272,367.00)
		EXPENDITURES					
01	3800	72000 Building - R & M					
01	3800	72200 Machinery & Equipment - R & M	\$ 1,836.40	\$ 2,500.00	\$ 1,995.56	\$ 2,500.00	\$ -
01	3800	72400 Grounds - R&M	\$ 9,012.37	\$ 2,000.00	\$ 2,488.49	\$ 3,050.00	\$ 1,050.00
01	3800	73120 Telephone/Internet	\$ 6,718.67	\$ 7,650.00	\$ 5,475.46	\$ 7,650.00	\$ -
01	3800	73160 Software	\$ 29,844.48	\$ 32,500.00	\$ 29,639.32	\$ 37,800.00	\$ 5,300.00
01	3800	73200 Bank/service charges	\$ 6,982.05	\$ 7,000.00	\$ 8,144.88	\$ 7,200.00	\$ 200.00
01	3800	73400 Advertising, Signs & Posters			\$ 8,634.16	\$ 5,000.00	
01	3800	73700 Legal	\$ 6,316.46	\$ 7,500.00	\$ 8,634.16	\$ 6,000.00	\$ (1,500.00)
01	3800	73710 Audit	\$ 1,000.00	\$ 1,000.00	\$ 50,000.00	\$ 1,000.00	\$ -
01	3800	73720 Engineering/Inspections	\$ 25,396.67	\$ 7,500.00	\$ 3,088.42	\$ 7,500.00	\$ -
01	3800	73750 Other Professional Services	\$ 50,000.00	\$ 10,000.00	\$ 50,000.00	\$ 50,000.00	\$ 40,000.00
01	3800	73780 Association Membership					\$ -
01	3800	77300 Meetings					\$ -
01	3800	77400 Miscellaneous	\$ 1,395.27	\$ 500.00		\$ 500.00	\$ -
01	3800	77450 Insurance	\$ 1,881.06	\$ 3,500.00		\$ -	\$ (3,500.00)
01	3800	77800 Property Taxes	\$ 121,208.01	\$ 126,050.00	\$ 123,200.63	\$ 125,000.00	\$ (1,050.00)
01	3800	78100 Transfer to Reserve					\$ -
01	3800	78200 Transfer to Reserve Fund	\$ 1,030,157.05	\$ 1,076,435.00		\$ 1,203,302.00	\$ 126,867.00
01	3800	81003 Capital - Harbour		\$ 600,000.00		\$ 700,000.00	\$ (600,000.00)
01	3800	81005 Capital - Equipment and Machinery					\$ -
01	3800	81028 Capital - Building	\$ 5,088.00				\$ -
01	3800	85230 Capital - Engineering					\$ -
01	3800	85240 Capital - Contract/Services					\$ -
01	3800	88200 Transfer to Reserve Fund	\$ 5,000.00				\$ -
		TOTAL EXPENDITURES	\$ 1,301,836.49	\$ 1,884,135.00	\$ 291,301.08	\$ 2,156,502.00	\$ (432,633.00)
		TOTAL NET DEPARTMENT EXPENDITURES	\$ -	\$ -	\$ (800,563.55)	\$ -	\$ (705,000.00)
		NOTES:					
01	3800	53550 Operation fee - GPMC	\$ (317,432.00)	increase maximum 1.5% per agreement			
01	3800	53605 Various leases/land rent	\$ (199,330.00)				
		Lease of Expansion Lands	\$ (180,550.00)	By-law 72-2021			
		Lease payment CPR	\$ (19,510.00)				
		Recovery of taxes	\$ (125,000.00)				
		Estimated wharfage - Dock 8	\$ (20,000.00)				
		Compass lease	\$ (14,680.00)	By-law 134 of 2024			
			\$ (559,070.00)				
1	3800	59100 from Waterfront Reserve Fund	\$ (200,000.00)	Repay use of Infrastructure RF - boardwalk and shoreline protection			
		from Port Expansion Reserve Fund	\$ (50,000.00)	to GPMC - Port Expansion lobbying support			
			\$ (250,000.00)				

01	3800	61072	Housing Infrastructure and Communities Canada	\$ (350,000.00)	Grant has not yet been confirmed for North Harbour Road Stairs
01	3800	69100	Transfer from Waterfront RF	\$ (350,000.00)	North Harbour Road Stairs replacement - dependent on grant approval
01	3800	72200	Consumables - meters and enforcement	\$ 2,500.00	
01	3800	73120	Wifi at two locations at the beach	\$ 6,000.00	
			Parking meter reader cell phones	\$ 1,650.00	
				\$ 7,650.00	
01	3800	73160	Sentinel charges - parking meters	\$ 7,800.00	
			Software fee	\$ 25,000.00	
			Additional set up fee	\$ 5,000.00	
				\$ 37,800.00	
01	3800	73400	Message Board Signage	\$ 5,000.00	
01	3800	73750	GPMC - Port Expansion lobbying support	\$ 50,000.00	
01	3800	78200	Operation fee - GPMC	\$ 317,432.00	to Waterfront Reserve Fund
			Lease payments on CPR station	\$ 19,510.00	to Waterfront Reserve Fund
			Net operating surplus for department	\$ 465,810.00	to Waterfront Reserve Fund
			Wharfage Port Expansion land Dock 8	\$ 20,000.00	to Port Expansion Reserve Fund
			Port Expansion land lease	\$ 150,000.00	to Road Reconstruction RF
			Port Expansion land lease	\$ 30,550.00	to Port Expansion Reserve Fund
			Repayment - Boardwalk and shoreline protection	\$ 130,000.00	to Facilities Reserve Fund
			Repayment - Boardwalk and shoreline protection	\$ 70,000.00	to Parks Reserve Fund
				\$ 1,203,302.00	
01	3800	81003	Replacement of North Harbour Road Stairs	\$ 700,000.00	Dependenet on grant approval
** Costs for enforcement of Waterfront Parking are reflected in department 1900 and funded by the Waterfront Reserve fund					

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
		REVENUES					
01	4200	51073	Garbage Stickers	\$ (166,787.32)	\$ 434.15		\$ -
01	4200	52466	Special Charge	\$ (164,550.00)	\$ (535,920.00)	\$ (546,336.59)	\$ (566,181.00)
			TOTAL REVENUES	\$ (331,337.32)	\$ (535,920.00)	\$ (545,902.44)	\$ (566,181.00)
		EXPENDITURE					
01	4200	71027	Sticker Commission	\$ 3,503.08	\$ -		\$ -
01	4200	71030	Sticker Purchases		\$ -		\$ -
01	4200	71035	Contract Services	\$ 282,728.71	\$ 461,902.00	\$ 439,791.45	\$ 480,378.00
01	4200	73400	Promotion, Advertising, Signs & Posters	\$ 2,314.89	\$ 1,000.00		\$ 1,000.00
01	4200	73700	Legal	\$ 966.72			\$ -
01	4200	73750	Other Professional Services	\$ 16,710.04	\$ 16,650.00	\$ 16,650.00	\$ 16,650.00
01	4200	77010	Tipping Fees	\$ 94,132.92	\$ 117,200.00	\$ 115,680.51	\$ 134,964.00
01	4200	77400	Miscellaneous	\$ 1,017.60			\$ -
			TOTAL EXPENDITURES	\$ 401,373.96	\$ 596,752.00	\$ 572,121.96	\$ 632,992.00
			TOTAL NET DEPARTMENT EXPENDITURES	\$ 70,036.64	\$ 60,832.00	\$ 26,219.52	\$ 66,811.00
		NOTES:					
01	4200	52466	Special charge of \$171 per bin pair	\$ (566,181.00)	Pair = Waste bin + Organics bin		
01	4200	73400	waste schedule	\$ 500.00			
			radio and newspaper ads	\$ 500.00			
				\$ 1,000.00			
01	4200	73750	Contribution to Mid Huron Landfill Site Board	\$ 16,650.00			
			Bylaw 86 of 2024 - Waste collection				

				2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
			REVENUES					
01	4250	55790	Miscellaneous recoveries	\$ (5,000.00)		\$ (17,759.61)		\$ -
01	4250	59050	Transfer from reserve					\$ -
			TOTAL REVENUES	\$ (5,000.00)	\$ -	\$ (17,759.61)	\$ -	\$ -
			EXPENDITURE					
01	4250	73400	Advertising, Signs & Posters	\$ 539.33	\$ 650.00	\$ 508.80	\$ 650.00	\$ -
01	4250	73566	Yard Waste Disposal	\$ 64,186.48	\$ 65,000.00	\$ 57,694.42	\$ 65,000.00	\$ -
01	4250	73750	Professional Services		\$ -			\$ -
01	4250	78760	Bluewater Recycling	\$ 83,822.67	\$ 21,770.00	\$ 19,954.53	\$ 23,000.00	\$ 1,230.00
			TOTAL EXPENDITURE	\$ 148,548.48	\$ 87,420.00	\$ 78,157.75	\$ 88,650.00	\$ 1,230.00
			TOTAL NET DEPARTMENT EXPENDITURES	\$ 143,548.48	\$ 87,420.00	\$ 60,398.14	\$ 88,650.00	\$ 1,230.00
			NOTES:					
01	4250	78760	ICI (Institutional, Commercial and Industrial)	\$ 22,000.00				
				1,000.00	4 municipal bins			
				\$ 23,000.00				

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
		REVENUES					
01	4400	51074 Sewer Billings	\$ (2,251,231.76)	\$ (2,200,000.00)	\$ (2,043,592.52)	\$ (2,442,600.00)	\$ (242,600.00)
01	4400	51075 Leachate processing	\$ (82,137.97)	\$ (102,000.00)	\$ (66,564.54)	\$ (80,000.00)	\$ 22,000.00
01	4400	52455 Leachate Transfer Station	\$ (646.25)	\$ (720.00)	\$ (536.25)	\$ (650.00)	70.00
01	4400	55790 Miscellaneous recoveries	\$ (2,879.92)	\$ (2,500.00)	\$ (2,925.51)	\$ (3,000.00)	\$ (500.00)
01	4400	69100 Capital - Transfer from Reserve Funds	\$ (162,144.74)	\$ (740,800.00)		\$ (780,000.00)	\$ (39,200.00)
		TOTAL REVENUES	(\$2,499,040.64)	(\$3,046,020.00)	(\$2,113,618.82)	(\$3,306,250.00)	(\$260,230.00)
		EXPENDITURE					
01	4400	72030 Utilities - Hydro	\$ 103,899.47	\$ 102,000.00	\$ 93,443.19	\$ 105,000.00	\$ 3,000.00
01	4400	72032 Utilities - Water	\$ 1,047.90	\$ 1,000.00	\$ 686.14	\$ 1,100.00	\$ 100.00
01	4400	72760 Sewer Maintenance	\$ 819,454.74	\$ 750,000.00	\$ 756,755.11	\$ 896,774.00	\$ 146,774.00
01	4400	73120 Telephone/Internet	\$ 551.39	\$ 800.00	\$ 863.50	\$ 900.00	\$ 100.00
01	4400	73600 Conferences - Registration		\$ 1,000.00		\$ 1,000.00	
01	4400	73601 Conferences - Accomodations		\$ 800.00		\$ 800.00	
01	4400	73602 Conferences - Travel, parking and taxi		\$ 250.00		\$ 250.00	
01	4400	73603 Conferences - Meals		\$ 100.00		\$ 100.00	
01	4400	73700 Legal	\$ 101.76		\$ 50.88		\$ -
01	4400	73710 Audit	\$ 1,000.00	\$ 1,000.00		\$ 1,000.00	\$ -
01	4400	73720 Engineering/Inspections			\$ 6,034.33		\$ -
01	4400	73750 Other Professional Services	\$ 2,552.48		\$ 733.15		\$ -
01	4400	77400 Miscellaneous	\$ 80.39				\$ -
01	4400	77450 Insurance	\$ 40,162.15	\$ 40,000.00	\$ 41,557.32	\$ 42,000.00	\$ 2,000.00
01	4400	77800 Property Taxes	\$ 23,981.31	\$ 24,100.00	\$ 24,360.95	\$ 25,340.00	\$ 1,240.00
01	4400	78200 Transfer to Reserve Fund	\$ 1,274,368.19	\$ 1,310,670.00		\$ 1,376,986.00	\$ 66,316.00
01	4400	79015 Collection Fee	\$ 69,696.12	\$ 73,500.00	\$ 59,777.02	\$ 75,000.00	\$ 1,500.00
01	4400	81005 Equipment & Machinery	\$ 120,017.92	\$ 240,800.00	\$ 27,895.66	\$ 500,000.00	\$ 259,200.00
01	4400	83040 Building - contract/Services		\$ 500,000.00		\$ 280,000.00	\$ (220,000.00)
01	4400	85230 Engineering	\$ 42,126.82				\$ -
		TOTAL EXPENDITURES	\$ 2,499,040.64	\$ 3,046,020.00	\$ 1,012,157.25	\$ 3,306,250.00	\$ 260,230.00
		TOTAL NET DEPARTMENT EXPENDITURES	\$0.00	\$0.00	(\$1,101,461.57)	\$0.00	\$0.00
01	4400	69100 Sanitary Sewer Reserve fund	\$ (500,000.00)	to fund capital equipment			
		Sanitary Sewer Reserve fund	\$ (280,000.00)	to fund Outfall carryover			
			\$ (780,000.00)				
01	4400	72760 Operating Authority contract	\$ 706,774.00	By-Law 158 of 2025 - 5 year agreement	effective December 1		
		Various maintenance	\$ 35,000.00				
		Sunset Drive collection fees	\$ 155,000.00				
			\$ 896,774.00				
01	4400	78200 Transfer to Sanitary Sewer Reserve Fund					
		Estimated Operating Surplus	\$ 1,376,986.00				
01	4400	79015 Billing and collection	\$ 75,000.00				
01	4400	81005 General allocation - pending Operating Authority transition	\$ 500,000.00				
01	4400	83040 Outfall - carryover portion of project	\$ 280,000.00				

				2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
			REVENUES					
01	4700	51076	Grave opening charges	\$ (15,530.00)	\$ (15,000.00)	\$ (4,191.00)	\$ (8,000.00)	\$ 7,000.00
01	4700	51077	Sale of interment rights	\$ (25,655.52)	\$ (32,000.00)	\$ (29,840.15)	\$ (31,000.00)	\$ 1,000.00
01	4700	52341	Cremation opening charge	\$ (35,175.00)	\$ (25,000.00)	\$ (27,218.45)	\$ (28,000.00)	\$ (3,000.00)
01	4700	52345	Foundation Charge	\$ (12,523.00)	\$ (8,500.00)	\$ (20,922.00)	\$ (12,000.00)	\$ (3,500.00)
01	4700	52348	Storage Fee	\$ (459.00)	\$ (450.00)	\$ (153.00)	\$ (300.00)	\$ 150.00
01	4700	52349	Lot Transfer Fee	\$ (900.00)	\$ (500.00)	\$ (273.00)	\$ (500.00)	\$ -
01	4700	53625	Rent - House	\$ (15,600.00)	\$ (15,600.00)	\$ (15,600.00)	\$ (15,600.00)	\$ -
01	4700	55420	Marker and monument contributions	\$ (4,600.00)	\$ (2,500.00)	\$ (5,300.00)	\$ (5,000.00)	\$ (2,500.00)
01	4700	55425	Care and maintenace contributions	\$ (11,172.45)		\$ (10,564.55)	\$ (12,400.00)	
01	4700	55710	Expense Recoveries	\$ (2,590.00)	\$ (1,000.00)	\$ (6,148.84)	\$ (6,500.00)	\$ (5,500.00)
01	4700	56090	License Fee	\$ (288.00)	\$ (240.00)	\$ (108.00)	\$ (150.00)	\$ 90.00
01	4700	59050	Transfer from Reserve			\$ (92,702.04)		
01	4700	59100	Transfer from Reserve Fund		\$ (3,550.00)			\$ 3,550.00
01	4700	59301	Transfer from perpetual care	\$ (16,481.77)	\$ (6,000.00)	\$ (26,099.92)	\$ (10,000.00)	\$ (4,000.00)
01	4700	59302	Transfer from perpetuity	\$ (312.10)	\$ (1,000.00)	\$ (3,403.56)	\$ (2,500.00)	\$ (1,500.00)
01	4700	59303	Transfer from Monuments and Markers	\$ (3,156.08)	\$ (3,000.00)	\$ (4,107.45)	\$ (3,000.00)	\$ -
01	4700	59305	Transfer from Robert Mackay	\$ (76.17)		\$ (501.74)	\$ (150.00)	\$ (150.00)
01	4700	69050	Capital - Transfer from Reserves		\$ (45,000.00)	\$ (29,346.43)		\$ 45,000.00
01	4700	69100	Capital - Transfer from Reserve Funds				\$ (65,000.00)	\$ (65,000.00)
			TOTAL REVENUES	\$ (144,519.09)	\$ (159,340.00)	\$ (276,480.13)	\$ (200,100.00)	\$ (28,360.00)
			EXPENDITURE					
01	4700	71000	Salaries	\$ 53,636.26	\$ 71,150.00	\$ 43,247.85	\$ 62,722.00	\$ (8,428.00)
01	4700	71012	Rental House-R&M	\$ 934.19	\$ 1,000.00	\$ 1,091.75	\$ 1,100.00	\$ 100.00
01	4700	71500	Benefits	\$ 16,608.75	\$ 28,069.00	\$ 12,024.00	\$ 24,552.00	\$ (3,517.00)
01	4700	72000	Building - R&M	\$ 2,248.30	\$ 1,000.00	\$ 712.85	\$ 1,000.00	\$ -
01	4700	72030	Utilities - Hydro	\$ 8,156.54	\$ 4,500.00	\$ 4,453.57	\$ 5,000.00	\$ 500.00
01	4700	72100	Office Equipment - R&M					\$ -
01	4700	72200	Mach and Equip - R&M	\$ 2,916.20	\$ 4,000.00	\$ 5,249.82	\$ 4,500.00	\$ 500.00
01	4700	72300	Vehicle - R&M	\$ 499.65	\$ 1,000.00	\$ -	\$ 1,000.00	\$ -
01	4700	72330	Vehicle - Gas	\$ 1,795.69	\$ 2,100.00	\$ 1,188.80	\$ 2,000.00	\$ (100.00)
01	4700	72335	Vehicle - Diesel					\$ -
01	4700	72400	Grounds - R&M	\$ 80,328.47	\$ 81,550.00	\$ 75,668.19	\$ 80,000.00	\$ (1,550.00)
01	4700	72900	Small Tools	\$ 379.94	\$ 500.00	\$ -	\$ 500.00	\$ -
01	4700	73055	Licence to Operate	\$ 911.42	\$ 1,000.00	\$ 1,980.00	\$ 2,000.00	\$ 1,000.00
01	4700	73100	Office Supplies	\$ 39.83		\$ 39.00		
01	4700	73120	Telephone/Internet	\$ 585.86	\$ 620.00	\$ 79.24	\$ 500.00	\$ (120.00)
01	4700	73310	Clothing and Safety Apparel	\$ 159.90	\$ 500.00			\$ (500.00)
01	4700	73560	Foundation Supplies	\$ 4,636.66	\$ 4,500.00	\$ 9,828.56	\$ 9,500.00	\$ 5,000.00
01	4700	73610	Training - Registration	\$ 1,245.00	\$ 1,000.00			\$ (1,000.00)
01	4700	73700	Legal	\$ 625.00		\$ 1,897.53		\$ -
01	4700	73710	Audit	\$ 500.00	\$ 500.00	\$ 2,645.76	\$ 2,650.00	\$ 2,150.00
01	4700	73750	Other Professional Services					\$ -
01	4700	73780	Association Memberships				\$ 300.00	
01	4700	77400	Miscellaneous	\$ 12,401.44	\$ 500.00	\$ 1,866.00		\$ (500.00)
01	4700	77450	Insurance	\$ 7,847.20	\$ 8,100.00	\$ 8,189.96	\$ 8,250.00	\$ 150.00
01	4700	77800	Property Taxes	\$ 2,192.62	\$ 2,280.00	\$ 2,278.22	\$ 2,320.00	\$ 40.00

01	4700	78100	Transfer to Reserve						\$ -
01	4700	78200	Transfer to Reserve Fund			\$ 92,702.04	\$ 5,000.00	\$ 5,000.00	
01	4700	78501	Transfer to Monument Care	\$ 4,600.00	\$ 2,500.00	\$ 500.00	\$ 5,000.00	\$ 2,500.00	
01	4700	78502	Transfer to perpetual care	\$ 11,172.45	\$ 12,800.00	\$ 278.10	\$ 12,400.00	\$ (400.00)	
01	4700	81005	Equipment and Machinery		\$ 25,000.00	\$ 15,999.95	\$ 65,000.00		
01	4700	81028	Capital - Building		\$ 45,000.00	\$ 29,346.43		\$ (45,000.00)	
01	4700	84000	Capital - Vehicle		\$ 75,000.00				
			TOTAL EXPENDITURES	\$ 214,421.37	\$ 374,169.00	\$ 311,109.14	\$ 295,294.00	\$ (44,175.00)	
			TOTAL NET DEPARTMENT EXPENDITURE	\$ 69,902.28	\$ 214,829.00	\$ 34,629.01	\$ 95,194.00	\$ (72,535.00)	
01	4700	72030	Cemetery house and Maintenance shed	\$ 1,100.00					
			Maintenance shed						
01	4700	72400	General allocation	\$ 9,000.00					
			Grounds maintenance contract	\$ 71,000.00					
				\$ 80,000.00					
01	4700	73560	Plaques	\$ 6,000.00					
			Other	\$ 3,500.00					
				\$ 9,500.00					
01	4700	73780	OACFP	\$ 300.00					
01	4700	78502	Transfer to perpetual care	\$ 12,400.00	40% of interment rights sales				
01	4700	81005	Backhoe	\$ 65,000.00					

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
		REVENUES					
01	5000	51051 Rent, Fees - Building	\$ (3,500.00)	\$ (6,000.00)	\$ (4,905.00)	\$ (4,740.00)	\$ 1,260.00
01	5000	55710 Expense recoveries			\$ (548.66)		
01	5000	59050 Transfer from Reserve	\$ (15,000.00)	\$ (15,000.00)	\$ (15,000.00)	\$ (15,000.00)	\$ -
01	5000	59100 Transfer from Reserve Funds					\$ -
01	5000	69100 Capital - Transfer from Reserve Funds		\$ (50,000.00)	\$ (33,603.27)		\$ 50,000.00
		TOTAL REVENUES	\$ (18,500.00)	\$ (71,000.00)	\$ (54,056.93)	\$ (19,740.00)	\$ 51,260.00
01	5000	71010 Salaries-Caretaking	\$ 42,997.75	\$ 53,958.00	\$ 46,150.41	\$ 55,834.00	\$ 1,876.00
01	5000	71510 Benefits-Caretaking	\$ 5,393.66	\$ 15,127.00	\$ 6,906.75	\$ 11,969.00	\$ (3,158.00)
01	5000	72000 Building - R&M	\$ 29,361.02	\$ 23,000.00	\$ 11,293.07	\$ 20,000.00	\$ (3,000.00)
01	5000	73700 Legal					\$ -
01	5000	77400 Miscellaneous	\$ 15,000.00	\$ 15,000.00	\$ 15,095.00	\$ 15,000.00	\$ -
01	5000	77450 Insurance	\$ 15,081.12	\$ 15,500.00	\$ 16,750.80	\$ 17,100.00	\$ 1,600.00
01	5000	81028 Building		\$ 50,000.00	\$ 33,603.17		\$ (50,000.00)
		TOTAL EXPENDITURES	\$ 107,833.55	\$ 172,585.00	\$ 129,799.20	\$ 119,903.00	\$ (52,682.00)
		TOTAL NET DEPARTMENT EXPENDITURES	\$ 89,333.55	\$ 101,585.00	\$ 75,742.27	\$ 100,163.00	\$ (1,422.00)
01	5000	59050 MacKay Centre for Seniors Reserve	\$ (15,000.00)				
01	5000	72000 General allocation	\$ 20,000.00				
01	5000	77400 Annual payment from Reserve	\$ 15,000.00	To MacKay Centre for Seniors			

			2024 Actual	2025 Budget	2025 Actual to Nov 30	2026 Budget	Budget Change
REVENUES							
01	5400	51051	\$ (585.00)	\$ (700.00)	\$ -	\$ -	\$ 700.00
01	5400	51058	\$ (170,357.15)	\$ (73,359.52)	\$ (183,654.52)	\$ (73,360.00)	\$ (0.48)
01	5400	51078	\$ (14,168.00)	\$ (14,168.00)	\$ (11,887.26)	\$ (16,290.00)	\$ (2,122.00)
01	5400	51400	\$ (45,490.09)				\$ -
01	5400	51405	\$ (35,071.44)	\$ (34,000.00)	\$ (29,057.54)	\$ (34,000.00)	\$ -
01	5400	51410	\$ (343,988.04)				\$ -
01	5400	51415	\$ (893,322.51)	\$ (1,803,588.26)	\$ (1,665,919.89)	\$ (1,826,000.00)	\$ (22,411.74)
01	5400	54300	\$ (502,208.30)	\$ (300,000.00)	\$ (420,811.21)	\$ (420,000.00)	\$ (120,000.00)
01	5400	54500	\$ (2,835.97)				\$ -
01	5400	55790			\$ (18,570.16)		\$ -
01	5400	59050		\$ (10,000.00)	\$ (353,360.27)		\$ 10,000.00
01	5400	61072	\$ (96,185.00)				\$ -
01	5400	61058	\$ (103,838.95)			\$ (250,000.00)	\$ (250,000.00)
01	5400	69050	\$ (86,000.00)	\$ (15,000.00)	\$ (19,336.77)		\$ 15,000.00
TOTAL REVENUES			\$ (2,294,050.45)	\$ (2,250,815.78)	\$ (2,702,597.62)	\$ (2,619,650.00)	\$ (368,834.22)
EXPENDITURE							
01	5400	71000	\$ 1,381,097.86	\$ 1,517,750.00	\$ 1,347,510.79	\$ 1,594,450.00	\$ 76,700.00
01	5400	71001	\$ 33,651.05	\$ 63,145.00	\$ 35,527.72	\$ 44,624.00	\$ (18,521.00)
01	5400	71010	\$ 89,448.96	\$ 102,049.00	\$ 92,257.84	\$ 106,567.00	\$ 4,518.00
01	5400	71024	\$ 81,689.78	\$ 90,000.00	\$ 66,507.01	\$ 85,000.00	\$ (5,000.00)
01	5400	71500	\$ 451,850.51	\$ 443,947.00	\$ 409,782.16	\$ 483,554.00	\$ 39,607.00
01	5400	71510	\$ 35,873.86	\$ 28,728.00	\$ 29,192.74	\$ 31,938.00	\$ 3,210.00
01	5400	71512	\$ 8,422.66	\$ 14,769.00	\$ 5,255.48	\$ 10,040.00	\$ (4,729.00)
01	5400	72000	\$ 39,498.10	\$ 65,000.00	\$ 35,566.13	\$ 50,000.00	\$ (15,000.00)
01	5400	72030	\$ 8,217.03	\$ 9,700.00	\$ 7,605.61	\$ 9,700.00	\$ -
01	5400	72031	\$ 3,801.60	\$ 4,800.00	\$ 4,088.79	\$ 5,000.00	\$ 200.00
01	5400	72032	\$ 3,318.67	\$ 4,080.00	\$ 2,102.25	\$ 4,000.00	\$ (80.00)
01	5400	72033	\$ 2,596.92	\$ 3,060.00	\$ 1,568.66	\$ 3,000.00	\$ (60.00)
01	5400	72100	\$ 1,424.56	\$ 3,500.00	\$ 1,550.72	\$ 2,500.00	\$ (1,000.00)
01	5400	72120	\$ 345.83	\$ 640.00	\$ 257.77	\$ 640.00	\$ -
01	5400	72150	\$ 675.02	\$ 750.00	\$ 744.10	\$ 800.00	\$ 50.00
01	5400	72200	\$ 1,205.84	\$ 1,000.00	\$ 1,051.24	\$ 1,200.00	\$ 200.00
01	5400	73011	\$ 2,835.97				\$ -
01	5400	73015	\$ 3,404.19	\$ 3,500.00	\$ 2,480.61	\$ 3,500.00	\$ -
01	5400	73100	\$ 1,554.81	\$ 1,400.00	\$ 1,574.29	\$ 1,700.00	\$ 300.00
01	5400	73110	\$ 47.20	\$ 80.00	\$ 40.52	\$ 80.00	\$ -
01	5400	73120	\$ 2,602.14	\$ 2,900.00	\$ 1,299.09	\$ 2,900.00	\$ -
01	5400	73140	\$ 25.00				\$ -
01	5400	73160	\$ 2,478.87	\$ 2,600.00	\$ -	\$ 2,600.00	\$ -
01	5400	73200	\$ 1,421.42	\$ 1,200.00	\$ 848.79	\$ 1,500.00	\$ 300.00
01	5400	73310	\$ -	\$ 2,000.00	\$ 1,813.99	\$ 2,000.00	\$ -
01	5400	73610	\$ 2,321.79	\$ 2,000.00	\$ 3,303.77	\$ 2,700.00	\$ 700.00
01	5400	73611					\$ -
01	5400	73612	\$ 479.16	\$ 750.00	\$ 492.67	\$ 750.00	\$ -
01	5400	73613					\$ -
01	5400	73700	\$ 203.52				\$ -
01	5400	73750					\$ -
01	5400	77350	\$ 243.32				\$ -
01	5400	77400	\$ 2,413.22	\$ 6,200.00	\$ 4,153.65	\$ 6,200.00	\$ -
01	5400	77450	\$ 9,870.12	\$ 10,500.00	\$ 6,087.96	\$ 10,000.00	\$ (500.00)

				2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
01	5400	78100	Transfer to Reserve	\$ 10,124.30		\$ 353,360.27		\$ -
01	5400	78200	Transfer to Reserve Fund				\$ 15,000.00	\$ 15,000.00
01	5400	79200	Allocated Administration				\$ 20,000.00	\$ 20,000.00
01	5400	81002	Capital - Land Improvements		\$ 15,000.00	\$ 12,010.05		\$ (15,000.00)
01	5400	81005	Capital - Equipment & Machinery	\$ 305,883.24		\$ 7,326.72		\$ -
01	5400	81028	Capital - Building	\$ 5,565.32			\$ 250,000.00	\$ 250,000.00
			TOTAL EXPENDITURES	\$ 2,494,591.84	\$ 2,401,048.00	\$ 2,435,361.39	\$ 2,751,943.00	\$ 350,895.00
			TOTAL NET DEPARTMENT EXPENDITURES	\$ 200,541.39	\$ 150,232.22	\$ (267,236.23)	\$ 132,293.00	\$ (17,939.22)
01	5400	51058	County - Local Priorities	\$ (73,360.00)				
01	5400	51078	Administration Fees - Early Years	\$ (16,290.00)				
01	5400	61058	County of Huron - To be confirmed	\$ (250,000.00)	Kitchen renovation			
01	5400	73160	Hi Mama App	\$ 2,600.00				
01	5400	78200	Transfer to Facilities Reserve Fund	\$ 15,000.00	for future capital needs of Childcare Centre			
					- building and machinery/equipment			
01	5400	81028	Kitchen Renovation	\$ 250,000.00	Pending approval of County funding			

			2024 Actual	2025 Budget	2025 Actual to Nov 30	2026 Budget	Budget Change	
		REVENUES						
01	5403	51400	Other Municipalities - Grants	\$ (137,201.59)	\$ (141,680.00)	\$ (129,873.37)	\$ (162,932.00)	\$ (21,252.00)
01	5403	55790	Miscellaneous recoveries			\$ (672.24)		
01	5403	59050	Transfer from Reserve		\$ (5,172.00)	\$ (5,172.0)		\$ 5,172.00
		TOTAL REVENUES	\$ (137,201.59)	\$ (146,852.00)	\$ (135,717.61)	\$ (162,932.00)	\$ (16,080.00)	
		EXPENDITURE						
01	5403	71000	Salaries	\$ 85,834.31	\$ 90,985.00	\$ 81,219.71	\$ 102,740.00	\$ 11,755.00
01	5403	71024	Food/Snacks					\$ -
01	5403	71042	Occupancy Charge	\$ 14,168.00	\$ 14,168.00	\$ 11,887.26	\$ 16,290.00	\$ 2,122.00
01	5403	71500	Benefits	\$ 29,484.37	\$ 32,069.00	\$ 28,485.77	\$ 35,882.00	\$ 3,813.00
01	5403	72000	Building - R & M	\$ 412.64				\$ -
01	5403	72100	Office Equipment - R&M	\$ 69.96				\$ -
01	5403	72120	Office Equipment - Lease	\$ 345.82	\$ 400.00	\$ 257.77	\$ 400.00	\$ -
01	5403	73015	Playroom Supplies	\$ 1,211.11	\$ 3,310.00	\$ 942.42	\$ 1,200.00	\$ (2,110.00)
01	5403	73100	Office Supplies	\$ 329.33	\$ 300.00	\$ 263.77	\$ 300.00	\$ -
01	5403	73110	Postage	\$ 49.03	\$ 120.00	\$ 45.24	\$ 120.00	\$ -
01	5403	73310	Clothing and Safety Apparel					\$ -
01	5403	73610	Training - Registration		\$ 500.00			\$ (500.00)
01	5403	73612	Training - Travel, parking and taxi					
01	5403	73613	Training - Meals					\$ -
01	5403	77350	Travel	\$ 5,297.02	\$ 5,000.00	\$ 3,154.69	\$ 6,000.00	\$ 1,000.00
01	5403	77400	Miscellaneous		\$ -	\$ 356.38		\$ -
		TOTAL EXPENDITURES	\$ 137,201.59	\$ 146,852.00	\$ 126,613.01	\$ 162,932.00	\$ 16,080.00	
		TOTAL NET DEPARTMENT EXPENDITURES	\$ -	\$ -	\$ (9,104.60)	\$ -	\$ -	
01	5403	51400	County of Huron	\$ (162,932.00)				
			100% funded by County of Huron					
01	5403	71042	Occupancy charge 10% of funding for administration	\$ 16,290.00				

				2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
01	5700	77450	Insurance	\$ 81,686.58	\$ 85,000.00	\$ 93,011.90	\$ 90,000.00	\$ 5,000.00
01	5700	78200	Transfer to Reserve Fund			\$ 722,894.82		\$ -
01	5700	81002	Capital - Land Improvements					\$ -
01	5700	81005	Capital - Equipment & Machinery	\$ 19,817.76	\$ 150,000.00	\$ 121,876.38	\$ 130,000.00	\$ (20,000.00)
01	5700	81028	Capital - Building		\$ 35,000.00		\$ 50,000.00	\$ 15,000.00
01	5700	84000	Capital - Vehicles					\$ -
01	5700	88200	Transfer to Reserve Fund	\$ 60,000.00			\$ 80,000.00	\$ 80,000.00
			TOTAL EXPENDITURES	\$ 1,174,154.98	\$ 1,513,827.55	\$ 1,900,914.65	\$ 1,708,557.00	\$ 194,729.45
			TOTAL NET DEPARTMENT	\$ 1,059,977.86	\$ 1,159,514.00	\$ 1,206,341.06	\$ 1,286,027.00	\$ 126,513.00
01	5700	53605	Pavillion rental	\$ (4,280.00)				
01	5700	55710	Misc.	\$ (250.00)				
			MVMC	\$ (8,000.00)				
				\$ (8,250.00)				
01	5700	59100	Waterfront Reserve Fund	\$ (70,000.00)	to offset beach maintenance			
			Waterfront Reserve Fund	\$ (20,000.00)	beach cleaning			
			Waterfront Reserve Fund	\$ (10,000.00)	Landscaping			
			Waterfront Reserve Fund	\$ (130,000.00)	Main beach screening			
				\$ (230,000.00)				
01	5700	69100	Waterfront RF	\$ (50,000.00)	Beach Hut Roof			
			Parks RF	\$ (55,000.00)	Pick up truck			
			Parks RF	\$ (25,000.00)	Mower			
			Parks RF	\$ (50,000.00)	Autonomous mower			
				\$ (180,000.00)				
01	5700	71026	Flowers - annuals	\$ 44,000.00				
			Trees	\$ 10,000.00				
			Perennials	\$ 6,000.00				
				\$ 60,000.00				
01	5700	72000	General allocation	\$ 20,000.00				
			Kingston St washroom maintenance	\$ 10,000.00				
				\$ 30,000.00				
01	5700	72400	General allocation	\$ 75,000.00				
			Outdoor rink	\$ 5,000.00				
			Performance Stage equipment repairs	\$ 5,000.00				
				\$ 85,000.00				
01	5700	72600	General allocation	\$ 75,000.00				
			Landscaping - waterfront	\$ 10,000.00				
			Main beach screening	\$ 130,000.00	Carryover from 2025			
				\$ 215,000.00				
01	5700	81005	Pick up	\$ 55,000.00				
			Mower	\$ 25,000.00				
			Autonomous mower	\$ 50,000.00				
				\$ 130,000.00				

01	5700	81028	Beach Hut Roof	\$ 50,000.00				
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			2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change	
REVENUES					To Nov 30			
01	6002	51051	Rent	\$ (2,942.48)	\$ (442.00)	\$ (442.48)	\$ (442.00)	\$ -
01	6002	51054	Recreation facilities revenue	\$ (323,633.85)	\$ (297,500.00)	\$ (252,764.34)	\$ (302,000.00)	\$ (4,500.00)
01	6002	54500	Donations	\$ (3,707.14)				\$ -
01	6002	55050	Advertising revenue		\$ (5,000.00)		\$ (5,000.00)	\$ -
01	6002	55790	Miscellaneous recoveries			\$ (7,332.40)		\$ -
01	6002	59050	Transfer from Reserve	\$ (53,907.64)	\$ (70,730.00)	\$ (1,369,250.08)		\$ 70,730.00
01	6002	59100	Transfer from Reserve Funds	\$ (100,000.00)	\$ (100,000.00)	\$ (100,000.00)	\$ (175,000.00)	\$ (75,000.00)
01	6002	61054	Sale of Vehicle/Equipment			\$ (1,175.91)		\$ -
01	6002	69050	Transfer from Reserve	\$ (847,356.18)	\$ (590,000.00)		\$ (175,000.00)	\$ 415,000.00
01	6002	69100	Transfer from Reserve Funds	\$ (119,956.82)			\$ (747,800.00)	\$ (747,800.00)
TOTAL REVENUES			\$ (1,451,504.11)	\$ (1,063,672.00)	\$ (1,730,965.21)	\$ (1,405,242.00)	\$ (341,570.00)	
EXPENDITURE								
01	6002	71000	Salaries	\$ 444,379.86	\$ 549,169.00	\$ 477,190.60	\$ 548,367.00	\$ (802.00)
01	6002	71010	Salaries - Caretaking	\$ 148,482.01	\$ 164,506.00	\$ 153,553.54	\$ 185,289.00	\$ 20,783.00
01	6002	71500	Benefits	\$ 150,694.90	\$ 168,673.00	\$ 128,140.21	\$ 169,386.00	\$ 713.00
01	6002	71510	Benefits - Caretaking	\$ 52,256.02	\$ 46,964.00	\$ 47,930.11	\$ 55,892.00	\$ 8,928.00
01	6002	72000	Building - R&M	\$ 244,009.50	\$ 293,730.00	\$ 286,788.26	\$ 173,000.00	\$ (120,730.00)
01	6002	72002	Building - R & M - Pool and Ice				\$ 125,000.00	\$ 125,000.00
01	6002	72030	Utilities - Hydro	\$ 302,183.54	\$ 315,500.00	\$ 311,322.90	\$ 319,000.00	\$ 3,500.00
01	6002	72031	Utilities - Gas	\$ 51,683.04	\$ 60,000.00	\$ 33,186.88	\$ 40,000.00	\$ (20,000.00)
01	6002	72032	Utilities - Water	\$ 22,321.55	\$ 26,000.00	\$ 18,254.56	\$ 24,000.00	\$ (2,000.00)
01	6002	72033	Utilities - Sewer	\$ 18,008.75	\$ 18,000.00	\$ 13,632.23	\$ 18,500.00	\$ 500.00
01	6002	72100	Office Equipment - R & M - Services	\$ 814.40		\$ 83.96		\$ -
01	6002	72200	Mach and Equip - R&M - Services	\$ 44,260.12	\$ 45,570.00	\$ 5,215.29	\$ 46,000.00	\$ 430.00
01	6002	72400	Grounds - R & M	\$ 45,364.72	\$ 25,000.00	\$ 39,639.52	\$ 48,000.00	\$ 23,000.00
01	6002	73100	Office Supplies	\$ 45.77	\$ 100.00	\$ 446.08	\$ 100.00	\$ -
01	6002	73120	Telephone/Internet	\$ 1,876.08	\$ 8,000.00	\$ 1,165.08	\$ 2,000.00	\$ (6,000.00)
01	6002	73160	Software	\$ 14,246.40	\$ 6,000.00	\$ 6,105.60	\$ 6,200.00	\$ 200.00
01	6002	73200	Bank Service Charges	\$ 1,709.50	\$ 650.00	\$ 529.14	\$ 1,800.00	\$ 1,150.00
01	6002	73205	Borrowing charges - interest	\$ 36,942.42	\$ 30,400.00	\$ 15,483.97	\$ 14,934.00	\$ (15,466.00)
01	6002	73300	Boot Allowance	\$ 751.92	\$ 1,500.00	\$ 725.17	\$ 1,500.00	\$ -
01	6002	73310	Clothing Purchases	\$ 787.62	\$ 700.00	\$ 166.89	\$ 700.00	\$ -
01	6002	73400	Advertising, Signs & Posters					\$ -
01	6002	73610	Training - Registration	\$ 1,582.92	\$ 2,000.00	\$ 1,983.58	\$ 2,000.00	\$ -
01	6002	73612	Training - Travel, parking and taxi			\$ 22.51		\$ -
01	6002	73700	Legal	\$ 1,170.24		\$ 1,017.60		\$ -
01	6002	73720	Engineering/Inspections					\$ -
01	6002	73750	Other Professional Services	\$ 66,270.79	\$ 46,151.00	\$ (88,463.00)	\$ 91,000.00	\$ 44,849.00
01	6002	73780	Association Memberships			\$ 197.41	\$ 200.00	\$ 200.00
01	6002	77400	Miscellaneous	\$ 60.00	\$ 1,200.00	\$ 1,652.00	\$ 1,200.00	\$ -
01	6002	77450	Insurance	\$ 87,829.16	\$ 100,000.00	\$ 113,168.18	\$ 115,000.00	\$ 15,000.00
01	6002	78001	Principle Repayment	\$ 157,865.00	\$ 169,600.00	\$ 169,600.00	\$ 185,066.00	\$ 15,466.00
01	6002	78100	Transfer to Reserve	\$ 528,707.14	\$ 250,000.00			\$ (250,000.00)
01	6002	78200	Transfer to Reserve Fund			\$ 1,582,791.51	\$ 250,000.00	\$ 250,000.00
01	6002	78500	Grants to Groups					\$ -
01	6002	81005	Capital - Machinery and Equipment		\$ 15,000.00	\$ 16,790.40	\$ 202,800.00	\$ 187,800.00
01	6002	83040	Capital - Building	\$ 880,784.46	\$ 525,000.00	\$ 13,385.32	\$ 70,000.00	\$ (455,000.00)
01	6002	84000	Capital - Vehicles		\$ 50,000.00	\$ 52,667.13		\$ (50,000.00)
01	6002	87400	Capital - Misc. - Bannister Park	\$ 119,956.82			\$ 660,000.00	\$ 660,000.00
01	6002	88200	Transfer to Reserve Fund					\$ -
TOTAL EXPENDITURES			\$ 3,425,044.65	\$ 2,919,413.00	\$ 3,404,372.63	\$ 3,356,934.00	\$ 437,521.00	
TOTAL NET DEPARTMENT EXPENDITURES			\$ 1,973,540.54	\$ 1,855,741.00	\$ 1,673,407.42	\$ 1,951,692.00	\$ 95,951.00	
NOTES:								
01	6002	53605	Concession booth	(\$442.00)	as per lease agreement			
01	6002	51054	Ice rentals	(\$272,000.00)				
			Outdoor sports fields	(\$27,000.00)				
			Other rentals	(\$3,000.00)				
				(\$302,000.00)				

01	6002	59100	Transfer from Canada Community Building Fund RF	\$ (100,000.00)	Annual funding of Bannister Park project borrowings	
			Transfer from Recreation Reserve Fund	\$ (75,000.00)	Brick work Maitland Recreation Centre	
				\$ (175,000.00)		
01	6002	69050	Maitland Recreation Centre Reserve	\$ (175,000.00)	Ice Resurfacers	
01	6002	69100	Transfer from Recreation Reserve Fund	\$ (50,000.00)	Pool Heater	
			Transfer from Recreation Reserve Fund	\$ (20,000.00)	Pool Light Replacement	
			Transfer from Recreation Reserve Fund	\$ (7,800.00)	Hack Squat Machine	
			Transfer from Recreation Reserve Fund	\$ (20,000.00)	Field Grooming Equipment	
			Transfer from Recreation Reserve Fund	\$ (650,000.00)	Bannister Park Lot Resurface	
				\$ (747,800.00)		
01	6002	71000	Facilities Operators	\$ 530,012.00		
			Parks staff cutting sports field grass - Bannister Park and at YMCA	\$ 18,355.00	Portion reallocated to Dept 5700 due to autonomous mower	
				\$ 548,367.00		
01	6002	71500	Facilities Operators	\$ 161,434.00		
			Parks staff cutting sports field grass - Bannister Park and at YMCA	\$ 7,952.00	Portion reallocated to Dept 5700 due to autonomous mower	
				\$ 169,386.00		
01	6002	72000	Brick pointing	\$ 10,000.00		
			Brick fascade reinforcement	\$ 75,000.00	as per Oct 6/2025 staff update	
			Cleaning supplies	\$ 8,000.00		
			Building site supplies - general maintenance	\$ 80,000.00		
				\$ 173,000.00		
01	6002	72002	Pool supplies	\$ 55,000.00		
			Ice maintenance	\$ 70,000.00		
				\$ 125,000.00		
01	6002	72400	Bannister Park weed treatment for clover - 3 treatments	\$ 9,000.00		
			General allocation	\$ 39,000.00		
				\$ 48,000.00		
01	6002	73160	Facility booking software - annual fee	\$ 6,200.00		
01	6002	73750	YMCA Operating Budget	\$ 7,000.00		
			Minor capital requests of YMCA/Bd Management	\$ -		
			Association fee	\$ 84,000.00	By-law 20 of 2024	
			Total YMCA/Management Board	\$ 91,000.00		
01	6002	78001	Annual debt repayment	\$ 185,066.00	Bannister Park	
01	6002	78200	Transfer to Recreation Reserve Fund	\$ 250,000.00	Future capital	
01	6002	81005	Ice Resurfacers	\$ 175,000.00		
			Hack Squat Equipment	\$ 7,800.00		
			Field Grooming Equipment	\$ 20,000.00		
				\$ 202,800.00		
01	6002	83040	Pool light replacement	\$ 20,000.00		
			Pool heater	\$ 50,000.00		
				\$ 70,000.00		
01	6002	87400	Flag polls - Canada, Ontario and Town Flags	\$ 10,000.00		
			Bannister Park lot resurface	\$ 650,000.00		
				\$ 660,000.00		

			2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
		REVENUES			to Nov 30		
01	6003	51054 Recreation Facilities Revenue	\$ (7,620.64)	\$ -			\$ -
01	6003	54500 Donations					\$ -
01	6003	55790 Miscellaneous recoveries					\$ -
01	6002	69100 Transfer from Reserve Funds				\$ (288,000.00)	\$ (288,000.00)
		TOTAL REVENUES	\$ (7,620.64)	\$ -	\$ -	\$ (288,000.00)	\$ (288,000.00)
		EXPENDITURE					
01	6003	71000 Salaries	\$ 51,550.00				\$ -
01	6003	71500 Benefits	\$ 15,450.00				\$ -
01	6003	72000 Building - R&M	\$ 16,851.04	\$ 5,000.00	\$ 4,701.31		\$ (5,000.00)
01	6003	72030 Utilities - Hydro	\$ 22,864.71	\$ 9,600.00	\$ 11,526.93	\$ 1,600.00	\$ (8,000.00)
01	6003	72031 Utilities - Gas	\$ 5,521.21	\$ 1,000.00	\$ 3,382.51		\$ (1,000.00)
01	6003	72032 Utilities - Water	\$ 11,115.56	\$ 1,000.00	\$ 4,479.33	\$ 500.00	\$ (500.00)
01	6003	72033 Utilities - Sewage	\$ 6,857.06	\$ 1,000.00	\$ 2,318.89	\$ 100.00	\$ (900.00)
01	6003	72200 Mach and Equip - R&M - Services			\$ 1,058.61		\$ -
01	6003	72400 Grounds - R & M			\$ 839.52		\$ -
01	6003	73120 Telephone/Internet	\$ 1,242.50	\$ -			\$ -
01	6003	73400 Advertising, Signs & Posters	\$ 127.20				\$ -
01	6003	73720 Engineering	\$ 1,054.23				
01	6003	73750 Other Professional Services	\$ 1,181.95	\$ 85,000.00	\$ 88,208.13		\$ (85,000.00)
01	6003	77450 Insurance	\$ 20,273.94	\$ 18,000.00	\$ 9,943.56	\$ 12,000.00	\$ (6,000.00)
#	6003	78500 Grants to Groups				\$ 60,000.00	
#	6003	83040 Capital - Building				\$ 288,000.00	
		TOTAL EXPENDITURES	\$ 154,089.40	\$ 120,600.00	\$ 126,458.79	\$ 362,200.00	\$ (106,400.00)
		TOTAL NET DEPARTMENT EXPENDITURES	\$ 146,468.76	\$ 120,600.00	\$ 126,458.79	\$ 74,200.00	\$ (394,400.00)
01	6002	69100 Transfer from Recreation Reserve Fund	\$ (140,000.00)	Open Ready Renovations			
		Transfer from Recreation Reserve Fund	\$ (148,000.00)	HVAC replacement and water repairs			
			-\$ 288,000.00				
#	6003	78500 Annual contribution as per MOU	\$ 60,000.00	Goderich Memorial Community Centre Committee			
#	6003	83040 Open Ready Renovations	\$ 140,000.00	Maximun per MOU			
		HVAC replacement and water repairs	\$ 148,000.00	Approved December 15/2025			
			\$ 288,000.00				

			2024 Actual	2025 Budget	2025 Actual to Nov 30	2026 Budget	Budget Change
		REVENUES					
01	8000	51051 Rent, Fees - Building	\$ (15,000.00)	\$ (15,000.00)	\$ (15,000.00)	\$ (15,000.00)	-
01	8000	55710 Expense recoveries			\$ (635.93)		
01	8000	59050 Transfer from reserve					\$ -
01	8000	59100 Transfer from reserve fund		\$ (50,000.00)		\$ (55,000.00)	\$ (5,000.00)
01	8000	69100 Transfer from reserve fund		\$ (20,000.00)			\$ 20,000.00
		TOTAL REVENUES	\$ (15,000.00)	\$ (85,000.00)	\$ (15,635.93)	\$ (70,000.00)	\$ 15,000.00
		EXPENDITURE					
01	8000	71010 Salaries - Caretaking	\$ 46,315.48	\$ 56,573.00	\$ 52,584.28	\$ 59,957.00	\$ 3,384.00
01	8000	71510 Benefits-Caretaking	\$ 10,929.43	\$ 16,895.00	\$ 14,622.09	\$ 15,965.00	\$ (930.00)
01	8000	72000 Building - R&M	\$ 17,244.87	\$ 70,800.00	\$ 18,919.13	\$ 80,000.00	\$ 9,200.00
01	8000	72030 Utilities - Hydro	\$ 9,074.53	\$ 11,000.00	\$ 9,261.31	\$ 11,000.00	\$ -
01	8000	72031 Utilities - Gas	\$ 6,575.59	\$ 7,000.00	\$ 5,797.53	\$ 7,100.00	\$ 100.00
01	8000	72032 Utilities - Water	\$ 1,055.33	\$ 1,100.00	\$ 1,059.30	\$ 1,200.00	\$ 100.00
01	8000	72033 Utilities - Sewage	\$ 669.18	\$ 900.00	\$ 690.94	\$ 900.00	\$ -
01	8000	73120 Telephone/Internet	\$ 401.52	\$ 410.00	\$ 267.68	\$ 410.00	\$ -
01	8000	77450 Insurance	\$ 5,778.00	\$ 5,825.00	\$ 6,471.36	\$ 6,700.00	\$ 875.00
01	8000	78200 Transfer to Reserve	\$ 20,000.00				\$ -
01	8000	83040 Capital - Building		\$ 20,000.00			\$ (20,000.00)
		TOTAL EXPENDITURES	\$ 118,043.93	\$ 190,503.00	\$ 109,673.62	\$ 183,232.00	\$ (7,271.00)
		TOTAL NET DEPARTMENT EXPENDITURES	\$ 103,043.93	\$ 105,503.00	\$ 94,037.69	\$ 113,232.00	\$ 7,729.00
		Notes:					
01	8000	51051 County of Huron	(\$15,000.00)				
01	8000	59100 Transfer from Facility Reserve Fund	(\$55,000.00)	Windows and carpet			
01	8000	72000 General	\$ 20,000.00				
		Pointing of bricks	\$ 5,000.00	Continued maintenance			
		Carpeting	\$ 10,000.00	Phase 3			
		Windows	\$ 45,000.00	Final phase			
			\$ 80,000.00				

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change	
		REVENUES						
01	8050	59050	Transfer from Reserve	\$ (15,000.00)	\$ (30,000.00)	\$ (45,000.00)	\$ (15,000.00)	\$ 15,000.00
		TOTAL REVENUES	\$ (15,000.00)	\$ (30,000.00)	\$ (45,000.00)	\$ (15,000.00)	\$ 15,000.00	
		EXPENDITURE						
01	8050	78100	Transfer to Reserve			\$ 25,000.00	\$ 25,000.00	
01	8050	78500	Grants to Groups	\$ 15,000.00	\$ 30,000.00	\$ 45,000.00	\$ 15,000.00	\$ (15,000.00)
		TOTAL EXPENDITURES	\$ 15,000.00	\$ 30,000.00	\$ 45,000.00	\$ 40,000.00	\$ (15,000.00)	
		TOTAL NET DEPARTMENT EXPENDITURES	\$ -	\$ -	\$ -	\$ 25,000.00	\$ -	
01	8050	59050	Cultural/Livery Theatre Reserve		\$ (15,000.00)	To fund annual support		
01	8050	78100	To replenish Cultural Reserve		\$ 25,000.00			
01	8050	78500	Annual support as per By-law 101 of 2025		\$ 15,000.00			

				2024 Actual	2025 Budget	2025 Actual to Nov 30	2026 Budget	Budget Change
			REVENUES					
01	8150	54500	Donations	\$ (200.00)				\$ -
01	8150	55790	Miscellaneous Recoveries			\$ (71.12)		\$ -
01	8150	59100	Transfer from Reserve Fund	\$ (658.86)	\$ (700.00)		\$ (1,460.00)	\$ (760.00)
			TOTAL REVENUES	\$ (858.86)	\$ (700.00)	\$ (71.12)	\$ (1,460.00)	\$ (760.00)
			EXPENDITURE					
01	8150	71000	Salaries	\$ 1,755.42	\$ 1,854.00	\$ 1,702.50	\$ 1,909.00	\$ 55.00
01	8150	71500	Benefits	\$ 547.04	\$ 606.00	\$ 532.08	\$ 602.00	\$ (4.00)
01	8150	73100	Office Supplies		\$ 100.00		\$ 100.00	\$ -
01	8150	73110	Postage		\$ 50.00		\$ 50.00	\$ -
01	8150	73263	Heritage Tax Rebate Program	\$ 658.86	\$ 700.00		\$ 1,460.00	\$ 760.00
01	8150	73400	Advertising, Signs & Posters & Web.page		\$ 400.00	\$ 440.63	\$ 400.00	\$ -
01	8150	73408	Publications		\$ 2,500.00	\$ 1,216.03	\$ 3,000.00	\$ 500.00
01	8150	73430	Promotion		\$ 500.00		\$ 1,000.00	\$ 500.00
01	8150	73600	Conferences - Registration		\$ 650.00		\$ 1,300.00	\$ 650.00
01	8150	73601	Conferences - Accommodations		\$ 600.00		\$ 1,200.00	\$ 600.00
01	8150	73602	Conferences - Travel, parking and taxi		\$ 500.00		\$ 1,000.00	\$ 500.00
01	8150	73603	Conferences - Meals		\$ 100.00		\$ 250.00	\$ 150.00
01	8150	73700	Legal				\$ -	\$ -
01	8150	73750	Other Professional Services		\$ -		\$ -	\$ -
01	8150	73780	Association Membership	\$ 75.00	\$ 75.00		\$ 75.00	\$ -
01	8150	77500	Honoraria					\$ -
01	8150	78200	Transfer to Reserve Fund				\$ 5,000.00	\$ 5,000.00
01	8150	78500	Grants to Groups - Marine Heritage		\$ 3,000.00	\$ 1,628.16	\$ 1,000.00	\$ (2,000.00)
			TOTAL EXPENDITURES	\$ 3,036.32	\$ 11,635.00	\$ 5,519.40	\$ 18,346.00	\$ 6,711.00
			TOTAL NET DEPARTMENT EXPENDITURES	\$ 2,177.46	\$ 10,935.00	\$ 5,448.28	\$ 16,886.00	\$ 5,951.00
01	8150	73430	Recognition event	\$ 1,000.00				
01	8150	73600	2 conference attendees	\$ 1,300.00				
01	8150	78200	Transfer to Reserve Fund	\$ 5,000.00	To replenish Heritage Reserve Fund			

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change	
		REVENUES						
01	8400	51083	Planning Application fees	\$ (3,588.00)	\$ (6,000.00)	\$ (7,190.00)	\$ (6,000.00)	\$ -
01	8400	55790	Miscellaneous recoveries	\$ (26,024.12)	\$ (8,000.00)	\$ (34,500.14)	\$ (20,000.00)	\$ 12,000.00
01	8400	59100	Transfer from Reserve Funds					\$ -
		TOTAL REVENUES	\$ (29,612.12)	\$ (14,000.00)	\$ (41,690.14)	\$ (26,000.00)	\$ (12,000.00)	
01	8400	71000	Salaries	\$ 23,610.02	\$ 24,719.00	\$ 22,700.37	\$ 25,449.00	\$ 730.00
01	8400	71500	Benefits	\$ 7,091.99	\$ 7,525.00	\$ 7,096.41	\$ 7,903.00	\$ 378.00
01	8400	72100	Office Equipment - R & M	\$ 557.95	\$ 700.00	\$ 556.05	\$ 700.00	\$ -
01	8400	72120	Office Equipment - Lease	\$ 280.52	\$ 300.00	\$ 280.53	\$ 300.00	\$ -
01	8400	73100	Office Supplies	\$ 173.34	\$ 200.00	\$ 201.74	\$ 200.00	\$ -
01	8400	73110	Postage	\$ 810.48	\$ 1,500.00	\$ 810.48	\$ 1,500.00	\$ -
01	8400	73160	Software		\$ 7,140.00	\$ 7,265.66	\$ 7,300.00	\$ 160.00
01	8400	73400	Advertising, Signs & Posters		\$ 500.00	\$ -	\$ 250.00	\$ (250.00)
01	8400	73610	Training - registration		\$ 500.00	\$ -	\$ -	\$ (500.00)
01	8400	73611	Training - Accomodations		\$ 500.00	\$ -	\$ -	\$ (500.00)
01	8400	73612	Training - travel		\$ 200.00	\$ -	\$ -	\$ (200.00)
01	8400	73613	Training - meals		\$ 75.00	\$ -	\$ -	\$ (75.00)
01	8400	73700	Legal	\$ 11,086.92	\$ 10,000.00	\$ 7,612.64	\$ 10,000.00	\$ -
01	8400	73720	Engineering	\$ 46,274.21	\$ 12,000.00	\$ 32,493.62	\$ 15,000.00	\$ 3,000.00
01	8400	73750	Other Professional Services					\$ -
01	8400	77300	Meetings					\$ -
		TOTAL EXPENDITURES	\$ 89,885.43	\$ 65,859.00	\$ 79,017.50	\$ 68,602.00	\$ 2,743.00	
		TOTAL NET DEPARTMENT EXPENDITURES	\$ 60,273.31	\$ 51,859.00	\$ 37,327.36	\$ 42,602.00	\$ (9,257.00)	
01	8400	55790	Recovery of expenses from Developers	\$ (20,000.00)	Engineering and legal cost recovery			
01	8400	71000	Includes 20% Secretarial					
01	8400	73160	Cloud Permit	\$ 7,300.00	By-law 77 of 2023			

				2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
			REVENUES					
01	8450	51084	Consents	\$ (20,114.72)	\$ (12,000.00)	\$ (8,515.00)	\$ (10,000.00)	\$ 2,000.00
01	8450	51085	Minor Variances	\$ (1,075.00)	\$ (1,000.00)	\$ (3,630.00)	\$ (2,000.00)	\$ (1,000.00)
			TOTAL REVENUES	\$ (21,189.72)	\$ (13,000.00)	\$ (12,145.00)	\$ (12,000.00)	\$ 1,000.00
			EXPENDITURES					
01	8450	71000	Salaries	\$ 6,545.00	\$ 6,895.00	\$ 6,895.00	\$ 7,098.00	\$ 203.00
01	8450	71500	Benefits	\$ 2,019.00	\$ 2,101.00	\$ 2,101.00	\$ 2,245.00	\$ 144.00
01	8450	73100	Office Supplies	\$ 18.32	\$ 854.00		\$ 500.00	\$ (354.00)
01	8450	73400	Advertising, Signs & Posters		\$ 1,000.00		\$ 500.00	\$ (500.00)
01	8450	73600	Conferences - Registration		\$ 1,000.00	\$ 910.75	\$ 1,000.00	\$ -
01	8450	73601	Conferences - Accomodations	\$ 523.87	\$ 1,000.00	\$ 619.10	\$ 600.00	\$ (400.00)
01	8450	73602	Conferences - Travel, parking and taxi		\$ 250.00	\$ 61.06	\$ 200.00	\$ (50.00)
01	8450	73603	Conferences - Meals		\$ 100.00		\$ 100.00	\$ -
01	8450	73700	Legal		\$ 500.00		\$ 500.00	\$ -
01	8450	73780	Association Membership	\$ 150.00	\$ 300.00		\$ 150.00	\$ (150.00)
01	8450	77500	Honoraria		\$ -			\$ -
			TOTAL EXPENDITURES	\$ 9,256.19	\$ 14,000.00	\$ 10,586.91	\$ 12,893.00	\$ (1,107.00)
			TOTAL NET DEPARTMENT EXPENDITURES	\$ (11,933.53)	\$ 1,000.00	\$ (1,558.09)	\$ 893.00	\$ (107.00)
01	8450	71000	5.6% of CBO					

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change	
REVENUES								
01	8490	51051	Rent, Fees - Building	\$ (20,171.40)	\$ (20,172.00)	\$ (21,147.05)	\$ (20,556.00)	\$ (384.00)
01	8490	51053	EV Charger Revenue	\$ (862.40)	\$ (1,000.00)	\$ (827.21)	\$ (900.00)	\$ 100.00
01	8490	51086	Connection Charge	\$ (223,195.35)	\$ (232,000.00)	\$ (227,659.16)	\$ (230,000.00)	\$ 2,000.00
01	8490	53605	Rent - Land					\$ -
01	8490	55710	Expense recoveries					\$ -
01	8490	59050	Transfer from Reserve	\$ (14,753.26)			\$ (12,000.00)	\$ (12,000.00)
01	8490	59100	Transfer from Reserve Fund				\$ (20,000.00)	\$ (20,000.00)
01	8490	62222	Loan Proceeds - Reserve Funds					\$ -
01	8490	65710	Expense recoveries	\$ (14,497.05)				\$ -
01	8490	68000	Sale of Land	\$ (110,000.00)				\$ -
01	8490	69100	Transfer from Reserve Funds	\$ (429,915.74)	\$ (8,000.00)			\$ 8,000.00
TOTAL REVENUES			\$ (813,395.20)	\$ (261,172.00)	\$ (249,633.42)	\$ (283,456.00)	\$ (22,284.00)	
EXPENDITURE								
01	8490	72000	Building-R&M	\$ 18,370.05	\$ -	\$ 8,451.18	\$ 2,500.00	\$ 2,500.00
01	8490	72020	Rent/Lease	\$ 29,571.61	\$ -			\$ -
01	8490	72030	Utilities - Hydro	\$ 2,437.25	\$ 1,690.00	\$ 1,960.51	\$ 2,500.00	\$ 810.00
01	8490	72031	Utilities - Gas	\$ 905.48	\$ -			\$ -
01	8490	72032	Utilities - Water	\$ 684.42	\$ 700.00	\$ 520.05	\$ 700.00	\$ -
01	8490	72033	Utilities - Sewage	\$ 542.45	\$ 525.00	\$ 531.40	\$ 550.00	\$ 25.00
01	8490	73120	Telephone/Internet	\$ 462.63				\$ -
01	8490	73205	Borrowing charges - interest	\$ 69,063.49	\$ 58,490.00	\$ 31,872.43	\$ 34,523.00	\$ (23,967.00)
01	8490	73265	Boundary Adjustment Expense	\$ 195,625.36	\$ 210,000.00		\$ 318,250.00	\$ 108,250.00
01	8490	73430	Promotion - Community Improvement Plan					\$ -
01	8490	73431	EV CHARGERS	\$ 3,171.91	\$ 3,000.00	\$ 4,854.51		\$ (3,000.00)
01	8490	73436	Ec Dev Committee Initiatives				\$ 15,000.00	\$ 15,000.00
01	8490	73700	Legal	\$ 2,719.71	\$ 3,000.00	\$ 1,243.04	\$ 3,000.00	\$ -
01	8490	73720	Engineering	\$ 1,464.93	\$ 3,000.00	\$ 37.05	\$ 3,000.00	\$ -
01	8490	73750	Other Professional Services	\$ 22,743.73	\$ 22,500.00	\$ 13,941.12	\$ 40,000.00	\$ 17,500.00
01	8490	77400	Miscellaneous	\$ 1,846.81		\$ 750.00		\$ -
01	8490	77450	Insurance	\$ 2,713.50	\$ 1,500.00	\$ 3,120.96	\$ 3,200.00	\$ 1,700.00
01	8490	77800	Property Taxes	\$ 5,264.89	\$ 5,300.00	\$ 6,103.46	\$ 6,285.00	\$ 985.00
01	8490	78001	Principal Repayment	\$ 201,570.00	\$ 145,810.00	\$ 145,810.19	\$ 146,652.00	\$ 842.00
01	8490	78100	Transfer to Reserve	\$ 10,000.00			\$ 40,000.00	\$ 40,000.00
01	8490	81001	Capital - Land Acquisition & Development	\$ 429,915.74				\$ -
01	8490	83040	Capital - Building		\$ 8,000.00			\$ (8,000.00)
01	8490	83700	Capital - Legal	\$ 1,241.24				\$ -
01	8490	85230	Capital - Engineering					\$ -
01	8490	85740	Contract/Services	\$ 14,497.05				\$ -
01	8490	88200	Capital - Transfer to Reserve Fund	\$ 108,758.76				\$ -
TOTAL EXPENDITURES			\$ 1,123,571.01	\$ 463,515.00	\$ 219,195.90	\$ 616,160.00	\$ 152,645.00	
TOTAL NET DEPARTMENT EXPENDITURES			\$ 310,175.81	\$ 202,343.00	\$ (30,437.52)	\$ 332,704.00	\$ 130,361.00	
NOTES:								
01	8490	51051	South St. rents	\$ (4,572.00)				
			Residential - Hwy 8	\$ (15,984.00)				
				\$ (20,556.00)				
01	8490	51086	Connection Charge	\$ (230,000.00)	by agreement as per	by-law 34 of 2005		

01	8490	59050	Transfer from Physician Recruitment Reserve	\$ (12,000.00)	To fund physician payment and incentive		
01	8490	59100	Transfer from Development Charges Reserve Fund	\$ (20,000.00)	Development Charges Background Study		
01	8490	72030	Hydro - South Street property	\$ 1,750.00			
			Victoria School - Sentinel Lighting	\$ 750.00			
				\$ 2,500.00			
01	8490	72032	Water - South Street	\$ 700.00			
01	8490	72033	Sewage - South Street	\$ 550.00			
01	8490	73205	Borrowing charges - South Street	\$ 235.00			
			Borrowing charges - MVMV expansion	\$ 9,245.00			
			Borrowing charges - 35435 Huron Rd property	\$ 25,043.00			
				\$ 34,523.00			
01	8490	73265	Boundary Adjustment	\$ 283,250.00	Central Huron		
				\$ 35,000.00	Water dept		
				\$ 318,250.00			
01	8490	73436	Promotion of economic development/employment lands	\$ 15,000.00			
01	8490	73750	Healthcare support and recruitment incentives	\$ 10,000.00			
			Physician recruitment payment	\$ 10,000.00			
			Development Charges Background Study	\$ 20,000.00			
				\$ 40,000.00			
01	8490	77800	49 South Street	\$ 3,600.00			
			35435 Huron Road	\$ 2,685.00			
				\$ 6,285.00			
01	8490	78001	MVMC Expansion Repayment	\$ 63,870.00			
			South St. Land Repayment	\$ 7,825.00			
			35435 Huron Road - Repayment	\$ 74,957.00			
				\$ 146,652.00			
01	8490	78100	Medical Professionals Recruitment Reserve	\$ 40,000.00			

				2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
			REVENUES					
01	8500	51052	Ontario Grants			\$ 209.68		\$ -
01	8500	51058	Other Municipalities			\$ (3,500.00)		\$ -
01	8500	51800	Canada Grant					\$ -
01	8500	55710	Expense recoveries			\$ (303.97)		\$ -
01	8500	59050	Transfer from Reserve					\$ -
01	8500	64500	Donations					\$ -
			TOTAL REVENUES	\$ -	\$ -	\$ (3,594.29)	\$ -	\$ -
			EXPENDITURE					
01	8500	71000	Salaries	\$ 25,515.96	\$ 26,635.00	\$ 24,492.15	\$ 24,912.00	\$ (1,723.00)
01	8500	71500	Benefits	\$ 7,689.06	\$ 7,817.00	\$ 7,369.64	\$ 8,499.00	\$ 682.00
01	8500	72000	Building - R & M			\$ 4,889.57		\$ -
01	8500	72100	Office Equipment - R&M	\$ 63.86	\$ 100.00	\$ 52.13	\$ 100.00	\$ -
01	8500	73100	Office Supplies	\$ 1,063.61	\$ 1,300.00	\$ 812.76	\$ 1,300.00	\$ -
01	8500	73120	Telephone	\$ 270.13	\$ 350.00	\$ 477.51	\$ 350.00	\$ -
01	8500	73205	Borrowing chgs - Interest					\$ -
01	8500	73400	Advertising, Signs & Posters	\$ 16,594.88	\$ 20,000.00	\$ 10,552.03	\$ 20,000.00	\$ -
01	8500	73430	Promotion - Community Improvement					\$ -
01	8500	73432	Initiatives - Economic Development	\$ 31,836.49	\$ 55,000.00	\$ 3,285.20	\$ 55,000.00	\$ -
01	8500	73435	Youth Activity Support	\$ 3,000.00	\$ 3,000.00		\$ 3,000.00	\$ -
01	8500	73600	Conferences - Registration	\$ 762.18	\$ 1,220.00		\$ 1,220.00	\$ -
01	8500	73601	Conferences - Accomodations	\$ 272.30	\$ 1,000.00		\$ 1,000.00	\$ -
01	8500	73602	Conferences - Travel, parking and taxi	\$ 386.44	\$ 1,500.00		\$ 1,500.00	\$ -
01	8500	73603	Conferences - Meals	\$ 49.04	\$ 100.00		\$ 100.00	\$ -
01	8500	73700	Legal					\$ -
01	8500	73780	Association Membership	\$ 10,166.18	\$ 5,400.00	\$ 1,195.43	\$ 5,400.00	\$ -
01	8500	77300	Meetings	\$ 83.81	\$ 500.00		\$ 500.00	\$ -
01	8500	77350	Travel		\$ 1,000.00		\$ 1,000.00	\$ -
01	8500	78100	Transfer to Reserve					\$ -
01	8500	84000	Vehicles					\$ -
			TOTAL EXPENDITURES	\$ 97,753.94	\$ 124,922.00	\$ 53,126.42	\$ 123,881.00	\$ (1,041.00)
			TOTAL NET DEPARTMENT EXPENDITURES	\$ 97,753.94	\$ 124,922.00	\$ 49,532.13	\$ 123,881.00	\$ (1,041.00)
			NOTES:					
01	8500	71000	30% allocation of Tourism & Community Development Officer					
01	8500	73100	Adobe acrobat	\$ 200.00				
			Adobe Creative Cloud	\$ 800.00				
			AI tool	\$ 300.00				
				\$ 1,300.00				
01	8500	73400	Driftscape	\$ 7,800.00				
			Shopping marketing	\$ 3,000.00				
			National publication	\$ 3,000.00				
			Lifestyle influencer or PR project	\$ 5,000.00				
			Other	\$ 1,200.00				
				\$ 20,000.00				

01	8500	73432	Salt Tourism initiatives	\$ 10,000.00				
			Digital Initiatives	\$ 10,000.00	Year in the life of Goderich video and b-roll collection for 2025			
			Public art/signage/wayfinding/history	\$ 20,000.00				
			Content - Bloggers, Creative writing, photography	\$ 15,000.00				
				\$ 55,000.00				
01	8500	73780	Chamber of Commerce	\$ 4,000.00				
			EDAC	\$ 500.00				
			EDCO	\$ 500.00				
			Other	\$ 400.00				
				\$ 5,400.00				

				2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
			REVENUES					
01	8501	62222	Loan Proceeds - Reserve Funds					
01	8501	69100	Transfer from Reserve Fund		\$ (215,000.00)		\$ (400,000.00)	\$ (185,000.00)
			TOTAL REVENUES	\$ -	\$ (215,000.00)	\$ -	\$ (400,000.00)	\$ (185,000.00)
			EXPENDITURE					
01	8501	81015	Office Equipment & Furniture					\$ -
01	8501	83040	Building - contract/Services		\$ 215,000.00		\$ 400,000.00	\$ 185,000.00
			TOTAL EXPENDITURES	\$ -	\$ 215,000.00	\$ -	\$ 400,000.00	\$ 185,000.00
			TOTAL NET DEPARTMENT EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -
NOTES:								
01	8501	69100	Transfer from the MVMC Reserve Fund		\$ (400,000.00)			
01	8501	83040	Renovation at the Maitland Valley Medical Clinic approved September 8, 2025		\$ 400,000.00			

01	8502	72200	General Scientific	\$ 1,200.00	Annual mtce vaccine fridges		
			Main/Insp. Wheel chairs	\$ 200.00			
			Maint/Inspect Medical equipment	\$ 4,000.00			
			Maint/Inspect Instrument washer	\$ 7,800.00			
			various repairs/general allocation	\$ 2,000.00			
			General allocation	\$ 1,300.00			
				\$ 16,500.00			
01	8502	78200	to MVMC Reserve Fund	\$ 16,477.00			
			(for future capital requirements)				
01	8502	79200	Includes allocation for management				
			Public works - snow removal	\$ 8,000.00			
			Parks - grass cutting, landscaping	\$ 8,000.00			
			General Administration	\$ 6,000.00			
			General Administration - sidewalk snow removal and salting	\$ 8,400.00			
				\$ 30,400.00			
01	8502	81005	Instrument Washer/Disinfector - approved October 6	\$ 60,000.00			
			Server - end of life	\$ 20,000.00			
				\$ 80,000.00			

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
		REVENUES					
01	8600	51052 Ontario Grants					\$ -
01	8600	55790 Miscellaneous recoveries			\$ (1,354.46)	0	\$ -
01	8600	59050 Transfer from Reserve		\$ (913.22)	\$ (913.22)	\$ -	\$ 913.22
		TOTAL REVENUES	\$ -	\$ (913.22)	\$ (2,267.68)	\$ -	\$ 913.22
		EXPENDITURE					
01	8600	71000 Salaries	\$ 123,269.40	\$ 128,882.00	\$ 100,638.72	\$ 114,024.00	\$ (14,858.00)
01	8600	71500 Benefits	\$ 32,278.07	\$ 31,302.00	\$ 32,462.00	\$ 34,865.00	\$ 3,563.00
01	8600	72100 Office Equipment - R&M	\$ 166.62	\$ 1,000.00	\$ 361.49	\$ 500.00	\$ (500.00)
01	8600	72120 Office Equipment - Lease	\$ 1,109.55	\$ 2,200.00	\$ 1,124.74	\$ 1,350.00	\$ (850.00)
01	8600	73100 Office Supplies	\$ 703.99	\$ 1,500.00	\$ 952.73	\$ 1,000.00	\$ (500.00)
01	8600	73110 Postage	\$ 420.66	\$ 1,200.00	\$ 309.94	\$ 700.00	\$ (500.00)
01	8600	73120 Telephone/Internet	\$ 4,082.46	\$ 4,000.00	\$ 2,014.90	\$ 3,100.00	\$ (900.00)
01	8600	73130 Courier	\$ 108.91	\$ 100.00	\$ -	\$ 100.00	\$ -
01	8600	73140 Books & Periodicals	\$ -	\$ 100.00	\$ -		\$ (100.00)
01	8600	73200 Bank/Service charges	\$ 42.74		\$ 85.48	\$ 100.00	\$ 100.00
01	8600	73400 Advertising, Signs & Posters	\$ 12,282.17	\$ 20,000.00	\$ 7,698.96	\$ 20,000.00	\$ -
01	8600	73403 Publications and Content Development	\$ 9,851.36	\$ 15,000.00	\$ 1,979.24	\$ 15,000.00	\$ -
01	8600	73408 Publications		\$ -			\$ -
01	8600	73415 Promotion initiatives/items	\$ 9,116.34	\$ 13,800.00	\$ 7,858.71	\$ 13,800.00	\$ -
01	8600	73600 Conferences - Registration	\$ 762.18	\$ 1,220.00	\$ 240.50	\$ 1,200.00	\$ (20.00)
01	8600	73601 Conferences - Accomodations	\$ 272.30	\$ 300.00		\$ 300.00	\$ -
01	8600	73602 Conferences - Travel, parking and taxi		\$ 1,500.00		\$ 500.00	\$ (1,000.00)
01	8600	73603 Conferences - Meals		\$ 100.00	\$ 43.25	\$ 100.00	\$ -
01	8600	73610 Training - Registration	\$ 122.11	\$ 2,000.00	\$ 564.34	\$ 1,500.00	\$ (500.00)
01	8600	73780 Association Membership	\$ 1,317.58	\$ 900.00	\$ 1,237.33	\$ 1,250.00	\$ 350.00
01	8600	77300 Meetings	\$ 128.00	\$ 300.00		\$ 300.00	\$ -
01	8600	77350 Travel		\$ 300.00		\$ 150.00	\$ (150.00)
01	8600	77400 Miscellaneous	\$ 32.15	\$ 200.00	\$ 392.00	\$ 200.00	\$ -
		TOTAL EXPENDITURES	\$196,066.59	\$225,904.00	\$157,964.33	\$210,039.00	-\$15,865.00
		TOTAL NET DEPARTMENT EXPENDITURES	\$196,066.59	\$224,990.78	\$ 155,696.65	\$210,039.00	-\$14,951.78
Notes:							
01	8600	71000 70% allocation of Tourism & Community Development Officer					
		+ Special Events Co-Ordinator					
01	8600	73400 Print and digital	\$ 15,000.00				
		Other	\$ 5,000.00				
			\$ 20,000.00				
01	8600	73403 Content development	\$ 10,000.00				
		National publication or show	\$ 5,000.00				
			\$ 15,000.00				

01	8600	73415	Promotion initiatives	\$ 10,000.00				
			Entandem and other licensing	\$ 1,000.00				
			Other	\$ 2,800.00				
				\$ 13,800.00				
01	8600	73780	Attractions Ontario	\$ 635.00				
			Huron Chamber	\$ 615.00				
				\$ 1,250.00				

				2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
			REVENUES					
01	8650	51051	Rent, Fees - Building	\$ (2,200.00)	\$ -			\$ -
01	8650	51072	Federal Grants			\$ (2,408.00)	\$ -	\$ -
01	8650	55050	Sale of Merchandise	\$ (16,308.26)	\$ (9,000.00)	\$ (13,071.39)	\$ (10,000.00)	\$ (1,000.00)
01	8650	55790	Miscellaneous recoveries			\$ (530.82)	\$ -	
			TOTAL REVENUES	\$ (18,508.26)	\$ (9,000.00)	\$ (16,010.21)	\$ (10,000.00)	\$ (1,000.00)
			EXPENDITURE					
01	8650	71000	Salaries	\$ 35,921.44	\$ 57,771.00	\$ 53,959.23	\$ 56,856.00	\$ (915.00)
01	8650	71010	Salaries - Caretaking	\$ 17,135.97	\$ 13,368.00	\$ 6,790.97	\$ 15,261.00	\$ 1,893.00
01	8650	71500	Benefits	\$ 7,970.30	\$ 14,378.00	\$ 14,329.39	\$ 16,764.00	\$ 2,386.00
01	8650	71510	Benefits-Caretaking	\$ 4,427.66	\$ 4,147.00	\$ 2,027.87	\$ 2,996.00	\$ (1,151.00)
01	8650	72000	Building - R&M	\$ 10,268.90	\$ 8,500.00	\$ 7,361.29	\$ 8,500.00	\$ -
01	8650	72020	Rent	\$ 22,053.41	\$ 36,940.00	\$ 36,135.17	\$ 35,000.00	\$ (1,940.00)
01	8650	72030	Utilities - Hydro	\$ 1,578.74	\$ 1,500.00	\$ 969.36	\$ 1,600.00	\$ 100.00
01	8650	72031	Utilities - Gas	\$ 1,594.41	\$ 1,300.00	\$ 1,634.74	\$ 1,600.00	\$ 300.00
01	8650	72032	Utilities - Water	\$ 519.23	\$ -		\$ -	\$ -
01	8650	72033	Utilities - Sewage	\$ 422.44	\$ -		\$ -	\$ -
01	8650	72100	Office Equipment - R&M	\$ 1,136.17	\$ 900.00	\$ 3,524.38		\$ (900.00)
01	8650	73200	Bank/Service Charges	\$ 1,144.62	\$ 1,300.00	\$ 299.18	\$ 200.00	\$ (1,100.00)
01	8650	73310	Clothing and Safety Apparel		\$ 1,200.00	\$ 798.41	\$ 1,200.00	\$ -
01	8650	73520	Merchandise Purchases for Resale	\$ 10,225.33	\$ 7,500.00	\$ 6,389.71	\$ 8,000.00	\$ 500.00
01	8650	73700	Legal	\$ 50.88		\$ 127.20		\$ -
01	8650	73750	Other Professional Services	\$ 76.32				\$ -
01	8650	77450	Insurance	\$ 201.42	\$ 200.00	\$ 146.88	\$ 210.00	\$ 10.00
01	8650	77800	Property Taxes	\$ 5,439.46	\$ -			\$ -
			TOTAL EXPENDITURES	\$ 120,166.70	\$ 149,004.00	\$ 134,493.78	\$ 148,187.00	\$ (817.00)
			TOTAL NET DEPARTMENT EXPENDITURE	\$ 101,658.44	\$ 140,004.00	\$ 118,483.57	\$ 138,187.00	\$ (1,817.00)
01	8650	71000	2 summer students (2025 - 2 students) 1 Year round part time					
01	8650	72000	Signage	\$ 5,000.00				
			General allocation	\$ 3,500.00				
				\$ 8,500.00				
01	8650	73310	Clothing & safety apparel for tourism staf	\$ 1,200.00				

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			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change	
		REVENUES						
01	8670	51072	Federal Grants				\$ -	
01	8670	54500	Donations	\$ (20.00)	\$ (5,000.00)	\$ (4,888.09)	\$ (5,000.00)	\$ -
		TOTAL REVENUES	\$ (20.00)	\$ (5,000.00)	\$ (4,888.09)	\$ (5,000.00)	\$ -	
		EXPENDITURE						
01	8670	71000	Salaries	\$ 621.60	\$ 2,358.00	\$ 621.60	\$ 2,428.00	\$ 70.00
01	8670	71500	Benefits	\$ 207.94	\$ 490.00	\$ 192.79	\$ 437.00	\$ (53.00)
01	8670	73400	Advertising, Signs & Posters	\$ 2,943.88	\$ 3,000.00	\$ 3,251.71	\$ 3,000.00	\$ -
01	8670	73410	Gifts, Flowers, Awards	\$ 400.00	\$ 200.00	\$ -	\$ 200.00	\$ -
01	8670	73700	Legal	\$ 457.92		\$ 178.08		\$ -
01	8670	77360	Rentals - Tents, bus, washrooms, etc	\$ 961.64	\$ 1,600.00	\$ 274.75	\$ 1,600.00	\$ -
01	8670	77400	Miscellaneous	\$ 424.40	\$ 1,000.00	\$ -	\$ 2,500.00	\$ 1,500.00
01	8670	77850	Fireworks	\$ 3,000.00	\$ 25,000.00	\$ 22,888.70	\$ 26,000.00	\$ 1,000.00
01	8670	77852	Picnic	\$ 1,226.44	\$ 1,500.00	\$ -		\$ (1,500.00)
01	8670	77855	Parade - Bands	\$ 4,325.00	\$ 5,000.00	\$ 3,306.72	\$ 5,000.00	\$ -
01	8670	78100	Transfer to Reserve					
		TOTAL EXPENDITURES	\$ 14,568.82	\$ 40,148.00	\$ 30,714.35	\$ 41,165.00	\$ 1,017.00	
		TOTAL NET DEPARTMENT EXPENDITURES	\$ 14,548.82	\$ 35,148.00	\$ 25,826.26	\$ 36,165.00	\$ 1,017.00	

				2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
01	8700	51052	Ontario Grants					\$0.00
01	8700	54500	Donations	(\$1,000.00)				\$0.00
01	8700	59100	Transfer from Reserve Funds					\$0.00
			TOTAL REVENUES	\$ (1,000.00)	\$ -	\$ -	\$ -	\$ -
			EXPENDITURE					
01	8700	71000	Salaries	\$ 34,641.42	\$ 45,239.00	\$ 27,372.03	\$ 48,142.00	\$2,903.00
01	8700	71500	Benefits	\$ 8,805.52	\$ 18,525.00	\$ 5,826.07	\$ 20,953.00	\$2,428.00
01	8700	72030	Utilities - Hydro	\$ 584.99	\$ 400.00	\$ 407.50	\$ 600.00	\$200.00
01	8700	72250	Decorations - R&M	\$ 18,996.45	\$ 16,500.00	\$ 12,601.47	\$ 16,500.00	\$0.00
01	8700	73400	Advertising, Signs & Posters	\$ 3,204.48	\$ 4,000.00	\$ 559.68	\$ 4,000.00	\$0.00
01	8700	73410	Gifts, Flowers, Awards	\$ 400.00	\$ 700.00		\$ 700.00	\$0.00
01	8700	73440	Entertainment	\$ 2,000.00	\$ 600.00	\$ 503.52	\$ 600.00	\$0.00
01	8700	77400	Miscellaneous	\$ 175.49	\$ 1,000.00		\$ 1,000.00	\$0.00
01	8700	77855	Parade - Bands	\$ 3,700.00	\$ 4,000.00	\$ 3,650.00	\$ 4,000.00	\$0.00
01	8700	78200	Transfer to Reserve Fund					\$0.00
			TOTAL EXPENDITURES	\$ 72,508.35	\$ 90,964.00	\$ 50,920.27	\$ 96,495.00	\$ 5,531.00
			TOTAL NET DEPARTMENT EXPE	\$ 71,508.35	\$ 90,964.00	\$ 50,920.27	\$ 96,495.00	\$ 5,531.00
01	8700	72250	Lighbulb replacement, timers					
			extension cords	\$ 6,500.00				
			Decorations	\$ 10,000.00				
				\$ 16,500.00				
01	8700	73400	Advertising - radio and printing	\$ 4,000.00				
01	8700	73410	Parade Marshall Thank you gift	\$ 500.00				
			Hot chocolat - volunteers	\$ 200.00				
				\$ 700.00				
01	8700	73440	Performer fee and sound	\$ 600.00				
01	8700	77400	Decorations, tools and supplies	\$ 1,000.00				

				2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
			REVENUES					
01	8710	54500	Donations	\$ (7,381.60)	\$ (7,400.00)	\$ (4,750.00)	\$ (5,000.00)	\$ 2,400.00
01	8710	55790	Miscellaneous recoveries					
				\$ (7,381.60)	\$ (7,400.00)	\$ (4,750.00)	\$ (5,000.00)	\$ 2,400.00
			EXPENDITURE					
01	8710	71000	Salaries				\$ -	\$ -
01	8710	71500	Benefits				\$ -	\$ -
01	8710	73100	Office Supplies		\$ 100.00		\$ 100.00	\$ -
01	8710	73400	Advertising, Signs & Posters	\$ 967.17	\$ 2,000.00	\$ 2,013.72	\$ 2,000.00	\$ -
01	8710	73410	Gifts, Flowers, Awards		\$ 150.00	\$ -	\$ 150.00	\$ -
01	8710	73440	Entertainment	\$ 5,501.13	\$ 6,000.00	\$ 5,322.59	\$ 6,000.00	\$ -
01	8710	77360	Rental - Tents, bus, washrooms, etc	\$ 1,206.07	\$ 1,200.00	\$ 1,160.00	\$ 1,200.00	\$ -
01	8710	77400	Festival Supplies	\$ 1,368.10	\$ 2,000.00	\$ 778.62	\$ 2,000.00	\$ -
01	8710	77500	Honoraria	\$ 5,000.00	\$ 6,000.00	\$ 5,822.22	\$ 6,500.00	\$ 500.00
			TOTAL EXPENDITURES	\$ 14,042.47	\$ 17,450.00	\$ 15,097.15	\$ 17,950.00	\$ 500.00
			TOTAL NET DEPARTMENT EXPENDITURES	\$ 6,660.87	\$ 10,050.00	\$ 10,347.15	\$ 12,950.00	\$ 2,900.00
01	8710	77500	Contract - assistance with event organization and volunteers		\$ 5,500.00			
			Other Community organization support		\$ 1,000.00			
					\$ 6,500.00			

			2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget	Budget Change
		REVENUES					
01	8715	51052 Ontario Grants	\$ (20,000.00)	\$ -	\$ (14,000.00)	\$ -	\$ -
01	8715	51058 Other Municipalities	\$ (6,000.00)				
01	8715	54400 Admissions/Sales	\$ (46,063.16)	\$ (74,500.00)	\$ (82,298.62)	\$ (70,000.00)	\$ 4,500.00
01	8715	54500 Donations/Sponsorships	\$ (79,239.00)	\$ (83,570.00)	\$ (88,780.00)	\$ (80,000.00)	\$ 3,570.00
01	8715	55050 Sale of Merchandise	\$ (2,169.63)	\$ (5,000.00)	\$ (486.20)	\$ (4,000.00)	\$ 1,000.00
01	8715	55790 Miscellaneous recoveries			\$ (2,960.00)		\$ -
01	8715	59050 Transfer from Reserve					\$ -
		TOTAL REVENUES	\$ (153,471.79)	\$ (163,070.00)	\$ (188,524.82)	\$ (154,000.00)	\$ 9,070.00
		EXPENDITURE					
01	8715	71000 Salaries				\$ 19,375.00	\$ 19,375.00
01	8715	71500 Benefits				\$ 5,849.00	\$ 5,849.00
01	8715	73400 Advertising, Signs & Posters	\$ 12,308.62	\$ 15,000.00	\$ 8,702.40	\$ 15,000.00	\$ -
01	8715	73410 Gifts, Flowers, Awards	\$ 2,379.05				\$ -
01	8715	73430 Promotion		\$ 2,000.00	\$ 98.45	\$ 1,200.00	\$ (800.00)
01	8715	73440 Entertainment	\$ 27,189.62	\$ 60,000.00	\$ 74,839.73	\$ 67,000.00	\$ 7,000.00
01	8715	73450 Receptions	\$ 35,157.70	\$ 34,550.00	\$ 31,148.99	\$ 40,000.00	\$ 5,450.00
01	8715	73700 Legal	\$ 636.00				
01	8715	73750 Other Professional Services				\$ 4,500.00	
01	8715	77400 Miscellaneous	\$ 22,248.44	\$ 23,500.00	\$ 25,723.22	\$ 17,000.00	\$ (6,500.00)
01	8715	77500 Honoraria	\$ 6,000.00	\$ 9,000.00	\$ 6,650.00	\$ 10,000.00	\$ 1,000.00
01	8715	78500 Transfer to Reserve					
		TOTAL EXPENDITURES	\$ 105,919.43	\$ 144,050.00	\$ 147,162.79	\$ 179,924.00	\$ 31,374.00
		TOTAL NET DEPARTMENT EXPENDITURES	\$ (47,552.36)	\$ (19,020.00)	\$ (41,362.03)	\$ 25,924.00	\$ 40,444.00
01	8715	54400 includes concert, bus, tastings and bar sales	\$ (70,000.00)				
01	8715	71000 Salaries include estimates for Tourism & Community Development Manage Tourism Events & Marketing Coordinator and Tourism & Community Development Assistant					
01	8715	73400 Print, digital and online advertising	\$ 15,000.00				
01	8715	73430 Promotions - give aways, website, influencer visit	\$ 1,200.00				
01	8715	73440 Performer fees, Craft services, Travel and Accomodations	\$ 67,000.00				
01	8715	73450 Bar costs, cooler trailer, inflatables, petting zoo space rental, tour guides, sound engineers tents, lighting, washrooms and sinks	\$ 40,000.00				
01	8715	73750 Event security services	\$ 4,500.00				

2026 DRAFT BUDGET

SALT FESTIVAL

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01	8715	77400	Food truck vouchers	\$ 15,000.00	part of sponsorships		
			Volunteers	\$ 2,000.00			
				\$ 17,000.00			
01	8715	77500	Contract - event assistance	\$ 6,500.00			
			Section Leads	\$ 3,500.00			
				\$ 10,000.00			

				2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change
			REVENUES					
01	8720	51052	Ontario Grants					\$ -
01	8720	54400	Admissions					\$ -
01	8720	54500	Donations					\$ -
01	8720	55790	Miscellaneous Recoveries					
01	8720	59050	Transfer from Reserve					\$ -
			TOTAL REVENUES	\$ -	\$ -	\$ -	\$ -	\$ -
			EXPENDITURE					
01	8720	73400	Advertising, Signs & Posters					\$ -
01	8720	73410	Gifts, Flowers, Awards					
01	8720	73430	Promotion					\$ -
01	8720	73440	Entertainment					\$ -
01	8720	73450	Receptions					\$ -
01	8720	77400	Miscellaneous	\$ -				\$ -
01	8720	78100	Transfer to Reserve	\$ 20,000.00	\$ 10,000.00		\$ 10,000.00	\$ -
			TOTAL EXPENDITURES	\$ 20,000.00	\$ 10,000.00	\$ -	\$ 10,000.00	\$ -
			TOTAL NET DEPARTMENT EXPENDITURES	\$ 20,000.00	\$ 10,000.00	\$ -	\$ 10,000.00	\$ -
01	8720	78100	Transfer to Future Special Events Reserve	\$ 10,000.00	200 Yr Anniversary			
					Town of Goderich was founded in 1827			

				2024 Actual	2025 Budget	2025 Actual To Nov 30	2026 Budget
			REVENUES				
01	8800	41045	Suppl. Levy - Commercial, Industrial				
01	8800	45900	Business Improvement area levy	\$ (125,833.90)	\$ (125,833.00)	\$ (125,468.91)	\$ (125,833.00)
01	8800	51052	Ontario Grants		\$ (5,000.00)		\$ (25,000.00)
01	8800	51072	Federal Grants	\$ (2,236.00)	\$ (2,500.00)		
01	8800	54500	Donations	\$ (339.49)			
01	8800	55790	Recoveries/Sponsorships	\$ (12,770.00)	\$ (12,000.00)	\$ (9,244.64)	\$ (15,000.00)
01	8800	59100	Transfer from Reserve Funds	\$ (2,000.00)	\$ (27,750.00)	\$ (35,580.57)	\$ (108,884.00)
			TOTAL REVENUES	\$ (143,179.39)	\$ (173,083.00)	\$ (170,294.12)	\$ (274,717.00)
			EXPENDITURE				
01	8800	71000	Salaries	\$ 49,225.00	\$ 76,400.00	\$ 62,752.96	\$ 76,500.00
01	8800	71025	Office Admin/Telephone/Internet/Computer	\$ 4,232.15	\$ 2,710.00	\$ 6,655.24	\$ 5,500.00
01	8800	71029	Beautification	\$ 3,221.67	\$ 13,895.00	\$ 14,572.24	\$ 33,300.00
01	8800	71500	Benefits	\$ 8,523.87	\$ 14,600.00	\$ 8,325.72	\$ 8,000.00
01	8800	72020	Rent	\$ 2,200.00	\$ 9,000.00	\$ 14,092.86	\$ 14,530.00
01	8800	72410	Grounds - R&M - Supplies - Benches				
01	8800	73100	Office Supplies	\$ 127.41	\$ 500.00	\$ 3,459.46	\$ 1,000.00
01	8800	73250	Tax Write-Offs		\$ 3,400.00	\$ -	
01	8800	73400	Advertising, Signs & Posters,Events Program	\$ 8,386.77	\$ 14,800.00	\$ 32,838.76	\$ 29,587.00
01	8800	73410	Gifts, Flowers, Awards	\$ 1,060.00	\$ 1,000.00	\$ 1,125.13	\$ 1,500.00
01	8800	73420	Events Programming	\$ 17,628.39	\$ 8,913.00	\$ 14,084.38	\$ 15,000.00
01	8800	73425	Festival Event	\$ 36,914.41	\$ 11,000.00	\$ 10,679.52	\$ 18,500.00
01	8800	73600	Conferences - Registration	\$ 1,031.64	\$ 1,182.50	\$ 1,888.66	\$ 1,950.00
01	8800	73601	Conferences - Accomodations	\$ 611.59	\$ 1,182.50	\$ 1,261.16	\$ 1,550.00
01	8800	73700	Legal	\$ 254.40		\$ 279.84	\$ 500.00
01	8800	73710	Audit	\$ 500.00	\$ 500.00	\$ -	\$ 500.00
01	8800	73750	Other Professional Services(website)	\$ 5,352.97	\$ 12,300.00	\$ 19,322.04	\$ 13,000.00
01	8800	73780	Association Membership	\$ 846.87	\$ 500.00	\$ 483.26	\$ 500.00
01	8800	77300	Meetings	\$ 401.24	\$ 500.00	\$ 237.17	\$ 1,700.00
01	8800	77350	Mileage/Travel	\$ -	\$ 100.00	\$ 233.42	\$ 500.00
01	8800	77400	Miscellaneous	\$ 370.71	\$ 100.00	\$ 187.20	\$ 600.00
01	8800	78200	Transfer to Reserve Fund	\$ 1,790.30			
01	8800	79200	Allocated Administration	\$ 500.00	\$ 500.00		\$ 500.00
01	8800	81005	Capital - Equipment				\$ 50,000.00
			TOTAL EXPENDITURES	\$ 143,179.39	\$ 173,083.00	\$ 192,479.02	\$ 274,717.00
			TOTAL NET DEPARTMENT EXPENDITURES	\$ -	\$ -	\$ 22,184.90	\$ -
Notes							
01	8800	45900	ROD Grant	\$ (50,000.00)	Grant has not yet received approval		

01	8800	59100	Transfer from BIA Reserve Fund	\$ 50,000.00	To support increased operating cost	
			Transfer from BIA Reserve Fund	\$ 25,000.00	Digital Sign - dependent on grant approval	
			Transfer from BIA Reserve Fund	\$ 12,800.00	Additional beautification costs	
			Transfer from BIA Reserve Fund	\$ 15,554.00	Additional advertising	
			Transfer from BIA Reserve Fund	\$ 5,530.00	Additional rent	
				\$ 108,884.00		
01	8800	81005	Digital Sign	\$50,000.00	Dependent on grant approval	

